



味千(中國)控股有限公司 AJISEN (CHINA) HOLDINGS LIMITED

(Incorporated in the Cayman Islands with Limited Liability)
(於開曼群島註冊成立的有限公司)

Stock Code 股份代號 : 538

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九州の味、
味千ラーメン!!

Ajisen (China) Holdings Limited (stock code: 538) (“Ajisen (China)” or the “Company”; together with its subsidiaries, the “Group”) is one of the leading fast casual restaurant (“FCR”) chain operators in the People’s Republic of China (“PRC”) and Hong Kong Special Administrative Region (“Hong Kong”). Since its establishment in 1996, the Group has been selling Japanese ramen and Japanese-style dishes under the Ajisen brand in the PRC and Hong Kong by incorporating Chinese people’s culinary preferences and the essence of the Chinese cuisine, and have developed over one hundred types of Japanese-style ramen and dishes that cater for the Chinese people’s palate. Combining the elements of fast food shops and traditional restaurant elements, the Group has become a fast-growing FCR chain operator.



After our listing on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 30 March 2007, the strong capital support has injected new vitality into the Group’s rapid expansion. As a renowned brand in the Food and Beverage (“F&B”) industry, Ajisen’s fast casual chain restaurants are very popular among consumers with its outlets widely scattered in prime locations of major cities in the PRC and Hong Kong. As at 31 December 2017, the Group’s nationwide retail network comprises 704 restaurants, Ajisen restaurants have entered over 140 cities and 31 provinces and municipalities of the PRC. Among the major cities, the international metropolis Shanghai boasts the largest number of Ajisen restaurants, being 129, followed by 85 in Jiangsu and 66 in Zhejiang, together with the remaining 394 restaurants spanning across other major cities from the southern to the northern region of the PRC. In Hong Kong, Ajisen (China) operates 29 chain restaurants with its chain network covering all major business areas of the city. The Group also opened 1 restaurant in Rome of Italy. Moreover, the restaurant network is supported by the Group’s Shanghai, Chengdu, Tianjin, Wuhan and Dongguan production bases.

On 30 March 2007, Ajisen (China) was successfully listed on the Main Board of the Stock Exchange, which made it the first domestic catering chain company listed overseas. In 2007, the Group was ranked first among the top 50 fastest-growing Asian enterprises of the year awarded by the influential international financial magazine Business Week.

Ajisen (China)’s initial public offering was also named “2007 Best Mid-Cap Equity Deal” by Finance Asia, a renowned Asian business publication.

In September 2008, the Group acquired a place in “Asia’s 200 Best Under A Billion” list made by Forbes, and was selected again as one of the “Chinese Enterprises With Best Potential 2008”. Besides, Ms. Poon Wai, Chairman and Chief Executive Officer of the Group, was also enlisted into “Chinese Celebrities” by Forbes.

Ajisen (China) strives to become the No. 1 FCR chain operator in the PRC.

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Corporate Information

Board of Directors

Executive Directors

Ms. Poon Wai
(Chairman and Chief Executive Officer)
Mr. Poon Ka Man, Jason

Non-executive Director

Mr. Katsuaki Shigemitsu

Independent Non-executive Directors

Mr. Lo Peter
Mr. Jen Shek Voon
Mr. Wang Jincheng

Audit Committee

Mr. Jen Shek Voon *(Chairman)*
Mr. Lo Peter
Mr. Wang Jincheng

Remuneration Committee

Mr. Lo Peter *(Chairman)*
Mr. Jen Shek Voon
Mr. Wang Jincheng

Nomination Committee

Mr. Wang Jincheng *(Chairman)*
Mr. Lo Peter
Mr. Jen Shek Voon

Authorised Representatives

Ms. Poon Wai
Ms. Ng Sau Mei

Qualified Accountant

Mr. Lau Ka Ho, Robert *(CPA)*

Company Secretary

Ms. Ng Sau Mei *(ACIS, ACS)*

Head Office and Principal Place of Business in Hong Kong

6th Floor, Ajisen Group Tower
Block B
24-26 Sze Shan Street
Yau Tong, Kowloon
Hong Kong

Registered Office

Clifton House
75 Fort Street
P.O. Box 1350 GT
George Town
Grand Cayman
Cayman Islands

Principal Share Registrar and Transfer Office

Appleby Corporate Services (Cayman) Limited
Clifton House
75 Fort Street
P.O. Box 1350 GT
George Town
Grand Cayman
Cayman Islands

Hong Kong Branch Share Registrar and Transfer Office

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wanchai
Hong Kong

Principal Bankers

Hang Seng Bank Limited
Industrial and Commercial Bank of China (Asia) Limited
Chong Hing Bank Limited
Bank of Shanghai Co., Ltd

Auditor

Deloitte Touche Tohmatsu

Hong Kong Legal Adviser

Fairbairn Catley Low & Kong

Investor and Media Relations Consultant

iPR Ogilvy Ltd
www.iprogilvy.com

Investor Relations Contact

Mr. Richard Liu
Ajisen (China) Holdings Limited
18th Floor, Shui On Plaza
No. 333 Middle Huaihai Road
Shanghai, PRC 200021
E-mail: Richard.liu@ajisen.net

Company Websites

www.ajisen.com.hk
www.ajisen.com.cn

Stock Code

538

Financial Highlights

	2017	2016	Change
Turnover (RMB'000)	2,332,283	2,379,096	(2.0%)
Sales from restaurant operation (RMB'000)	2,211,658	2,219,230	(0.3%)
Gross profit (RMB'000)	1,754,527	1,712,493	2.5%
(Loss)/Profit before taxation (RMB'000)	(533,862)	926,845	(157.6%)
(Loss)/Profit attributable to owners of the Company (RMB'000)	(486,650)	665,292	(173.1%)
Basic (loss) earnings per share (RMB)	(0.45)	0.61	(173.8%)
Total dividend per share (RMB)	0.06	0.12	(50.0%)
Total number of restaurants (at 31 December)	704	650	8.3%
Total assets (RMB million)	3,673.4	4,415.5	(16.8%)
Net assets (RMB million)	2,945.9	3,619.1	(18.6%)
Bank balances and cash (RMB million)	1,534.1	1,313.3	16.8%
Inventory turnover (days)	44.5	45.1	(0.6) day
Trade payable turnover (days)	60.5	51.5	9 days
Net Gross profit margin	75.2	72.0	3.2%
Net (loss) profit margin	(20.9)	28.0	(48.9) points
Current ratio	2.9	2.5	0.4 point
Return on equity	(19.8%)	21.3%	(41.1) points
Gearing ratio	8.7%	6.7%	2 points



Chairman's Statement

As of 31 December 2017, the Group's turnover decreased by 2.0% from the corresponding period of last year. Profits grew by 24.7%, profit margin increased from 10.2% to 12.9%, while ingredients costs decreased from 28% to 24.8%, rental costs increased from 16.3% to 16.4%, labour costs increased from 23.6% to 25.3% and operating costs decreased from 15% to 14.1%.

During the reporting period, the Group officially renewed the POS cash register system (POS system) for all its restaurants in China, introducing Wechat ordering system in June 2017 and equipping all restaurants in Shanghai under the brand of Ajisen Ramen in December 2017. The system connects to new POS system and coupon center in an attempt to improve ordering efficiency, while strengthening overall operational management capabilities of each restaurant through the rating function.

In 2017, due to a continuous increase in the proportion of takeaway service in the catering industry, the Group continued to launch vigorous campaigns to promote its takeaway service. The turnover from takeaway service significantly increased by approximately 94.38% from RMB99,803,000 at the end of 2016 to RMB194,000,000 at the end of 2017, representing an increase in the proportion of turnover to restaurants offering takeaway service from 4.5% in 2016 to 8.8% in 2017.

As at the end of 2017, the Group operated a total of 704 restaurants, representing an increase of 54 from 650 restaurants in the corresponding period of last year. In particular, the Group also opened 113 new restaurants, with 109 in Mainland China and 4 in Hong Kong respectively, and closed down 59 restaurants, with 49 in Mainland China and 10 in Hong Kong respectively.

With respect to labour costs, as of the end of 2017, 41.7% of staff were employed on a part-time basis in China, while 49% of employees worked on a part-time basis in Shanghai, enabling the Group to manage labour costs in a more cost effective manner. The Group believes that talent is the foundation for the success of an enterprise. In this regard, the Group implemented the five-star performance policy in January 2016 with a view to reducing manpower while improving efficiency. Meanwhile, the Group established Ajisen business school (味千商學院) in 2016 for the purpose of nurturing a pool of suitable talent for the Group and creating better career progression opportunities for talent to pursue a promising future. As of the end of 2017, Ajisen business school was committed to running a total of 26 training sessions with the number of trainees amounting to 3,067. In December 2017, the BOH system (Back of House system) was launched in all Ajisen Ramen restaurants in China. The personnel management module of the system optimised its employee management by offering the functions of estimating human resources composition and regulating reasonable labour planning estimation, which facilitated the effective control of human resources allocation in each restaurant. As a result, the personnel utilisation rate was further improved through standardised management. Over the long-term, the Group will be able to maintain its proportion of labour costs to turnover at a stable level.



Chairman's Statement

With respect to procurement, the Group continued its efforts to increase the proportion of direct procurement and the percentage of which amounted to 79.01%. In addition, the Group kept enhancing the quantity and quality of its suppliers home and abroad. On the one hand, the Group maintained its close partnership with large suppliers of meat products in the PRC, such as China Animal Husbandry Group, Shuanghui and Yurun; on the other hand, the Group developed various direct overseas procuring channels from Spain, Canada, the Netherlands and Brazil and cooperated with PMI, an international buyer group, for the purpose of procuring meat ingredients of higher quality at more favourable prices. In 2017, the Group developed new channels for direct supply of Australian beef and direct supply of pork from factories located in Chile and the Netherlands. In 2018, the Group will further optimise its global procurement and supply chain for meat products, while pursuing cooperation with major suppliers of meat products so as to control procurement costs.

Facing increasingly fierce competition in the industry, the Group launched various promotional activities on regular basis to interact with consumers and reward our consumers in terms of branding activities.

Finally, I would like to express my sincere gratitude to all shareholders and customers for their continuous support to the Group, as well as the members of the Board, the management and all staff for their efforts and dedication to our development. I am confident that with our concerted efforts, Ajisen (China) will embrace opportunities amidst challenges and steer the Company towards sustainable development and growth.



Management Discussion and Analysis

Industry Review

In 2017, benefited from the overall recovery of developed economies, emerging markets and developing economies, the global economy enjoyed a growth of 3.7%, representing a 0.5 percentage point faster than the growth rate of 3.2% in 2016. In 2017, China's economy outperformed and was steady with positive growth prospectus. China's GDP grew 6.9% on a year-on-year basis (corresponding period of 2016: 6.7%) to RMB82,712.2 billion. With the rapid growth of household income and further implementation of the supply-side reform, the transformation and upgrading of the economy acquired new advance. The market of consumer goods maintained stable growth and the upgrading of consumption structure saw further progress, resulting in an increase of 8.2% in the National Index of Service Production (全國服務業生產指數) as compared to that of 2016.

By exerting the strengths in exploring consumers' needs and driving economy growth, the catering industry continued to maintain steady and healthy advancement and realised sustainable development. In 2017, China's catering industry recorded a revenue of RMB3,964.4 billion, representing an increase of 10.7% (corresponding period of 2016: 10.8%). The growth of the catering industry was greater than 6.9% of GDP increment.

Competition in the catering industry has intensified with high opening rate and high closure rate. It was the first time in recent years to record a negative growth in the number of restaurants, gradually correcting the over-supply of restaurants. In 2017, the total number of catering stores reached 5.81 million in China and decreased by 210,000 stores as compared to 6.02 million in 2016, representing a decrease of 3.48%. 160,000 stores were closed during the first half of 2017. However, the number of new restaurants and practitioners reached 100 and 2.4 million, respectively in the first-tier cities, including Beijing, Shanghai, Guangzhou and Shenzhen.

According to "2017 Development of China's Takeaway Service Research Report (二零一七年中國外賣發展研究報告)" published by Meituan-Dianping Institute (美團點評研究院), the market scale of China's online takeaway

service amounted to approximately RMB204.6 billion in 2017, up 23% as compared to last year, and the number of online subscribers was nearly 300 million. After rocket growth, the takeaway delivery service has come into stable development. In 2017, the takeaway delivery service has brought immense change for the catering industry. Consumers have now preferred brands instead of lower prices when buying takeaway delivery service, reflecting a change from "quantity-oriented" to "quality-oriented", which is a great opportunity for catering enterprises with good brand names.

Reputation, as always, is the key criterion for consumers to make their choices. With the advancement of Internet technology, especially in mobile Internet, "Internet +" has gradually penetrated into all walks of life. Consumers prefer to count on information from the third-party online platforms or appraisals and reviews from other consumers on social platforms, rather than to count on self-promotions and marketing initiatives of the restaurants. According to a research, 57.3% of the consumers would pick restaurants with good reputations on online catering review platforms. When comparing with the new media marketing which was popular in the catering industry previously, the freedom for consumers to give reviews has facilitated the improvement in service quality of restaurants, and the catering market is now shifting to consumer-oriented. An effective maintenance of third-party platforms is a required course to catering enterprises.

Nowadays, the development of the catering industry is shifting from "outward expansion" to "self-enhancement" and from "scale-and-speed-oriented" to "quality-and-efficiency-oriented". The industry is experiencing a comprehensive progress in terms of operation and management, brand building, model innovation, technology application, modern supply chain and other aspects. Enhancing the quality of supply-side is the key development direction for the supply-side structural reform of the catering industry while improving development quality and efficiency will be its basic development strategy. The Group will continue to adopt lean management approach and strictly control the quality of food. Moreover, the Group will establish smart stores to enhance customer experience through proactive



Management Discussion and Analysis

development and research of intelligence technology. Meanwhile, the management is currently seeking targets of investment actively, with a view to achieving synergy of operation by capitalising on opportunities arising from industry reform and bringing better return on investment for shareholders.

Business Review

For the year ended 31 December 2017, the Group's turnover decreased from approximately RMB2,379 million in 2016, by approximately 2.0% to approximately RMB2,332 million in 2017. The gross profit of the Group reached approximately RMB1,755 million, an increase of approximately 2.5% from last year. In particular, profit from operation for the year of the Company increased by approximately 24.7% and profit attributable to the owners of the Company decreased by approximately 173.1% to loss of approximately RMB487 million from profit of approximately RMB665 million last year. Correspondingly, basic earnings per share decreased from RMB0.61 last year to RMB0.45 loss per ordinary share.

Given the growth of the current operation of the Company during the year, the Board recommended a final dividend of RMB0.04 (2016: RMB0.08) per ordinary share for the year ended 31 December 2017 as a return to the Shareholders.

The support from its production bases is an integral factor for the sustainable and steady expansion of the Group's chain restaurant network. As at 31 December 2017, the Group has five major production bases in Shanghai, Chengdu, Tianjin, Wuhan and Dongguan throughout China.

During the year, the Group restarted for the expansion of FCR network as planned. The Group adopted more focused strategies in its development, and continued to expand the restaurant network and deepened the density in mature markets, such as Beijing, Jiangsu, Zhejiang and Shanghai.

During the year, the Group's cost of inventories consumed as a proportion to turnover was approximately 24.8%, indicating a decrease of approximately 3.2

percentage points from that of the corresponding period last year. Accordingly, gross profit margin increased from approximately 72.0% last year to approximately 75.2% in 2017. The Company leveraged on the adjustment of menu prices and adoption of direct purchase to stabilize the cost of raw material. In addition, benefit from the value added tax ("VAT") reform in PRC with effective from 1 May 2016, the Group will be able to maintain a relatively high and stable gross profit margin.

During the year, the Group's labour costs accounted for approximately 25.3% of the turnover, which was approximately 1.7 percentage points higher than that of the corresponding period of last year. During the year, proactive cost control measures were implemented, and obvious effects were witnessed during the reporting period. The Group enacted new standards for staff allocation based on restaurant scale, optimized the ordering system and hiring more managerial experienced staff. These measures enhanced the efficiency of human resource utilization but leading to some increase in labour costs.

During the year, rental and related costs as a proportion to turnover of the Group was approximately 16.4%, which was approximately 0.1 percentage point higher than that of the corresponding period last year. Such increase was mainly attributable to the fact that the slower turnover growth for the period and with the recovery of turnover, rental costs will be diluted further, pushing up the proportion of rental and related costs to turnover. During the year, the Group maintained stringent criteria in location selection for new restaurants to ensure the rate of success of the new establishment. Also, a large number of medium- and small-sized restaurants were developed so as to enhance the output per unit area. On the other hand, with our branding effect becoming stronger, the Group has secured fixed leases on a long-term basis.

The Group has timely introduced a number of enriched and attractive marketing activities. During the year, the Group featured the promotional sales of various attractive premiums. The feedback was excellent and the promotions facilitated an increase in transaction amount. These activities not only encouraged new and existing customers to visit the restaurants, but also helped the Group to fully benefit from the market recovery.



Management Discussion and Analysis

The effective operation of 704 restaurants under the Group would not be achieved without our efficient management and intensive staff training. During the year, the Group placed emphasis on the guidance and training of restaurant managers and regional supervisors. The operation efficiency of each restaurant was enhanced through constant upgrading of its basic management level. The Group also launched inter-restaurant competitions and new incentive bonus scheme so as to fully motivate its staff.

Retail Chain Restaurants

In 2017, the Group's major business and primary source of income continued to stem from the retail chain restaurant business. During the year, the Group's restaurant business income recorded approximately RMB2,211,658,000 (2016: RMB2,219,230,000), accounted for approximately 94.8% (2016: 93.3%) of the Group's total revenue.



Management Discussion and Analysis

As at 31 December 2017, the Group's restaurant portfolio consisted of 704 Ajisen chain restaurants, comprising the following:

	31 December 2017	31 December 2016	+/-
By provinces:			
Shanghai	129	135	-6
Beijing	45	43	2
Tianjin	6	5	1
Guangdong (excluding Shenzhen)	49	49	0
Shenzhen	22	26	-4
Jiangsu	85	77	8
Zhejiang	66	56	10
Sichuan	16	16	0
Chongqing	14	13	1
Fujian	24	24	0
Hunan	19	16	3
Hubei	18	12	6
Liaoning	20	14	6
Shandong	38	35	3
Guangxi	10	7	3
Guizhou	3	2	1
Jiangxi	16	12	4
Shaanxi	13	14	-1
Yunnan	9	7	2
Henan	8	5	3
Hebei	7	5	2
Anhui	13	10	3
Gansu	0	1	-1
Xinjiang	1	2	-1
Hainan	8	6	2
Shanxi	1	1	0
Neimenggu	5	5	0
Heilongjiang	12	8	4
Ningxia, Qinghai	3	3	0
Jilin	13	4	9
Tibet	1	1	0
Hong Kong	29	35	-6
Rome	1	1	0
Total	704	650	54
Total saleable area (sq. meters)	154,760	154,137	623

Management Discussion and Analysis

	31 December 2017	31 December 2016	+/-
By geographical region:			
Northern China	142	123	19
Eastern China	293	268	25
Southern China	158	147	11
Central China	110	111	-1
Italy	1	1	0
Total	704	650	54

Sales of Packaged Noodle and Related Products

The manufacturing and sales of packaged noodle products under the Ajisen brand is one of the Group's two main businesses and is a beneficial complement to the major business of FCR network operation. These packaged noodle products are manufactured solely by the Group. Besides they are supplied to the chain restaurants of the Group, they are also sold through diversified channels, including supermarkets and department stores, which further enhances the awareness of the Ajisen brand.

For the year ended 31 December 2017, revenue from the sales of packaged noodle and related products was approximately RMB120,625,000 (2016: RMB159,866,000), accounted for approximately 5.2% (2016: 6.7%) of the Group's total revenue. The Group has an extensive distribution network for the packaged noodle and related products in China. As of 31 December 2017, the total number of points-of-sale in this network reached approximately 8,000, which was the same compared to the corresponding period in last year. The distribution network covers over 140 cities in China. These distributors include nationwide retailers such as Wal-Mart, Carrefour and Metro, and regional retailers such as China Resources Vanguard, Sanjiang in Ningbo and Century Lianhua, as well as reputable convenient chain stores such as Alldays, Kedi and C-Store.



Management Discussion and Analysis

Financial Review

Turnover

For the year ended 31 December 2017, the Group's turnover decreased by approximately 2.0%, or approximately RMB46,813,000 to approximately RMB2,332,283,000 from approximately RMB2,379,096,000 for the corresponding period in 2016. Such decrease was mainly due to VAT reform in PRC with effective from 1 May 2016.

Cost of inventories consumed

For the year ended 31 December 2017, the Group's cost of inventories decreased by approximately 13.3%, or approximately RMB88,847,000 to approximately RMB577,756,000 from approximately RMB666,603,000 for the corresponding period in 2016. The decrease of inventories cost was more than the decrease in turnover. During the year, the ratio of inventories cost to turnover was approximately 24.8%, lower than 28.0% for the corresponding period in 2016. Such decrease was mainly attributable to the adoption of direct purchase to stabilise the cost of raw materials for the year and the benefit from VAT reform in PRC with effective from 1 May 2016.

Gross profit and gross profit margin

Driven by the above factors, gross profit for the year ended 31 December 2017 increased by approximately 2.5%, or approximately RMB42,034,000 to approximately RMB1,754,527,000 from approximately RMB1,712,493,000 for the corresponding period in 2016. Gross profit margin of the Group also increased from approximately 72.0% for the corresponding period in 2016 to approximately 75.2%.

Property rentals and related expenses

For the year ended 31 December 2017, property rentals and related expenses of the Group decreased by approximately 1.3% from approximately RMB388,087,000 for the corresponding period in 2016 to approximately RMB382,927,000. Its proportion to turnover increased from approximately 16.3% for the corresponding period in 2016 to approximately 16.4%. Such increase was mainly attributable to the increase in rental costs for new tenancies for the year.

Staff costs

For the year ended 31 December 2017, staff costs of the Group increased by approximately 5.1% from approximately RMB561,516,000 for the corresponding period in 2016 to approximately RMB590,245,000. Staff costs as a proportion to turnover increased from approximately 23.6% for the corresponding period in 2016 by 1.7 percentage points to approximately 25.3%, which reflected the implementing efficient management system such as increasing number of managerial staff for some shops for the year.

Depreciation

For the year ended 31 December 2017, depreciation of the Group decreased by approximately 7.4% or approximately RMB12,075,000 from approximately RMB163,417,000 for the corresponding period in 2016 to approximately RMB151,342,000. Such decrease was mainly attributable to the change in size of number of restaurants during the year.

Other operating expenses

Other operating expenses mainly included expenses for fuel and utility, consumables, advertising and promotion and franchise fee. For the year ended 31 December 2017, other operating expenses decreased by approximately 8.2%, or approximately RMB29,243,000 to approximately RMB328,475,000 from approximately RMB357,718,000 for the corresponding period in 2016. Its proportion to turnover was approximately 14.1%. Expenses spent on advertising and promotion had decreased to approximately RMB16,239,000 from approximately RMB48,821,000 in 2016.

Other income

For the year ended 31 December 2017, other income of the Group increased by approximately 4.3%, or approximately RMB3,653,000, to approximately RMB88,575,000 from approximately RMB84,922,000 for the corresponding period in 2016. The increase was mainly originated from the property rental income and royalty income from sub-franchisee.

Other gains and losses

For the year ended 31 December 2017, other gains and losses of the Group decreased by approximately 249.2% or RMB1,526,967,000 to a loss of approximately RMB914,322,000 from a gain of approximately RMB612,645,000 for the corresponding period in 2016. The decrease was primarily due to change in the fair value of approximately RMB935,059,000 of financial asset designated as at FVTPL for the year.

The exchange differences arising on translation amounted to a gain of approximately RMB2,166,000 for the year ended 31 December 2017 (2016: loss of RMB8,018,000) due to appreciation of RMB as compared to HK\$ throughout the year and less RMB denominated bank balances were resulted at the end of the year 2017 in Hong Kong as compared to that in the previous year.

Finance costs

For the year ended 31 December 2017, finance costs decreased by approximately 42.4%, or approximately RMB4,082,000 to approximately RMB5,546,000 from approximately RMB9,628,000 for the corresponding period in 2016. The decrease was mainly due to the arrangement to lower the interest rate with banks in 2017.

(Loss)/Profit before taxation

Being affected by the factors referred to above in aggregate, the Group's profit before taxation for the year ended 31 December 2017 decreased by approximately 157.6%, or approximately RMB1,460,707,000 to loss of approximately RMB533,862,000 from profit of approximately RMB926,845,000 for the corresponding period in 2016.

(Loss)/Profit attributable to owners of the Company

Being affected by the factors referred to above in aggregate, loss attributable to owners of the Company for the year ended 31 December 2017 decreased by approximately 173.1%, or approximately RMB1,151,942,000, to approximately RMB486,650,000 from profit of approximately RMB665,292,000 for the corresponding period in 2016.

Risk Management

Liquidity and financial resources

The liquidity and financial position of the Group as at 31 December 2017 remained healthy and strong, with bank balances amounting to RMB1,534,103,000 (31 December 2016: RMB1,313,304,000) and a current ratio of 2.9 (31 December 2016: 2.5).

As at 31 December 2017, the Group had bank borrowings of RMB320,118,000 (31 December 2016: RMB294,940,000) and therefore the gearing ratio (expressed as a percentage of total borrowings over total assets) was 8.7 (31 December 2016: 6.7).

Exposure to exchange rates

Presently, most of the Group's business transactions, assets and liabilities are denominated in RMB and settled in RMB. The Group's exposure to currency risk is minimal as the Group's assets and liabilities as at 31 December 2017 and 31 December 2016 were denominated in the respective Group companies' functional currencies. The Group does not have any currency hedging policy and has not entered into any hedging or other instrument to reduce currency risks. However, the management will closely monitor the Group's exposure to the fluctuation of exchange rates and take appropriate measures as necessary to minimise any adverse impact that may be caused by such fluctuation.

Significant investments held, material acquisitions and disposals of subsidiaries, and future plans for material investments or capital assets

Save for those disclosed in this annual report, there were no other significant investments held, nor were there any material acquisitions or disposals of subsidiaries during the year under review. Apart from those disclosed in this annual report, there was no plan authorised by the Board for other material investments or additions of capital assets at the date of this annual report.



Management Discussion and Analysis

Interest rate risk

As the Group has no significant interest-bearing assets (other than pledged bank deposits and bank balances and cash), the Group's income and operating cash flows are substantially independent of changes in market interest rates.

Credit risk

The Group has no significant concentrations of credit risk. The carrying amounts of trade receivables, deposits and other receivables, bank balances and cash, pledged bank deposits included in the consolidated balance sheets represent the maximum exposure to credit risk in relation to the Group's financial assets. The Group typically does not require collaterals from customers. Provisions are made for the balance that is past due when the management considers the loss from non-performance by the customers is likely. Sales to retail customers are settled in cash or by using major credit cards. The Group also makes deposits to the relevant landlords for lease of certain of the self-managed outlets. The management does not expect to incur any loss from non-performance by these counterparties.

As of 31 December 2017 and 31 December 2016, all of the bank balances and pledged bank deposits were deposited with highly reputable and sizable banks and financial institutions without significant credit risk in the PRC and Hong Kong. The management does not expect to incur any loss from non-performance by these banks and financial institutions.

Contingent liabilities

As of 31 December 2017, the Group did not have any significant contingent liabilities.

Assets and liabilities

The Group's net current assets were approximately RMB1,139,288,000 and the current ratio was 2.9 as at 31 December 2017 (31 December 2016: 2.5). As the Group is primarily engaged in the restaurant business, most of the sales are settled in cash. As a result, the Group was able to maintain a relatively high current ratio. The increase in current ratio was mainly attributable to the repayment of a bank loan in the second half year in 2017.

Cash flows

Cash generated from operations for the year ended 31 December 2017 was approximately RMB362,047,000, while loss before taxation for the same period was approximately RMB533,862,000. The difference was primarily due to the fair value loss on financial asset designated as at FVTPL.

Capital expenditure

For the year ended 31 December 2017, the Group's capital expenditure was approximately RMB260,834,000 (2016: RMB327,104,000), the decrease was mainly because less money spent on purchase of financial asset.

Key operating ratios for restaurant operations

	Hong Kong			PRC		
	1-12/2017	1-6/2017	1-12/2016	1-12/2017	1-6/2017	1-12/2016
Comparable restaurant sales growth: ^{Note}	-6.8%	-3.3%	-1.3%	2.2%	-2.2%	-8.1%
Comparable restaurant sales growth: ^{Note} (not deducted of VAT)*	N/A	N/A	N/A	4.9%	+2.1%	-4.9%
Per capita spending:	HK\$65.3	HK\$64.7	HK\$66.2	RMB47.9	RMB47.8	RMB46.7
Table turnover per day (times per day):	4.2	4.8	4.9	3.5	3.4	3.4

* For illustration purpose only

Note: On 23 March 2016, the Ministry of Finance and the State Administration of Taxation of the PRC jointly issued the 財稅[2016]36號通知 (Caishui [2016] No. 36 (Circular)) which provides the Business Tax to Value-Added Tax Transformation Pilot Program (the "Program") for, among others, 生活服務 (lifestyle services) which covers the catering services provided by the Group, effective from 1 May 2016. Under the Program, the 5% business tax ("BT") rate formerly applicable to the sale of the FCR business was replaced by VAT at the rate of 3% or 6% levied on the sales since 1 May 2016. Before the implementation of the Program, the same store sales growth rate in the PRC was reported on a BT-inclusive basis. After such implementation, the same store sales growth rate in the PRC is reported on a net of VAT basis.



Corporate Governance Report

Introduction

The board (the “Board”) of directors (the “Directors”) and the senior management (the “Management”) of the Company recognize that sound corporate governance practices are crucial to the efficient operation of the Group and the safeguarding of our shareholders’ interests. In this regard, the Board emphasizes on transparency, accountability and independence in order to enhance our long-term shareholders’ return.

Corporate Governance Practices

The Company has, throughout the year ended 31 December 2017, adopted the Corporate Governance Code (the “Code”) as set out in Appendix 14 of the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) and complied with all applicable code provisions under the Code, save and except for the deviation from the code provision A.2.1 of the Code. Under the code provision A.2.1, the roles of the Chairman and Chief Executive Officer (“CEO”) should be separate and should not be performed by the same individual. Currently, the Company does not comply with code provision A.2.1, i.e. the roles of the Chairman and CEO have not been separated. Although Ms. Poon Wai performs both the roles of Chairman and CEO, the division of responsibilities between the Chairman and CEO is clearly established and set out in writing. In general, the Chairman is responsible for supervising the functions and performance of the Board, while the CEO is responsible for the management of the business of the Group. The two roles are performed by Ms. Poon distinctly. The Board believes that at the current stage of development of the Group, vesting the roles of both Chairman and CEO in the same person provides the Company with strong and consistent leadership, allows for effective and efficient planning and implementation of business decisions and strategies. The relevant deviation

is therefore considered reasonable at the current stage. It is also considered that the current structure does not impair the balance of power and authority between the Board and the Management given the appropriate delegation of the power of the Board and the effective functions of the independent non-executive Directors (number of which exceeds one-third of the members of the Board). However, it is the long-term objective of the Company to have these two roles performed by separate individuals when suitable candidates are identified.

Model Code for Securities Transactions

The Company has adopted a code of conduct regarding securities transactions by Directors on terms no less exacting than the required standard (the “Required Standard”) of the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 of the Listing Rules.

The Company has made specific enquiry to all Directors, and all Directors have confirmed that, throughout the year under review, they were in compliance with the Required Standard.

In addition, the Board has adopted written guidelines (the “Employees’ Guidelines for Securities Transactions”) for securities transactions by employees (the “Relevant Employees”) who are likely to be in possession of inside information of the Company on no less exacting terms than the Model Code.

Having made specific enquiry to all the Relevant Employees, the Company confirmed that all the Relevant Employees have complied with the Required Standard as set out in the Employees’ Guidelines for Securities Transactions throughout the year ended 31 December 2017.



Corporate Governance Report

The Board of Directors

The Board is the core of the corporate governance structure of the Company. It is responsible for giving guidance to and reviewing the efficiency of the Management. The Board is fully aware of its prime responsibilities to the Company and its duties to protect and enhance long-term shareholders' return.

To provide effective supervision of and proper guidance to the Management, the Board is required to consider and approve decisions in relation to the Company's long-term strategy, annual business plan and financial budget, major acquisition and disposal, dividend policy, appointment of Directors, remuneration policy, risk management and internal control.

The Company has arranged appropriate liability insurance to indemnify the Directors for their liabilities arising out of corporate activities. The insurance coverage will be reviewed on an annual basis.

As regards the code provision requiring the Directors to disclose the number and nature of offices held in public companies or organisations and other significant commitments as well as their identity and the time involved to the issuer, the Directors have agreed to disclose their commitments to the Company in a timely manner.

Composition

The Board currently consists of six Directors as follows:

Executive Directors

Ms. Poon Wai
Mr. Poon Ka Man, Jason

Non-executive Director

Mr. Katsuaki Shigemitsu

Independent Non-executive Directors

Mr. Lo Peter
Mr. Jen Shek Voon
Mr. Wang Jincheng

All Directors have appropriate professional qualification or substantive experience and industry knowledge. The Board as a whole has achieved an appropriate balance of skills and experience. The Directors' biographies are set out under the section headed "Directors and Senior Management" of this Annual Report.

Ms. Poon Wai, the Chairman, Chief Executive Officer and executive Director, is the sister of Mr. Poon Ka Man, Jason, who is an executive Director. Save as disclosed, there is no other relationship among members of the Board.

The composition of the Board is in accordance with the requirement of Rules 3.10 and 3.10A of the Listing Rules. There are three independent non-executive Directors and one of them has accounting professional qualification. More than one-third of the members of the Board are independent non-executive Directors, which brings a fairly strong independence element in its composition.

Independent Non-Executive Directors ("INEDs")

The INEDs have the same duties of care, skill and fiduciary duties as the executive Directors. They are expressly identified as such in all corporate communications that disclose the names of the Directors.

The INEDs are experienced professionals with expertise in respective areas of accounting, finance, industry knowledge and expertise. With their professional knowledge and experience, the INEDs advise the Company on its operation and management; provide independent opinion on the Company's connected transactions; and participate in the Company's various committees including Audit Committee, Remuneration Committee and Nomination Committee. The INEDs have contributed to provide adequate checks and balance to protect the interests of the Company and the Company's shareholders as a whole, and to advise strategically the development of the Company.

The Company has received confirmation from each of the INEDs about his independence in accordance with Rule 3.13 of the Listing Rules and therefore considers each of them to be independent.

All of the Directors including the non-executive Director and the INEDs are appointed for a specific term. Each of the non-executive Director and the INEDs has entered into a letter of appointment with the Company for a period of two years subject to the rotation requirement. In accordance with the Company's articles of association (the "Articles of Association") and, at each Annual General Meeting ("AGM") of the Company, one-third of the Directors for the time being will retire from office by rotation but will be eligible for re-election.

Delegation by the Board

To maximise the effectiveness of the Group's operations, the Board has delegated management and administration of the Group's daily operations to the Executive Committee while reserving several important matters for its approval. To this end, the Board delegates on specific terms to the Executive Committee consisting of the Chairman of the Board, Chief Executive Officer, executive Directors, Chief Financial Officer and Chief Operating Officer to carry out the well-defined responsibilities with adequate authorities and to take charge in daily operation of the Company, advising the Board in formulating directions and making policies as well as significant corporate decisions reserved by the Board, and ensuring the proper execution of the resolutions approved by the Board. For such purposes, the Board has laid down clear written terms of reference which specify those circumstances under which the Executive Committee shall report to the Board for its decisions in respect of the matters and commitments for which prior approval of the Board is required.

Pursuant to the terms of reference of the Executive Committee, the major functions specifically reserved to the Board are summarized as follows:

- (i) approving annual operating budget of the Group;
- (ii) approving connected transactions;
- (iii) approving mergers and acquisitions;
- (iv) approving fund raising activities (including debt or capital issues);
- (v) approving corporate guarantee;
- (vi) approving internal control policy;
- (vii) approving financial results announcements; and
- (viii) approving other disclosures specifically required by or matters as specifically mentioned under the Listing Rules.

The Executive Committee is principally, among others, responsible for:

- (i) reviewing business strategies and management of the Company;
- (ii) formulating and implementing investment and financing activities of the Company;
- (iii) implementing the Company's strategies, monitoring performance of the Management and ensuring appropriate internal risk controls and risk management are in place;
- (iv) implementing measures and procedures in compliance with the laws, regulations, Listing Rules, article of association and internal regulations applicable to the Company;



Corporate Governance Report

- (v) setting human resources policies of the Company; and
- (vi) granting of share options to the eligible employees (other than Directors and Management) for a total of not more than the number of share options as specified and approved by the Board from time to time.

Corporate Governance Function

The Board recognizes that corporate governance should be the collective responsibility of the Directors and their corporate governance duties include:

- (a) to develop, review and implement the Company's policy and practices on corporate governance;
- (b) to review and monitor the training and continuous professional development of the Directors and Management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and the Directors;
- (e) to review the Company's compliance with the Code and disclosure in the Corporate Governance Report; and
- (f) to develop, review and monitor the implementation of the shareholders' communication policy to ensure its effectiveness, and make recommendation to the Board where appropriate to enhance shareholders' relationship with the Company.

During the year, the above corporate governance function has been performed and executed by the Board and the Board has reviewed the Company's compliance with the Code.

Chairman and Chief Executive Officer ("CEO")

Under the code provision A.2.1, the roles of Chairman and CEO should be separate and should not be performed by the same individual. Under the current organization structure of the Company, Ms. Poon Wai is the Chairman of the Board and the CEO. With her extensive experience in the industry, the Board believes that vesting the roles of both Chairman and CEO in the same person provides the Company with strong and consistent leadership, allows for effective and efficient planning and implementation of business decisions and strategies, and is beneficial to the business prospects and management of the Group. Although Ms. Poon Wai performs both the roles of Chairman and CEO, the division of responsibilities between the Chairman and the CEO is clearly established and set out in writing. In general, the Chairman is responsible for supervising the functions and performance of the Board, while the CEO is responsible for the management of the business of the Group. The two roles are performed by Ms. Poon Wai distinctly. It is also considered that the current structure does not impair the balance of power and authority between the Board and the Management given the appropriate delegation of the power of the Board and the effective functions of the INEDs (number of which exceeds one-third of the members of the Board). However, it is the long-term objective of the Company to have these two roles performed by separate individuals when suitable candidates are identified.

Induction and Continuing Professional Development of Directors

Each newly appointed Director shall receive formal, comprehensive and tailored induction on the first occasion of his appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

The Directors will be continuously updated on the statutory and regulatory regime and the business environment to facilitate the discharge of their responsibilities. The Directors are also encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. The company secretary of the Company updates the Directors on the latest development regarding the Listing Rules and other applicable regulatory requirements from time to time, to ensure compliance and enhance their awareness of good corporate governance practices.

According to the information provided by the Directors, a summary of training received by the Directors throughout the year ended 31 December 2017 is as follows:

<u>Name of Directors</u>	Nature of continuous professional development programmes
Executive Directors	
Ms. Poon Wai	A
Mr. Poon Ka Man, Jason	A
Non-Executive Director	
Mr. Katsuaki Shigemitsu	A
INEDs	
Mr. Lo Peter	A
Mr. Jen Shek Voon	A
Mr. Wang Jincheng	A

Note:

A: reading seminar materials and updates relating to the latest development of the Listing Rules and other applicable regulatory requirements

Supply of and Access to Information

The Company provides all Directors with monthly updates on the Company's performance, position and prospects. In addition, in order to ensure that the Directors' duties can be properly discharged, the Directors are entitled to seek advice from independent professional advisers whenever deemed necessary by them at the Company's expense.

Board Meetings

The Board meets regularly, and at least four times a year, in person or by means of electronic communication. The Chairman also meets with the non-executive Directors (including the INEDs) at least once a year without the presence of the executive Directors. Notices of regular Board meetings are served to all Directors at least 14 days before the meetings. For all other Board and Board committee meetings, reasonable notice is generally given. All notices, agendas, schedules and the relevant information of each Board and Board committee meeting are generally made available to Directors or Board committee members in advance. The Board and each Director also have separate and independent access to the Management whenever necessary.

The company secretary of the Company or the secretary to the Board committees is responsible for taking and/or keeping minutes of all Board meetings and various Board committees meetings in sufficient detail. Draft minutes are normally circulated to the Directors for comment within a reasonable time after each meeting is held, and the final version of the minutes is opened for Directors' inspection.



Corporate Governance Report

During the year ended 31 December 2017, the Board convened a total of four meetings in person or by means of electronic communication. Attendance of each Director at the Board meetings, the annual general meeting of the Company held on 24 May 2017 (the "2017 AGM") and the extraordinary general meeting of the Company held on 13 July 2017 (the "2017 EGM") is set out below:

Name of Directors	Board Meetings Attended/Eligible to attend	General Meetings Attended/Eligible to attend
Executive Directors		
Ms. Poon Wai	4/4	1/2
Mr. Poon Ka Man, Jason	4/4	2/2
Non-Executive Directors		
Mr. Katsuaki Shigemitsu	4/4	1/2
INEDs		
Mr. Lo Peter	4/4	1/2
Mr. Jen Shek Voon	4/4	1/2
Mr. Wang Jincheng	4/4	1/2

Note: Apart from Mr. Poon Ka Man, Jason, all other Directors did not attend the 2017 EGM due to pre-arranged business commitments.

Independent Board Committee

Where there are matters involving connected or continuing connected transactions, so far as required under the Listing Rules, an Independent Board Committee, comprising wholly the INEDs, will be established.

Board Committees

The Board has established four committees, including the Executive Committee, the Remuneration Committee, the Nomination Committee and the Audit Committee with delegated powers for overseeing particular aspects of the Company's affair. Each of the Board committees of the Company has been established with defined written terms of reference.

Executive Committee

To assist the Directors to discharge some of their duties and to enable effective management and execution, the Board has established an Executive Committee on 29 June 2007. Details of the authorities and duties of the Executive Committee are set out in its terms of reference. The Executive Committee reviews specific issues and makes their suggestions to the Board on reserved matters as mentioned above.

Currently, the Executive Committee comprises two executive Directors and the Chief Financial Officer as follows:

Ms. Poon Wai (*Chairman and CEO*),
an executive Director
Mr. Poon Ka Man, Jason (*Chief Marketing Officer*),
an executive Director
Mr. Lau Ka Ho, Robert (*Chief Financial Officer*)

There was one Executive Committee meeting held during the year ended 31 December 2017. Attendance of each Executive Committee member at the Executive Committee Meeting is set out below:

Name of Members	Executive Committee Meeting Attended/ Held
Ms. Poon Wai	1/1
Mr. Poon Ka Man, Jason	1/1
Mr. Lau Ka Ho, Robert	1/1

Remuneration Committee

The Remuneration Committee was set up on 8 March 2007 in compliance with Appendix 14 of the Listing Rules. Details of the authorities and duties of the Remuneration Committee are set out in its terms of reference, which are available on the websites of the Company and the Stock Exchange. The main purpose for establishing the Remuneration Committee is to ensure that the Company can recruit, retain and motivate suitably qualified staff in order to reinforce the success of the Company and create return for our shareholders. The terms of reference of the Remuneration Committee are summarized as follows:

- (i) to make recommendations to the Board on the policy and structure for all remuneration of Directors and senior management of the Company, as well as on the establishment of a formal and transparent procedure for developing policy on such remuneration;
- (ii) to have delegated responsibility to determine the specific remuneration packages of all executive Directors and senior management, and make recommendations to the Board of the remuneration of non-executive Directors subject to the provision (vi) below;
- (iii) to review and approve performance-based remuneration by reference to corporate goals and objectives resolved by the Board from time to time;
- (iv) to review and approve the compensation payable to executive Directors and senior management in connection with any loss or termination of their office or appointment and ensure that such compensation is determined in accordance with relevant contractual terms and that such compensation is not otherwise unfair and in excessive for the Company;

- (v) to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct and ensure that such arrangements are determined in accordance with the relevant contractual terms and that any compensation payment is not otherwise unreasonable and inappropriate; and
- (vi) to ensure that no Director or any of his associates is involved in deciding his own remuneration.

Currently, the Remuneration Committee comprises three INEDs as follows:

Mr. Lo Peter (*Chairman*), an INED
 Mr. Jen Shek Voon, an INED
 Mr. Wang Jincheng, an INED

The Remuneration Committee may call any meetings at anytime when necessary or desirable pursuant to the terms of reference of the Remuneration Committee.

During the year ended 31 December 2017, the Remuneration Committee convened one committee meeting. Attendance of each Remuneration Committee member is set out below:

Name of Members	Remuneration Committee Meeting Attended/Eligible to attend
Directors	
Mr. Lo Peter	1/1
Mr. Jen Shek Voon	1/1
Mr. Wang Jincheng	1/1

The Remuneration Committee discussed and reviewed the remuneration policy and packages for Directors and senior management during the meeting.



Corporate Governance Report

Details of the Directors' remuneration are set out in note 11 to the consolidated financial statements. In addition, pursuant to the code provision B.1.5, the annual remuneration of members of the senior management by band for the year ended 31 December 2017 is set out below:

Remuneration band	Number of Individual(s)
HK\$1,500,001 to HK\$2,000,000	1

Nomination Committee

The Nomination Committee was set up on 8 March 2007. Details of the authorities and duties of the Nomination Committee are set out in its terms of reference, which are available on the websites of the Company and the Stock Exchange. Its roles are highlighted as follows:

- (i) to review the structure, size and composition of the Board (including the skills, knowledge and experience) on a regular basis and make recommendations to the Board regarding any proposed changes;
- (ii) to identify individuals suitably qualified to become Board members, and select or make recommendations to the Board on the selection of individuals nominated for directorships;
- (iii) to assess the independence of INEDs; and
- (iv) to make recommendations to the Board on the relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors in particular the Chairman and the CEO.

The Nomination Committee will assess the candidate or incumbent on criteria such as integrity, experience, skill and ability to commit time and effort to carry out the duties and responsibilities. The recommendations of the Nomination Committee will then be put to the Board for decision.

Currently, the Nomination Committee comprises three INEDs as follows:

Mr. Wang Jincheng (*Chairman*), an INED
 Mr. Lo Peter, an INED
 Mr. Jen Shek Voon, an INED

The Nomination Committee may call any meetings at anytime when necessary or desirable pursuant to the terms of reference of the Nomination Committee.

During the year ended 31 December 2017, the Nomination Committee convened one committee meeting and had assessed the independence of INEDs, considered the re-appointment of the retired Directors and discussed matters relating to procedure of nomination of director candidate by shareholders, Directors' evaluation and succession plan etc. Attendance of each Nomination Committee member at the Nomination Committee meeting is set out below:

Name of Members	Nomination Committee Meeting Attended/Eligible to attend
Directors	
Mr. Wong Jincheng	1/1
Mr. Lo Peter	1/1
Mr. Jen Shek Voon	1/1

Board Diversity Policy

On 2 December 2014, the Board adopted the Board Diversity Policy. Under the Board Diversity Policy, the Nomination Committee will monitor the implementation of the Board Diversity Policy and give adequate consideration to the Board Diversity Policy when identifying suitably qualified candidates to become members of the Board. The Board will regularly review the Board Diversity Policy and make appropriate revisions to ensure the effectiveness of the Board Diversity Policy.

Audit Committee

The Audit Committee was set up on 8 March 2007 with written terms of reference in compliance with Rules 3.21 and 3.22 of the Listing Rules, its terms of reference are available on the websites of the Company and the Stock Exchange. The principal duties of the Audit Committee include:

- (i) to be primarily responsible for making recommendation to the Board on the appointment, re-appointment and removal of external auditor, and to approve the remuneration and terms of engagement of the external auditor and any questions of resignation or dismissal of that auditor;
- (ii) to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standard;
- (iii) to discuss with the external auditor before the audit commences, the nature and scope of the audit and reporting obligations, and ensure coordination where more than one audit firms are involved;
- (iv) to develop and implement policy on the engagement of an external auditor to supply non-audit services;

- (v) to monitor integrity of the Company's financial statements and the Company's annual report and accounts, half-year report and, if prepared for publication, quarterly reports and to review significant financial reporting judgments contained in them before submission to the Board;
- (vi) to review the Company's financial controls, internal control and risk management systems;
- (vii) to discuss with the Management the system of internal control and ensure that the Management has discharged its duty to have an effective internal control system, including the adequacy of resources, qualifications, and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget;
- (viii) to review the Group's financial and accounting policies and practices; and
- (ix) to report to the Board on any other matters set out in the Code.

Currently, the Audit Committee comprises three INEDs as follows:

Mr. Jen Shek Voon (*Chairman*), an INED
Mr. Lo Peter, an INED
Mr. Wang Jincheng, an INED

The Audit Committee meeting shall be held not less than twice a year pursuant to the terms of reference of the Audit Committee.



Corporate Governance Report

During the year ended 31 December 2017, the Audit Committee convened two committee meetings. Attendance of each Audit Committee member at the Audit Committee meetings is set out below:

Name of Members	Audit Committee Meetings Attended/ Eligible to attend
Directors	
Mr. Jen Shek Voon	2/2
Mr. Lo Peter	2/2
Mr. Wang Jincheng	2/2

The Audit Committee is satisfied with their review of the auditor's remuneration, the independence of the auditor, Deloitte Touche Tohmatsu ("DTT"), and recommended the Board to re-appoint DTT as the Company's auditor in the year 2018, which is subject to the approval of shareholders at the forthcoming AGM.

The Company's interim results for the period ended 30 June 2017 and annual results for the year ended 31 December 2017 have been reviewed by the Audit Committee, which opined that applicable accounting standards and requirements have been complied with and that adequate disclosures have been made.

Risk Management and Internal Control

The Board strives to cultivate and disseminate a good internal control and risk management culture of the Company and its subsidiaries by:

- (i) identifying and assessing relevant risks, considering and giving approval to necessary control activities proposed by executive Directors in accordance with risk assessments, to rationalize the control environment so as to lower operational risks but without impeding operating efficiency;
- (ii) ensuring constantly updating information and coordinated sharing of information;
- (iii) exercising appropriate levels of supervision to ensure the effectiveness and efficiency in the performance of various functions and activities of the Group;
- (iv) establishing and reviewing internal control measures for minimising and eliminating identified risks; and
- (v) seeking advice from external consultants for the enhancement and maintenance of the Group's internal control system.

The executive Directors, with the coordination of the management of the Group, strive to develop, implement and maintain an internal control and risk management system by conducting on-going business reviews; evaluating significant risks faced by the Group; formulating appropriate policies, programmes and authorization criteria; conducting business variance analyses of actual result versus business plan; undertaking critical path analyses to identify the impediments in attaining the corporate goals and initiating corrective measures; following up on isolated cases; identifying inherent deficiencies in the internal control system; and making timely remedies and adjustments to avoid recurrence of problems.

The Board acknowledges that it is its responsibility to ensure that the Company establishes and maintains sound risk management and internal control systems within the Group and to review the effectiveness of the systems. Such systems are designed to manage and mitigate risks inherent in the Group's business faced by the Group to an acceptable level, but not eliminating the risk of failure to achieve business objectives, and can only provide reasonable assurance against material misstatement, loss or fraud.

The Board has entrusted the Audit Committee with the responsibility to oversee the risk management and internal control systems of the Group on an on-going basis and to review the effectiveness of the systems annually. The review covered all material controls, including financial, operational and compliance controls.

Under the Company's risk management and internal control structure, the Management is responsible for the design, implementation and maintenance of risk management and internal control systems to ensure, amongst others, (i) appropriate policies and control procedures have been designed and established to safeguard the Group's assets against improper use or disposal; (ii) relevant laws, rules and regulations are adhered to and complied with; and (iii) reliable financial and accounting records are maintained in accordance with relevant accounting standards and regulatory reporting requirements.

The main features of risk management and internal control structure of the Company is as follows:

- Heads of major operation units or departments manage risks through identification and mitigating risks identified in accordance with the internal guidelines approved by the Board and the Audit Committee;
- The management ensures appropriate actions are taken on major risks affecting the Group's businesses and operations; and
- Internal auditors provide independent assurance to the Board, the Audit Committee and the Management concerning the effectiveness of risk management and internal control systems.

During the reporting period, major works performed by the Management in relation to risk management and internal control include the following:

- each major operation unit or department was responsible for daily risk management activities, including identifying major risks that may impact on the Group's performance; assessing and evaluating the identified risks according to their likely impacts and the likelihood of occurrence; formulating and implementing measures, controls and response plans to manage and mitigate such risks;
- the Management, together with the finance department, monitored and reviewed the risk management and internal control systems on an ongoing basis and reported to the Audit Committee regarding the status of the systems;
- the Management periodically followed up and reviewed the implementation of the measures, controls and response plans to major risks identified in order to make sure that sufficient attention, monitor and responses were paid to all major risks identified;



Corporate Governance Report

- the Management reviewed the risk management and internal control systems periodically to identify process and control deficiencies, and designed and implemented corrective actions to address such deficiencies; and
- the Management ensured appropriate procedures and measures such as safeguarding assets against unauthorized use or disposition, controlling capital expenditure, maintaining proper accounting records and ensuring the reliability of financial information used for business and publications, etc. are in place.

The internal audit function of the Company monitored the internal governance of the Company and provided independent assurances as to the adequacy and effectiveness of the Company's risk management and internal control systems. In addition, the Company engaged an external professional firm to review the internal audit process of the Company during the reporting period. The external professional firm carried out an analysis and independent appraisal of the adequacy and effectiveness of the risk management and internal control systems of the Company. The internal audit reports that were submitted to the Audit Committee, and the internal audit process, have been reviewed and the external professional firm attended meetings of the Audit Committee to present and explain their findings. The Audit Committee reviewed the draft reports submitted by the external professional firm and has made the necessary recommendations to the Board to put in place the mechanism for implementing an effective internal audit function. The Board has accepted the recommendations of the Audit Committee.

The Company has maintained internal guidelines for ensuring that inside information is disseminated to the public in an equal and timely manner in accordance with the applicable laws and regulations. Senior executives of the investor relations, corporate affairs and financial control functions of the Group are delegated with responsibilities to control and monitor the proper procedures to be observed on the disclosure of inside information. Access to inside information is at all times confined to relevant senior executives and confined on "need-to-know" basis. Relevant personnel and other professional parties involved are reminded to preserve

confidentiality of the inside information until it is publicly disclosed. Other procedures such as pre-clearance on dealing in the Company's securities by Directors and designated members of the Management, notification of regular blackout period and securities dealing restrictions to Directors and employees, and identification of project by code name have also been implemented by the Company to guard against possible mishandling of inside information within the Group.

The Company has adopted arrangement to facilitate employees and other stakeholders to raise concerns, in confidence, about possible improprieties in financial reporting, internal control or other matters. The Audit Committee reviewed such arrangement regularly and ensured that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action.

During the reporting period, the Audit Committee reviewed the effectiveness of the risk management and internal control systems of the Company. The annual review included works such as (i) review of reports submitted by the external professional firm regarding the implementation of the risk management and internal control systems, as well as the respective internal audit findings; (ii) periodic discussions with the Management and senior executives regarding the effectiveness of the risk management and internal control systems and the works of the internal audit function. Such discussions include the adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's accounting, internal audit and financial reporting functions; (iii) evaluation on the scope and quality of the Management's ongoing monitoring of the risks management and internal control systems; (iv) review of the effectiveness of the internal audit function to ensure coordination within the Group and between the Company's internal and external auditors and to ensure the internal audit function is adequately resourced and has appropriate standing within the Group; and (v) provision of recommendations to the Board and the Management on the scope and quality of the Management's ongoing monitoring of the risk management and internal control systems.

On the basis of the aforesaid, the Audit Committee was not aware of any significant issues that would have an adverse impact on the effectiveness and adequacy of the risk management and internal control of the Company.

The Whistle-Blowing Policy (the “WBP”) was set up on 17 April 2009. The WBP aims to provide an avenue for employees to raise concerns and reassurance that they will be protected from reprisals or victimization for whistleblowing in good faith.

The Board believes that, in the absence of any evidence to the contrary, the system of internal controls maintained by the Group throughout the year ended 31 December 2017 provides reasonable assurance against material financial misstatements or loss, and includes the safeguarding of assets, the maintenance of proper accounting records, the reliability of financial information, compliance with appropriate legislation, regulation and best practice, and the identification and containment of business risks.

The Board, through the reviews made by the Audit Committee, had reviewed the effectiveness and the adequacy of the internal control systems of the Group and considered them to have been implemented effectively. Considerations were also given to the adequacy of resources, qualifications, and experience of staff of the Company’s accounting and financial reporting function, and their training programmes and budget.

Directors’ Responsibility for the Financial Statements

The Directors understand and acknowledge their responsibility for ensuring that the financial statements for each financial year are prepared to give a true and fair view of the state of affairs, profitability and cash flow of the Group in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

In preparing the financial statements of the Group for the year ended 31 December 2017, the Directors have adopted appropriate and consistent accounting policies and made prudent and reasonable judgments and estimations. The Directors are responsible for maintaining proper accounting records which reflect with reasonable accuracy, the state of affairs, operating results, cash flows and equity movement of the Group at any time. The Directors confirm that the preparation of the financial statements of the Group is in accordance with statutory requirements and applicable accounting standards.

The Directors also confirm that, to the best of their knowledge, information and belief, having made all reasonable enquiries, they are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company’s ability to continue as a going concern.

The auditor’s statement about their reporting responsibilities on the financial statements is set out on pages 53 to 58 of this Annual Report.

Auditor’s Remuneration

The Group’s independent external auditor is DTT. The remuneration for the audit and non-audit services provided by DTT to the Group during the year ended 31 December 2017 was approximately as follows:

Type of Services	Amount (RMB’000)
Audit	2,500
Non-audit services (Note)	692
Total:	3,192

Note: Non-audit services include 2017 interim review.



Corporate Governance Report

Company Secretary

In order to uphold good corporate governance and ensure compliance with the Listing Rules and applicable Hong Kong laws, the Company engages Ms. Ng Sau Mei, a senior manager of TMF Hong Kong Limited (a company secretarial services provider), as the company secretary of the Company. Her primary contact person at the Company is Mr. Lau Ka Ho, Robert, the Chief Financial Officer of the Company.

During the year ended 31 December 2017, Ms. Ng has undertaken more than 15 hours of relevant professional training in compliance with Rule 3.29 of the Listing Rules.

Communication with Shareholders and Investor Relations

The Board recognizes the importance of good communications with all shareholders. The 2017 AGM is a valuable forum for the Board to communicate directly with the Shareholders. The Chairmen of the Board, the Audit Committee, the Nomination Committee and the Remuneration Committee and the external auditor present at the 2017 AGM held on 24 May 2017 to answer shareholders' questions. The Company's forthcoming AGM will be held on 23 May 2018 (the "2018 AGM").

A key element of effective communication with shareholders and investors is prompt and timely dissemination of information in a transparent manner in relation to the Group. The Company has announced its inside information, announcement, interim and annual results in a timely manner according to the Listing Rules.

A shareholders' communication policy was adopted pursuant to the Code which aims at establishing a two-way relationship and communication between the Company and its shareholders. To promote effective communication, the Company maintains two websites at www.ajisen.com.hk and www.ajisen.co.cn where up-to-date information on the Company's business operations and developments, financial information, corporate governance practices and other information are available for public access.

The Group values feedback from shareholders on its efforts to promote transparency and foster investor relationships. Enquiries, comments and suggestions to the Board or the Company are welcome and can be addressed to 6/F, Ajisen Group Tower, Block B, 24-26 Sze Shan Street, Yau Tong, Kowloon with attention to Ms. Ng Sau Mei.

Closure of register of members

In order to determine the shareholders who are entitled to attend the 2018 AGM, the register of members of the Company will be closed from 17 May 2018 to 23 May 2018 (both days inclusive), during which period no share transfers will be registered.

In addition, in order to determine the shareholders who are entitled to receive the final dividend for the year ended 31 December 2017, the register of members of the Company will be closed from 29 May 2018 to 1 June 2018 (both days inclusive), during which period no share transfers will be registered.

In order to qualify for attending and voting at the 2018 AGM, and the entitlement for the final dividend, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's Hong Kong Branch Share Registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than 4:30 p.m. on 16 May 2018 and 28 May 2018 respectively.

Shareholders' Rights

To safeguard shareholders' interests and rights, a separate resolution is proposed for each issue at shareholders' meetings, including the election of individual directors.

All resolutions put forward at shareholders' meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and the Stock Exchange in a timely manner after each shareholders' meeting. At the 2017 AGM, all resolutions were passed by poll by the shareholders of the Company.

Pursuant to article 64 of the Articles of Association, any shareholder holding not less than one-tenth of the paid up share capital of the Company carrying the right of voting at general meetings of the Company has statutory rights to call for extraordinary general meetings and put forward agenda items for consideration by shareholders by sending to the Board or the company secretary of the Company at the principal place of business of the Company in Hong Kong a written request for such general meeting duly signed by the shareholders concerned together with the proposed agenda items and such meeting shall be held within two months of the deposit of such requisition. Shareholders also have the right to propose a person for election as a Director, the procedures are available on the websites of the Company and the Stock Exchange.

Change in Constitutional Documents

During the year ended 31 December 2017, there is no significant change in constitutional documents of the Company.

Looking Forward

The Company will review its corporate governance practices regularly and the Board endeavors to implement necessary measures and policies to ensure the compliance with the Code introduced by the Stock Exchange.



Environmental, Social and Governance Report

Corporate Social Responsibility

The Group has been actively fulfilling its social responsibility and taking part in various public benefit activities, thus set a good enterprise social image. In 2017, the Group recruited a total of 97 disabled people in Shanghai, Beijing and Tianjin through a recruiting campaign of “Fallen Angel (折翼天使)” to solve their living problem and help them walk out of their home to join the big family “Ajisen Ramen” and then integrate into the society, thus offering them a way to realize their value of life. In December 2017, the Group also participated in the hiking campaign of “Shanghai Hong Kong Benevolent Million Walk (滬港善心百萬行)” in Shanghai organized by the Special Fund Organization of Shanghai Charity Foundation – Hong Kong Association (上海市慈善基金會—香港聯會專項基金組織), from which the donation will be used to support children, youth and education charity projects. In addition, our staff organized voluntarily two donation activities for a seriously ill staff from a local branch. As integrated parts of the Group, our Hong Kong branches actively perform their responsibility as a responsible enterprise, committing to giving back and contributing to society.

After over 20 years of operation on the brand of Ajisen Ramen from the first restaurant established in Shenzhen in 1996 to the present 704 restaurants as well as operation rights in over 8,000 airports in the world, Ms. Poon Wai, the Chairman and Chief Executive Officer of the Group has accumulated a rich experience in catering operation and better serving customers. In December 2017, Ajisen Ramen formally obtained the Japan Produced Food Material Accreditation (日本產食材認證) issued by Japan External Trade Organization (JETRO). And once again, it was awarded as “Shanghai Brand (Shanghai Brand)”. Subsequent to her election as the vice chairman of China Hotel Association in 2015, Ms. Poon Wai was re-elected to assume the post in 2017.

Food and Occupational Safety

In implementation of its overall development strategy, the Group strictly followed the Company Law of the Peoples Republic of China, the Securities Law of the Peoples Republic of China, complied with relevant national laws and regulations and adhered to law-abiding and honest operation. As a company listed on the Stock Exchange, the Group strictly followed the Listing Rules, complied with the listing principles and the requirements on information disclosure by listed companies.

In respect of operation of restaurants, we strictly complied with Consumer Protection Law, observed the laws and regulations such as Food Safety Law of the People’s Republic of China, Advertisements Law of the People’s Republic of China and Measures for the Management of Food Business License (《食品經營許可管理辦法》), and the subsidiary in Hong Kong also strictly followed the Food Safety Ordinance of the Hong Kong Special Administrative Region. The Group organized employees to study the relevant laws and regulations, and further standardized and optimized the management process to do the business in compliance with regulations.

Food safety is the priority of the Group. The Group actively promotes direct procurement and guarantees the quality of products from the source. The Group’s ERP system was connected with the traceability system of Shanghai Food and Drug Administration (FDA). The materials registered in the system can be traced back to its date of manufacture, product number, shelf life and other information. Large-scale purchase data is directly input into the system, guaranteeing the safety of food materials at the source. The Group adopts a scientific management mode, and the large scale direct purchase, standardized operation and intensive production, together with the cold-chain production and delivery technology centered on central kitchens, which improve the production efficiency, ensure consistency of product taste, and guarantee safety of food material processing, ex-warehouse and delivery. The Group has always applied modern technologies to guarantee the safety and nutrition of the food materials and food.

The Group has always attached importance to the rights and interests of consumers, is committed to safeguarding the correct transmission of product information, and has continuously improved the solution mechanism and process for consumers' rights and interests. When transmitting information about the corporate and products, the Group makes use of reasonable advertisements based on the needs of consumers in compliance with the state laws and regulations.

In order to standardize the service, the Group further optimized the excellent operation and service system, and proposed the 6T excellent site management method based on the 5S method of Japan and 5S management system of Hong Kong. The Group constantly perfected the system construction, and launched a 7S management system to the staff, equipment, materials, operating methods and environment, etc. respectively. The Group specified the work network and responsible officers on field management to realize a post responsibility system.

Employees are valuable assets of the Group, the Group values the occupation safety of staff. In addition to strictly comply with the Regulation on Work Injury Insurance, we also provide regular training on production safety to operation management personnel and staff in workshops at factories. The Group has further modified and refined the Guidance on Production Safety for factories and central kitchens. On the basis of comprehensive and careful analysis of the operation specifications, hazardous parts, extent of hazard and precautions of each machine and equipment, one-on-one training was provided to the production equipment operators. In 2017, the trainings involved 27 types and 174 sets of machinery and equipment and with 219 participants accumulatively. In addition, regular trainings on occupational safety were also provided to logistic support employees to create a healthier, safer and more comfortable work environment for staff.

Environmental Protection Measures

The Group stresses the protection of environment and resources and proactively promotes the idea of green and low carbon. We have made efforts to reduce the impact of business operations on the environment, continuously update technologies and equipment, and use energy-saving and environmentally friendly appliances and stove equipment. We regularly conduct environmental assessments to evaluate our environmental issues and related laws and regulations that may have a significant impact on our business operations. Through the assessment, we have identified wastewater discharge, exhaust emissions, noise emissions, and energy consumption as significant issues for which we need to take regulatory action (due to the nature of our business, the hazardous and non-hazardous waste we produce has insignificant impact on the environment).

In terms of treatment of wastewater discharge, the central kitchen strictly abides by the Quality Standard for Wastewater Discharged into Municipal Sewers (DB31/445-2009), and the wastewater produced after raw material washing, water produced by filter press, wastewater produced after equipment washing, and wastewater produced after floor washing, upon being treated via our wastewater treatment device, will be included into municipal water pipe network together with the domestic sewage and be discharged in a collective manner after satisfying the discharge standards. During the reporting period, the Group's central kitchen discharged a total of approximately 50,500 tonnes of sewage, with all indicators meeting the standards.



Environmental, Social and Governance Report

In terms of treatment of exhaust emission, the boiler in the central kitchen uses 0# light diesel fuel in strict compliance with the emission limits set out under the Standard for Air Pollutant Emission by Boiler (DB31/387-2007). The concentration and Ringelmann number and other indicators of the substances produced after its combustion including the smoke and nitrogen oxides, SO₂ reach the standards.

In respect of noise emission, the noise emission at the plant boundary in the daytime and at night has strictly conformed to the Class III standard under the Standard for Noise Emission at the Plant Boundary Environment of the Industrial Enterprises (GB12348-2008). The results of monitoring meet the standard during the reporting period.

In addition, the central kitchen has implemented the following environmental protection measures:

- Participated in the waste oil recycling scheme, under which qualified recyclers will collect waste oil and then convert it into renewable energy;
- The fume and exhaust gas produced during the baking process is purified and treated with the fume purification device, and device with low noise features are adopted for various types of machinery and equipment;
- The cooling water recovery system has been installed in the workshop to recover the water after being used for cooling the product and re-use to wash pallets.

The regional lighting system has been implemented by the head office in Shanghai, Hong Kong branches, and subsidiaries, factories and restaurants in all the places to turn off illumination for certain unoccupied areas of individual region, thus to reduce unnecessary wastage of electricity. Moreover, the Group office proposed paperless office, double-sided paper utilization and waste paper recycling, to make full use of each sheet of paper and protect forest resources. The Group encourages the fully utilization of communication systems among employees to avoid unnecessary business trips. On the premise of ensuring that hygiene of food and tableware meet relevant standards, the use of water resources will be reduced to minimize the consumption of natural resources. The electricity and water consumption of stores and offices in 2017 was approximately RMB105 million.

Energy Consumption (Central Kitchen)

	Consumption
Water (tonne)	218,180
Electricity (kWh)	10,787,553
Oil (litre)	735,424

Ajisen Ramen, a restaurant brand of the Group, won the honorary title of "Green Restaurant" in the rating of "Green Restaurant" organized by Shanghai Restaurants Cuisine Association. Green Restaurant aims at reminding people of enhancement of environmental awareness; control and reduction of environmental disruption; and adoption of scientific processing method to protect the nutrition of food materials in order to provide simple and natural catering services to customers. The award granted to "Ajisen Ramen" is the affirmation and praise for the Group's stress on environmental protection and initiative for green and low carbon.

Relations with Suppliers, Customers and Employees

Relationship with Suppliers

In order to ensure food safety, the Group persisted on the supply chain management mode featured by collective purchasing, production and delivery, and gave priority to the famous enterprises in the industry when selecting suppliers, requiring them to have qualified qualifications and provide product acceptance reports. In addition, our purchasing and quality control officers often visit food processing factories and examine the production processes and technology to verify whether suppliers have control system for food safety and independent research and development capability, and trace back the products manufactured by suppliers to strictly control product quality.

In respect of examination and verification of suppliers' qualifications, the suppliers must hold the government approved licences. The goods received from suppliers are required to be in compliance with the relevant hygiene and sanitary regulations. Suppliers should submit the health certificates and the results of laboratory tests for the goods on a regular basis. Evaluation on any suppliers for the initial provision of food merchandise shall be conducted by the procurement and quality control department. Such evaluation shall be in compliance with standards regarding food safety, performance of suppliers, hygiene documentary evidences, business reputation, sustainability and corporate social responsibility. The Group will conduct irregular review on the continued suppliers, including making an inspection tour to the production workshops of the suppliers.

Relationship with Customers

As a catering group mainly engages in operation of Japanese style fast casual restaurants, we have always given top priority to the interests of our consumers. To ensure continuous improvement of the quality of products and services, we regularly conduct internal and external market surveys to interact with consumers to deepen our understating of market demands, so as to gain market insights. We normally update our stores menu twice a year to timely give consumers fresh products and innovative ideas. Our customer service hotline is able to send the feedback to the management immediately and the same could be handled promptly. The Group launches promotion events at regular intervals to give back to our consumers. In the beginning of 2016, the Group introduced the "Zhangbei Smart Store System" (掌貝智能店鋪系統) and established a customer relationship management system, while in June 2017, it officially implemented POS machines switching project in all stores along the country and meanwhile launched self-help ordering system, which further enhanced the communication and interaction with customers, so as to achieve accurate marketing while better satisfying customers' demands, serving customers and improving the Group's competitiveness in the market.



Environmental, Social and Governance Report

Relationship with Employees

The Group upholds the idea that employee is one of the key elements to the success of our business. With the aim of safeguarding the basic interests of employees, we strictly comply with the Labour Law of the People's Republic of China, the Contract Law of the People's Republic of China and Employment Ordinance of Hong Kong Special Administrative Region, and proactively implement minimum wages, gender equality, statutory holidays, reasonable working hours, the prohibition of force labor and child labor as well as enforcing anticorruption practices.

The basic benefits provided for employees include salary, bonuses, communication subsidies, and subsidies for business trip. All employees are covered with social security, five insurances and the housing provident fund. In addition, the Group provides newly recruited employees with medical examinations. In order to fully safeguard the interests of the Group and its employees in the event of accidental injury during the course of performing their duty, the Group has insured employer's liability insurance for all employees. The Group also provides free lunches for employees working in the restaurants and the factories. The office employees follow the standard working hour system, which stipulates employees work for five days a week, eight hours a day, and are eligible to two days off at the weekends and statutory holidays.

The Group's Human Resources Department makes prompt adjustments to the relevant employment and administrative policies in accordance with the latest national laws and regulations. As at 31 December 2017, the Group has 11,324 employees, in which, 6,884 were female employees and 4,440 were male employees.

The Group values employee's career development and talent cultivation, endeavors to provide extensive growth room to employees and facilitate them to achieve their own values. The Group established Ajisen Business School in 2016. Since its establishment, Ajisen Business School has organized trainings in 26 phrases, with 3,607 participants.

The Group has made effective manpower allocation in accordance with annual manpower planning to ensure that suitable talents are identified on a merit basis from both internal and external sources of the Group and provide suitable career paths and opportunities for them. The personnel policies are also reviewed periodically to strike the balance of human resources in all aspects. In particular, the compensation and benefits are adjusted on a regular basis to meet relevant needs.

Besides, the Group attaches great importance to the balance of work and life of its staffs and offers dinner at each important festival during the year, organizes cultural activities and other outdoor activities regularly, such as monthly summing-up meeting of cultural fashion icon, monthly birthday parties for staffs, outdoor hiking, wild hiking, singing party during Christmas and annual dinner etc. to enrich staff's spare time life.

Anti-corruption

At the employees level as well as the suppliers level, the Group strictly complies with the state laws and regulations and has formulated internal anti-corruption guidelines.

Article 11 of the Code of Conduct of Ajisen prohibits the employees of the Group from intervening in bribery anywhere, and requires them to strictly abide by the Company Law of the People's Republic of China, the Law against Unfair Competition of the People's Republic of China and the Anti-money Laundering Law of the People's Republic of China and other laws in respect of corruption and bribery.

Article 12 of the Code of Conduct of Ajisen requires that employees of the Group shall not provide or accept gifts, money or entertainment that may cause undue influence while performing their duty.

Article 13 of the Code of Conduct of Ajisen requires that employees of the Group shall not use their authority to receive any forms of rebates, sponsorships, and banquets from suppliers.

Article 14 of the Code of Conduct of Ajisen requires that employees of the Group shall treat all customers and suppliers impartially and not misuse or disclose improperly to any third party any confidential information of any customers and suppliers for the purpose of preventing unfair competition from other suppliers.

The Group also organises anti-corruption briefings and training courses from time to time to ensure that employees and suppliers understand how to avoid bribery, conflicts of interest and receipt of gains. The Group encourages employees to report any corruption case. During the reporting period, the Group or its employees were not involved in any legal cases related to corruption



Directors and Senior Management

Executive Directors

Poon Wai (潘慰), aged 62, is the founder of the Group. She is the Chairman and Chief Executive Officer of the Company. She is responsible for the overall management, including critical decision-making and planning for the strategic activities of the Group. As the founder of the Company, Ms. Poon has been playing an important role in the development of the Group since its inception in 1995. Ms. Poon is an experienced entrepreneur who has over 20 years' experience in the F&B industry. Prior to establishing the Company, Ms. Poon was engaged in trading Asian food products in the US and Hong Kong. Ms. Poon is particularly well versed and experienced in specialty foods from northern and southern regions of China. Ms. Poon currently serves as the vice president of China Hotel Association, special vice president of China Cuisine Association (中國烹飪協會), director of China Association of Enterprises and China Entrepreneur Association. Meanwhile, Ms. Poon is also the vice chairman of Shanghai Restaurants Cuisine Association as well as the vice president of Shanghai Commercial Enterprise Management Association. Ms. Poon was awarded Ernst & Young Entrepreneur of The Year for Hong Kong/Macau Region in October 2007. Ms. Poon was awarded "the Most Influential Entrepreneur in Chinese Restaurant Industry" (「中國餐飲最具影響力企業家」) by China Cuisine Association (中國烹飪協會) and "Contribution to Shanghai Restaurant Industry in 30 Years" (「上海餐飲三十年功勳人物獎」) by Shanghai Restaurants Cuisine Association in 2015. Ms. Poon is the sister of Mr. Poon Ka Man, Jason.

Poon Ka Man, Jason (潘嘉聞), aged 61, is the chief marketing officer of the Company and an executive Director. He has been an executive Director since 8 March 2007. He is responsible for the marketing of the Ajisen brand name and the design of the Group's chain restaurants. Mr. Poon has over 20 years of experience in construction and design. Mr. Poon also owns his own contracting and design firm in Hong Kong, specializing in the design and renovation of offices, commercial retail spaces, factories and residential properties. Mr. Poon is the brother of Ms. Poon Wai.

Non-executive Director

Katsuaki Shigemitsu (重光克昭), aged 49, has been a non-executive Director since 8 March 2007. Mr. Shigemitsu is also a shareholder and director of Shigemitsu, the Group's franchisor. In addition, Mr. Shigemitsu has served as a non-executive director of a Singapore-listed company, namely Japan Food Holdings Limited since November 2008. Mr. Shigemitsu has over 15 years of experience in the F&B industry. After his graduation in 1991, Mr. Shigemitsu joined his family's business, Shigemitsu. Mr. Shigemitsu commenced his work as a restaurant manager in an Ajisen restaurant in Japan. Subsequently, Mr. Shigemitsu has assumed several senior management positions in Shigemitsu. In 1995, he was appointed as the vice-chairman of Shigemitsu. In 1997, he was appointed as the chairman of Shigemitsu. Mr. Shigemitsu holds a degree in structural engineering from the Kumamoto Institute of Technology (熊本工業大學).

Independent non-executive Directors

Jen Shek Voon (任錫文), aged 71, is an independent non-executive Director. He is a sole proprietor of Jen Shek Voon, PAS, a Chartered Accountant and Public Accounting Singapore firm in Singapore that specializes in international and regional financial and business advisory services. Mr. Jen currently holds a certificate of registration issued by the Accounting and Corporate Regulatory Authority of Singapore, authorizing him to practice as a public accountant in Singapore. Mr. Jen also sits as an independent non-executive director of the boards of directors of a number of non-publicly listed companies in Singapore, and, on publicly listed companies in Malaysia and Hong Kong. Mr. Jen is a Fellow of the Singapore Institute of Directors. He holds a Bachelor of Accounting degree (Hons) from the University of Singapore and a M Comm (Hons) degree from the University of New South Wales. He is a Fellow of the Chartered Accountants Australia and NZ, the Association of Chartered Certified Accountants in the UK and a Chartered Tax Adviser of the Taxation Institute of Australia respectively, and a member of the Malaysian Institute of Accountants, ISACA (Information System Audit and Control Association) and a member of the British Computer Society.

Lo Peter (路嘉星), aged 62, has been an independent non-executive Director since 8 March 2007. Mr. Lo is a director of China Enterprise Capital Limited. Mr. Lo is the chairman and an executive director of China Outfitters Holdings Limited (stock code: 1146) and resigned as the chairman and non-executive director of Sino Distillery Group Limited (now known as China Beidahuang Industry Group Holdings Limited) (stock code: 0039) in May 2013, companies listed on the Stock Exchange. Mr. Lo has more than 20 years of experience in operating businesses in the PRC, including but not limited to trade and investment in various industries such as leather goods, power plants, auto manufacturers, medical equipment and beer brewery. Mr. Lo is also an independent non-executive director of Uni-President China Holdings Ltd (stock code: 0220), a company listed on the Stock Exchange. Mr. Lo holds a bachelor degree in Mathematical Economics and Econometrics from the London School of Economics and Political Science.

Wang Jincheng (王金城), aged 63, has been an independent non-executive Director since 9 September 2008. Mr. Wang has over 35 years extensive experience in the hospitality industry in the PRC. Since 2003, Mr. Wang has served as the president of Shanghai Baolong (Group) Co. Ltd, the main business of which includes hotel and hostel services, food and beverage services and rental car services in the PRC. He has been a director of the World Cuisine Association since 2003, and is currently the chairman of the professional committee of career managers of the China Cuisine Association and the vice-chairman of both the Shanghai Cuisine Association and the Shanghai Restaurants Association. He was awarded Senior Chinese Catering Manager in February 2010, a Distinguished Entrepreneur of the Food & Beverage Industry of China in 2007 and a Distinguished Commercial Venturing Entrepreneur of China in 2006. Mr. Wang was a deputy to 5th and 6th National People's Congress of the Baoshan District of Shanghai, the PRC.

Senior Management

Lau Ka Ho, Robert (劉家豪), aged 43, is the Chief Financial Officer and the Qualified Accountant of the Company. Mr. Lau is an independent non-executive director of Huscoke Resources Holdings Limited (stock code: 0704), a company listed on the Stock Exchange. Mr. Lau has over 15 years' experience in audit, finance and business advisory, during which he worked for Deloitte Touche Tohmatsu and various listed companies in Hong Kong. Mr. Lau graduated from Hong Kong Polytechnic University with a bachelor degree in Accountancy. He is a certified public accountant and a member of the Hong Kong Institute of Certified Public Accountants.



Report of the Directors

The Directors are pleased to present their report together with the audited financial statements of the Group for the year ended 31 December 2017.

Principal activities

The Company is a FCR chain operator selling Japanese ramen and Japanese-style dishes in Hong Kong and the PRC. An analysis of the Company's performance for the year by geographical segments is set out in note 6 to the consolidated financial statements.

Business Review

A review of the business of the Group during the year ended 31 December 2017, an analysis of the Group's performance during the year using financial key performance indicators, a discussion on the Group's future business development and a description of the principal risks and uncertainties that the Group may be facing are contained in the Management Discussion and Analysis on pages 7 to 14 of this Annual Report. The Company's environmental policies and performance, and the Group's relationships with its employees, customers and suppliers are contained in the Environmental, Social and Governance Report on pages 30 to 35 of this Annual Report.

Results and appropriations

The results and appropriations of the Group are set out on page 59 to page 60 and page 103 of the consolidated financial statements respectively.

Dividend

The Board recommended the payment of a final dividend of RMB0.04 (HK5 cents) per ordinary share for the financial year ended 31 December 2017.

Share capital

Details of the movements in share capital and share options of the Company during the year are set out in notes 31 and 32 to the consolidated financial statements.

Reserves

Movements in the reserves of the Group are set out on page 63 to page 65 of the consolidated financial statements.

Distributable reserves

As at 31 December 2017, the Company has no reserve available for distribution.

Subsidiaries

Particulars of the Company's principal subsidiaries are set out in note 42 to the consolidated financial statements.

Property, plant and equipment

Details of the movements in property, plant and equipment of the Group are set out in note 16 to the consolidated financial statements.

Borrowings

Details of the borrowings of the Group are set out in note 30 to the consolidated financial statements.

Pre-emptive rights

There are no pre-emptive or similar rights under the Cayman Islands law or the Articles of Association which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

Major customers and suppliers

The aggregate sales attributable to the Group's five largest customers were less than 3.8% of the Group's total turnover. The purchase from the Group's largest supplier, Shigemitsu Industry Co., Ltd. accounted for approximately 4.8% of the Group's total purchase for the year and the purchase from the five largest suppliers of the Group accounted for approximately 19.1% of the Group's total purchase.

Save for Mr. Katsuaki Shigemitsu, the non-executive Director, who owns an approximately 44.5% interest in Shigemitsu Industry Co., Ltd. (also known as Shigemitsu Kabushiki Kaisha or Shigemitsu Sangyo Co. Ltd), a company incorporated in Japan on 5 July 1972, which is the franchisor of the Company (details of which are set out on page 49 to page 50 of this Annual Report), none of the Directors or their respective associates, or the Shareholders who, to the knowledge of the Directors, own more than 5% of the issued shares of the Company, has any interest in any of the five largest customers or the five largest suppliers of the Group.

Donations

The Company did make RMB3,115 charitable and other donations during the year under review (2016: RMB630,036).

Purchase, sale or redemption of the Company's listed securities

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the listed securities of the Company during the year ended 31 December 2017.

Financial summary

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 148 of this Annual Report.

Directors

The Directors of the Company during the year and up to the date of this Annual Report are:

Executive Directors:

Ms. Poon Wai (*Chairman and Chief Executive Officer*)
Mr. Poon Ka Man, Jason

Non-executive Director:

Mr. Katsuaki Shigemitsu

Independent Non-executive Directors:

Mr. Lo Peter
Mr. Jen Shek Voon
Mr. Wang Jincheng

All the Directors were first appointed on 8 March 2007, except Ms. Poon Wai who was appointed on 6 April 2006 and Mr. Wang Jincheng who was appointed on 9 September 2008.

The biographical details of the Directors and senior management are set out under the section "Directors and Senior Management" of this Annual Report.



Report of the Directors

In accordance with Article 108 of the Articles of Association, Ms. Poon Wai and Mr. Katsuaki Shigemitsu shall retire by rotation, and being eligible, have offered themselves for re-election at the forthcoming AGM.

Confirmation of independence of independent non-executive Directors

The Company has received an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules from each of the independent non-executive Directors and the Company considers that Mr. Lo Peter, Mr. Jen Shek Voon and Mr. Wang Jincheng are still independent.

Directors' service contracts

Each of Ms. Poon Wai and Mr. Poon Ka Man, Jason, being the executive Directors, has entered into a service contract with the Company for a term of three years commencing from 30 March 2007, and will continue thereafter for successive terms of one year until terminated by not less than three months' notice in writing served by either party on the other.

Each of Mr. Katsuaki Shigemitsu, being the non-executive Director and Mr. Lo Peter and Mr. Jen Shek Voon, being the independent non-executive Directors, has entered into a letter of appointment with the Company for a period of two years commencing from 8 March 2007, subject to retirement by rotation in accordance with Article 108 of the Articles of Association, which may be terminated according to the Articles of Association.

Mr. Wang Jincheng, being an independent non-executive Director, has entered into a letter of appointment with the Company for a term of two years commencing from 9 September 2008, subject to retirement by rotation in accordance with Article 108 of the Articles of Association, which may be terminated according to the Articles of Association.

None of the Directors standing for re-election at the forthcoming AGM has a service contract with the Company or any of its subsidiaries which is not determinable by the Company within one year without payment of compensation other than the normal statutory compensation.

Directors' and Chief Executive's interests and short positions in shares, underlying shares and debentures of the Company and its associated corporations

As at 31 December 2017, the interests and short positions of the Directors and the chief executive of the Company

in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance of Hong Kong, Chapter 571 of the laws of Hong Kong ("the SFO")) as recorded in the register required to be kept under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, are set out below:

(i) Interests and short positions in the shares of the Company

Name of director	Capacity and nature of interest	Number of shares (Note 1)	Approximate % of shareholding
Ms. Poon Wai	founder of a discretionary trust (Note 2)	480,123,041 (L)	43.99%
	beneficial owner	38,812,347 (L)	3.56%
Mr. Poon Ka Man, Jason	beneficial owner	2,500,000 (L)	0.23%
Mr. Katsuaki Shigemitsu	beneficial owner	950,000 (L)	0.09%
	interest of controlled corporation (Note 3)	31,425,380 (L)	2.88%
Mr. Jen Shek Voon	beneficial owner	95,000 (L)	0.01%
Mr. Lo Peter	beneficial owner	75,000 (L)	0.01%

Notes:

- The letter "L" denotes the Director's long position in such shares.
- The 480,123,041 shares were held by Favor Choice Group Limited ("Favor Choice"), which is an investment holding company wholly owned by Anmi Holding Company Limited ("Anmi Holding"). Anmi Holding is incorporated in the British Virgin Islands and its issued share capital is wholly owned by Anmi Trust, which is founded by Ms. Poon Wai. Ms. Poon Wai is an executive Director and the CEO.
- Among the 31,425,380 shares, 10,604,251 shares were held by Shigemitsu Industry Co. Ltd., and 20,821,129 shares were held by Wealth Corner Limited. The aforesaid companies are respectively owned as to approximately 69.89% and 100% by Mr. Katsuaki Shigemitsu, a non-executive Director.



Report of the Directors

(ii) Interests and short positions in underlying shares of equity derivatives of the Company

Name of director	Capacity and nature of interest	Description of equity derivatives	Number of underlying shares (Note 1)
Mr. Jen Shek Voon	beneficial owner	share option (Note 2)	200,000 (L)
Mr. Lo Peter	beneficial owner	share option (Note 2)	100,000 (L)
Mr. Wang Jincheng	beneficial owner	share option (Note 2)	137,500 (L)
Mr. Katsuaki Shigemitsu	beneficial owner	share option (Note 2)	100,000 (L)

Notes:

1. The letter "L" denotes the Director's long position in such shares.
2. The share options were granted under the share option scheme of the Company adopted on 8 March 2007.

(iii) Interests and short positions in the shares of the associated corporations

(1) Long position in the shares of Anmi Holding

Name of director	Capacity and nature of interest	Number of shares	Approximate % of shareholding
Ms. Poon Wai	founder of a discretionary trust	1	100% (Note)

Note: The entire issued share capital of Anmi Holding is owned by Anmi Trust, which is founded by Ms. Poon Wai.

(2) Long position in the shares of Favor Choice

Name of director	Capacity and nature of interest	Number of shares	Approximate % of shareholding
Ms. Poon Wai	founder of a discretionary trust	10,000	100% (Note)

Note: The entire issued share capital of Favor Choice is owned by Anmi Holding, which is wholly owned by Anmi Trust. Anmi Trust is founded by Ms. Poon Wai.

Save as disclosed herein, as at 31 December 2017, none of the Directors and chief executive of the Company, or any of their spouse, or children under eighteen years of age, has any interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations, recorded in the register required to be kept under section 352 of the SFO or required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

Interests and short positions of substantial shareholders discloseable under the SFO

So far as is known to the Company, as at 31 December 2017, as recorded in the register required to be kept by the Company under section 336 of the SFO, the following persons, other than a Director or the chief executive of the Company, were the substantial shareholders (within the meaning of the Listing Rules) of the Company and had the following interests or short positions in the shares or underlying shares of the Company:

Name of shareholder	Capacity and nature of interest	Number of shares	Approximate % of shareholding
Favor Choice (Note 2)	beneficial owner	480,123,041 (L)	43.99%
Anmi Holding (Notes 2 and 3)	interest of controlled corporation	480,123,041 (L)	43.99%
HSBC International Trustee Limited (Note 3)	trustee	500,523,720 (L)	45.85%
Invesco Hong Kong Limited	investment manager	98,568,000 (L)	9.03%
Invesco Management S.A.	investment manager	54,737,000 (L)	5.01%

Notes:

- The letters "L" denote the substantial shareholder's long position in such shares.
- The 480,123,041 shares were held by Favor Choice, which is an investment holding company wholly owned by Anmi Holding. Anmi Holding is incorporated in the British Virgin Islands and its issued share capital is wholly owned by Anmi Trust, which is founded by Ms. Poon Wai. Ms. Poon Wai is an executive Director and the CEO.
- Among the 500,523,720 shares, HSBC International Trustee Limited (in its capacity as the trustee of Anmi Trust) is the legal owner of the entire issued share capital of Anmi Holding and Royal Century Investment Limited. Anmi Holding wholly owned Favor Choice which held 476,625,041 shares and Royal Century Investment Limited wholly owned Brillinda Hilltop Inc. which held 23,898,679 shares.

Save as disclosed herein, as at 31 December 2017, the Company had not been notified of any substantial shareholder (other than a Director or chief executive of the Company) who had an interest or short position in the shares or underlying shares of the Company that were recorded in the register required to be kept under section 336 of the SFO.



Report of the Directors

Directors' interests in transaction, arrangement or contract of significance

Save as disclosed in the sections headed "Continuing connected transactions" below, no transactions, arrangements or contracts of significance, in relation to the Group's business to which the Company or any of its subsidiaries or fellow subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

Directors' interests in competing business

Save as disclosed in the prospectus of the Company dated 19 March 2007 (the "Prospectus"), none of the Directors and their respective associates (as defined in the Listing Rules) has an interest in any business which competes or may compete with the business in which the Group is engaged.

Each of Ms. Poon Wai, Mr. Poon Ka Man, Jason and Mr. Katsuaki Shigemitsu, who are Directors, has provided an annual confirmation in respect of the compliance with the non-competition undertaking given by her/him (as described in the Prospectus) (the "Non-competition Undertaking").

In addition to what was disclosed in the Prospectus, the INEDs had been made aware of the following facts relating to Ms. Poon Wai and Mr. Poon Ka Man, Jason's (the "Poons") prior interests in Itamae, a Japanese-style sushi bar, which was operated by Smart Wave Limited ("Smart Wave"):

- (i) Despite the disposals of the Poons' beneficial ownership interests in Smart Wave prior to the listing of the Company as disclosed in the Prospectus and in compliance with the undertaking given by Mr. Poon Ka Man, Jason to the Company (the "Disposal Undertaking"), the names of the Poons remain on the register of Smart Wave as of now, since Mr. Cheng Wai Tao, Ricky ("Mr. Cheng"), the sole director of Smart Wave, has failed and/or refused to register the incoming shareholder, Fine Elite Group Limited ("Fine Elite") on the register of members of Smart Wave.
- (ii) Subsequent to the Poons' disposals of their beneficial interest in Smart Wave, Fine Elite intended to bring legal proceedings on behalf of Smart Wave against Mr. Cheng for breach of fiduciary duties owed to Smart Wave (the "Proceedings"). Given that only a registered shareholder has locus standi to do so, Mr. Poon Ka Man, Jason agreed with Fine Elite that he would use his name to commence the Proceedings. The Proceedings were concluded at the Court of Final Appeal in 2016 and Mr. Cheng was adjudged liable to Smart Wave for breach of fiduciary duties.
- (iii) In the Proceedings, Mr. Poon Ka Man, Jason only acted in a representative capacity for Smart Wave, and he personally has not received and will not receive any economic benefits from his involvement.

Having reviewed the information provided by the Poons and obtained separate legal advice from the Company's legal adviser, the INEDs were satisfied that Mr. Poon Ka Man, Jason had materially and substantively complied with the Disposal Undertaking and the Poons have materially and substantively complied with the Non-competition Undertakings insofar as the Poons' shareholding in Smart Wave is concerned, on the basis that:

- (i) The Poons are merely holding the shares in Smart Wave as bare trustees, and have no equitable, beneficial or financial interest in, or control over, Smart Wave;
- (ii) Since 2010, Smart Wave has ceased operation and no longer been operating any business, competing or otherwise;
- (iii) The Poons have entered into a new deed on 13 March 2018 with Fine Elite and its beneficial owner to expressly covenant that all rights, benefits, dividends, obligations, and liabilities as attendant to the Poons' ostensible legal shareholding in Smart Wave would accrue to Fine Elite and its beneficial owner; and
- (iv) The Poons have agreed to update the Company as and when they become aware of anything material relating to Smart Wave (including but not limited to updates in the annual confirmation of compliance with the Non-competition Undertaking to be given by them to the Company every year).

Other than the above, the INEDs have also reviewed the compliance by Ms. Poon Wai, Mr. Poon Ka Man, Jason and Mr. Katsuaki Shigemitsu with the Non-competition Undertaking and any information that they may have provided regarding any investment and engagement by any of them in any F&B business (other than the Company's business, as disclosed in the Prospectus or as disclosed above), and the nature of such investment and engagement. In this connection, the INEDs have also confirmed that, as far as they can ascertain, there is no breach of any of Ms. Poon Wai, Mr. Poon Ka Man, Jason and Mr. Katsuaki Shigemitsu of the Non-competition Undertaking given by her/him.

Management contracts

No contracts for the management and administration of the whole or any substantial part of the business of the Company were entered into or subsisted during the year.

Compliance with Corporate Governance Code

Details of the compliance by the Company with the "Corporate Governance Code" contained in Appendix 14 to the Listing Rules are set out in the Corporate Governance Report on page 15 to page 29 of this Annual Report.

Share option scheme

The previous share option scheme adopted pursuant to a resolution passed by the then shareholders on 8 March 2007 (the "2007 Share Option Scheme") had expired on 7 March 2017. In light of the expiry of the 2007 Share Option Scheme and in order to enable the Board to continue providing incentives and rewards to the eligible persons, a new share option scheme was adopted by the shareholders at the extraordinary general meeting of the Company held on 13 July 2017 (the "2017 Share Option Scheme").

The purpose of the 2017 Share Option Scheme is to enable the Company to grant options to the eligible participants in recognition of their contribution made or to be made to the Group. Under the 2017 Share Option Scheme, the Board may offer to grant options to any Director or employee, or any advisor, consultant, individual or entity who, in the opinion of the Board, has contributed or will contribute to the growth and development of the Group. The amount payable by a participant upon acceptance of a grant of options is HK\$1.00.



Report of the Directors

The total number of shares issued and which may fall to be issued upon exercise of the options granted pursuant to the 2017 Share Option Scheme to an eligible participant in any twelve-month period shall not exceed 1% of the number of shares in issue unless (i) a circular is despatched to the shareholders; (ii) the shareholders approve the grant of the options in excess of the limit referred to therein in general meeting; and (iii) the relevant eligible participant and its close associates or his associates if the eligible participant is a connected person abstain from voting on the resolution. The maximum number of shares which may be issued upon exercise of all options which may be granted under the 2017 Share Option Scheme and any other scheme(s) shall not in aggregate exceed 10% of the total number of shares in issue as at the date of approval of the 2017 Share Option Scheme, i.e. a total of 109,153,882 shares.

The subscription price in respect of options granted under the 2017 Share Option Scheme may be determined by the Board at its absolute discretion provided that it shall not be less than the higher of: (i) the closing price of the shares as stated in the daily quotations sheet of the Stock Exchange on the date of grant, which must be a business day; (ii) the average closing price of the shares as stated in the daily quotations sheets of the Stock Exchange for the five consecutive business days immediately preceding the date of grant; and (iii) the nominal value of the shares.

The 2017 Share Option Scheme will be valid and effective for a period of ten years, commencing from 19 July 2017. The remaining life of the 2017 Share Option Scheme is approximately nine years and four months.

As at 31 December 2017, the number of shares in respect of which options under the 2007 Share Option Scheme and 2017 Share Option Scheme had been granted and remained outstanding was 16,050,000 shares and 2,500,000 shares respectively, representing approximately 1.47% and 0.23%, respectively, of the shares of the Company in issue as at 31 December 2017.

Report of the Directors

Total number of shares available for issue under the 2007 Share Option Scheme was 16,050,000 shares, representing approximately 1.47% of the shares of the Company in issue as at the date of this Annual Report.

Total number of shares available for issue under the 2017 Share Option Scheme was 109,153,882 shares, representing 10% of the shares of the Company in issue as at the date of this Annual Report.

Details of the share options granted under the 2007 Share Option Scheme and the 2017 Share Option Scheme are contained in note 32 to the consolidated financial statements and the movement during 2017 are as follows:

Grantee	Date of Grant	Outstanding	Number of share options				Outstanding
		as at 1 January 2017	Granted	Exercised	Cancelled	Forfeited	as at 31 December 2017
Employees	25 June 2008	40,000	-	-	-	-	40,000
(in aggregate)	31 December 2008	62,500	-	-	-	(57,500)	5,000
	3 July 2009	27,500	-	-	-	-	27,500
	2 July 2010	443,000	-	-	-	(115,000)	328,000
	26 August 2011	9,001,000	-	-	-	(1,759,000)	7,242,000
	15 October 2012	400,000	-	-	-	-	400,000
	2 July 2013	600,000	-	-	-	-	600,000
	27 August 2013	1,210,000	-	-	-	(60,000)	1,150,000
	25 October 2013	1,050,000	-	-	-	-	1,050,000
	30 June 2014	150,000	-	-	-	-	150,000
	25 September 2014	100,000	-	-	-	-	100,000
	8 January 2015	150,000	-	-	-	-	150,000
	17 April 2015	2,200,000	-	-	-	-	2,200,000
	2 July 2015	2,440,000	-	-	-	(370,000)	2,070,000
	13 July 2017	-	2,500,000	-	-	-	2,500,000
Directors							
Mr. Jen Shek Voon	22 January 2009	100,000	-	-	-	-	100,000
Mr. Wang Jincheng	22 January 2009	37,500	-	-	-	-	37,500
Mr. Jen Shek Voon	15 October 2012	100,000	-	-	-	-	100,000
Mr. Lo Peter	15 October 2012	100,000	-	-	-	-	100,000
Mr. Katsuaki Shigemitsu	15 October 2012	100,000	-	-	-	-	100,000
Mr. Wang Jincheng	15 October 2012	100,000	-	-	-	-	100,000
		18,411,500	2,500,000	-	-	(2,361,500)	18,550,000



Report of the Directors

Pre-IPO share option scheme

The Company conditionally adopted its pre-IPO share option scheme (the “Pre-IPO Share Option Scheme”) on 8 March 2007. The purpose and the principal terms of the Pre-IPO Share Option Scheme are similar to those of the 2007 Share Option Scheme, save as:

- (i) the exercise price per share is 85% of the final offer price per share upon listing of the Company;
- (ii) no option granted under the Pre-IPO Share Option Scheme will be exercisable within twelve months from the listing date; and

- (iii) no further option will be offered or granted under the Pre-IPO Share Option Scheme after the listing of the Company.

Set out below are details of the outstanding options granted under the Pre-IPO Share Option Scheme as at 31 December 2017:

Grantees	Number of Options Granted on 8 March 2007 <i>(Notes 1 & 3)</i>	Number of Options				Outstanding as at 31 December 2017
		Outstanding as at 1 January 2017	Exercised During the Year	Forfeited During the Year <i>(Note 4)</i>	Lapsed During the Year	
(1) Directors						
Ms. Poon Wai <i>(Note 2)</i>	8,485,000	-	-	-	-	-
Mr. Poon Ka Man, Jason <i>(Note 2)</i>	2,500,000	-	-	-	-	-
Mr. Yin Yibing <i>(Note 2)</i>	2,500,000	-	-	-	-	-
(2) Employees and others	6,515,000	386,000	-	(386,000)	-	-
	20,000,000	386,000	-	(386,000)	-	-

Notes:

- (1) All options under the Pre-IPO Share Option Scheme granted on 8 March 2007 can be exercised at a price of HK\$4.6495 per share.
- (2) Ms. Poon Wai and Mr. Poon Ka Man, Jason who are the executive Directors and Mr. Yin Yibing, a former Director who resigned on 18 July 2013, have formed Center Goal Holdings Limited to hold the options. Center Goal Holdings Limited is owned as to approximately 62.92% by Ms. Poon Wai, as to approximately 18.54% by Mr. Poon Ka Man, Jason and as to approximately 18.54% by Mr. Yin Yibing.
- (3) All holders of options granted under the Pre-IPO Share Option Scheme may only exercise their options in the following manner:

Maximum percentage of options exercisable

Period for vesting of the relevant percentage of the option

25% of the total number of options to any grantee	From the expiry of the first anniversary of the listing date to the date immediately before the second anniversary of the listing date
25% of the total number of options to any grantee	From the second anniversary of the listing date to the date immediately before the third anniversary of the listing date
25% of the total number of options to any grantee	From the third anniversary of the listing date to the date immediately before the fourth anniversary of the listing date
25% of the total number of options to any grantee	From the fourth anniversary of the listing date to the date immediately before the fifth anniversary of the listing date

- (4) During the year ended 31 December 2017, 386,000 (2016: 2,500) share options granted to employees of the Group forfeited due to departure of the employees.

As at 31 December 2017, the number of shares in respect of which options under the Pre-IPO Share Option Scheme had been granted and remained outstanding was nil (2016: 386,000), representing 0% (2016: 0.04%) of the shares of the Company in issue as at 31 December 2017.

- (5) The total number of shares issued and which may fall to be issued upon exercise of the options granted pursuant to the Pre-IPO Share Option Scheme to an eligible participant in any 12-month period shall not exceed 1% of the number of shares in issue unless approved by shareholders in general meeting.

Directors' rights to acquire shares or debentures

Save as disclosed under the sections headed "Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures of the Company and its Associated Corporations", "Share Option Scheme" and "Pre-IPO Share Option Scheme", at no time during the year was the Company or any of its subsidiaries or fellow subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors or any of their spouses or children under the age of eighteen was granted any right to subscribe for the equity or debt securities of the Company or any other body corporate nor had exercised any such right.

Retirement scheme

Particulars of the retirement scheme of the Company are set out in note 40 to the consolidated financial statements.

Continuing connected transactions

Details of the continuing connected transactions during the year ended 31 December 2017 are as follows:

Shigemitsu transactions

Shigemitsu Industry Co., Ltd. ("Shigemitsu") is a company incorporated in Japan and owned by the Shigemitsu family. Mr. Katsuaki Shigemitsu, a non-executive Director of the Company, personally owns approximately 44.5% interest in Shigemitsu, which is thus a connected person of the Company pursuant to the Listing Rules.

1. The franchise agreements

The Group entered into respective two franchise agreements with Shigemitsu on 19 February 2006, one in respect of the PRC and the other in respect of Hong Kong and Macau (collectively, the "Franchise Agreements"). Pursuant to the Franchise Agreements, Shigemitsu grants a sole, exclusive and perpetual franchise to the Group to operate the franchise business of manufacturing, supplying, marketing, distributing and selling ramen and the special Japanese soup base formulated and produced by Shigemitsu and the business of operating Japanese style ramen FCR chain restaurants under the trade name of "Ajisen Ramen" and related trademarks (the "Franchise Business").

Pursuant to the Franchise Agreements, the franchise fees and technical fees are payable by the Group to Shigemitsu. The franchise fee is calculated with reference to the number of restaurants and the technical fee is an annual payment for the business of manufacturing and distributing noodles under the "Ajisen" trademark.

The annual cap set for the aggregate franchise fees and technical fees payable under the Franchise Agreements for the year ended 31 December 2017 is RMB45,884,595 (HK\$53,032,911). The aggregate amount of the franchise fees and the technical fees for the year ended 31 December 2017 is approximately RMB26,648,542.



Report of the Directors

2. Supply agreements between the Group and Shigemitsu

Fortune Choice Limited (“Fortune Choice”), an indirect wholly-owned subsidiary of the Company entered into a supply agreement with Shigemitsu on 23 March 2006, as supplemented by a supplemental supply agreement entered into by the same party on 16 September 2006 and renewed for a term of three years from 14 May 2015 by a renewal supply agreement dated 14 May 2015 (the “Supply Agreement”). Pursuant to the Supply Agreement, Shigemitsu agrees to supply materials and supplies which are required by the Group for the operation of the Franchise Business.

Festive Profits Limited (“Festive Profits”), an indirect wholly-owned subsidiary of the Company entered into a supply agreement with Shigemitsu Food (Shanghai) Co., Ltd. (“Shigemitsu Food”) on 14 May 2009 and renewed for a term of three years from 14 May 2015 by a renewal supply agreement dated 14 May 2015 (the “Supply Agreement (PRC)”). Shigemitsu Food is wholly owned by Eagle Sky International Limited, which is in turn owned by Mr. Katsuaki Shigemitsu and Shigemitsu as to 60% and 30% respectively. Pursuant to the Supply Agreement (PRC), Shigemitsu Food agrees to sell materials and supplies which are required by the Group for the operation of the Franchise Business in the PRC, including the soup base and other goods.

The annual cap set for the Group’s total amount payable to Shigemitsu under the Supply Agreement and the Supply Agreement (PRC) for the year ended 31 December 2017 is RMB81,249,629 (HK\$93,907,409). The actual amount payable for the year is approximately RMB35,819,988.

3. Sales agreement between Fortune Choice and Shigemitsu

Fortune Choice and Shigemitsu entered into a sales agreement on 23 March 2006 which was renewed for a term of three years from 14 May 2015 by a renewal sales agreement dated 14 May 2015 (the “Sales Agreement (Japan)”), pursuant to which Fortune Choice agrees to sell and export various goods to Shigemitsu, including fried union crispy packs, fried garlic crispy packs and other sundry items.

The annual cap set for Shigemitsu’s total amount payable to the Group under the Sales Agreement (Japan) for the year ended 31 December 2017 is RMB926,897 (HK\$1,071,297). The actual amount received for the year is approximately RMB805,517.

Design Union transactions

Design Union Interior Contracting Limited (“Design Union”) provides design, decoration and renovation services to the Group’s chain restaurants in Hong Kong.

Design Union is jointly owned by Mr. Poon Ka Man, Jason and his wife. Mr. Poon Ka Man, Jason is the younger brother of Ms. Poon Wai. He is also an executive Director of the Company.

A framework agreement was entered into between Design Union and the Group on 8 March 2007 which was renewed for a term of three years from 14 May 2015 by a renewal agreement dated 14 May 2015 (the “Design Union Agreement”), pursuant to which Design Union agrees to provide services and materials for design, decoration and renovation for restaurants operated or to be operated by the Group in Hong Kong.

The annual cap set for the amount payable by the Group to Design Union under the Design Union Agreement for the year ended 31 December 2017 is RMB8,259,641 (HK\$9,546,400). The actual amount payable for the year is approximately RMB2,890,842.

The INEDs have reviewed the above continuing connected transactions during the year and confirmed that the transactions have been entered into:

- (i) in the ordinary and usual course of the business of the Group;
- (ii) either on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties; and
- (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The auditors of the Company have performed certain pre-determined procedures and reported their findings regarding the continuing connected transactions entered into by the Group set out above for the year ended 31 December 2017 and state that:

- (1) nothing has come to their attention that causes them to believe that the above continuing connected transactions have not been approved by the Company's Board of Directors.
- (2) for transactions involving the provision of goods or services by the Group, nothing has come to their attention that causes them to believe that the transactions were not, in all material respects, in accordance with the pricing policies of the Company.
- (3) nothing has come to their attention that causes them to believe that the transactions were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions.
- (4) with respect to the aggregate amount of each of the continuing connected transactions set out above, nothing has come to their attention that causes them to believe that the above continuing connected transactions have exceeded the annual cap as set by the Company.

As Mr. Poon Ka Man, Jason and Mr. Katsuaki Shigemitsu have interests in the above continuing connected transactions, they have abstained from physically attending meetings or have abstained from voting on any such board resolution of the Group in relation to the relevant continuing connected transactions.

The Group confirms that it will comply or continue to comply with the relevant provisions of Chapter 14A of the Listing Rules in relation to the continuing connected transactions of the Company.

Apart from the above continuing connected transactions, the related party transaction with Ms. Poon as disclosed in note 41 to the consolidated financial statements also constitutes continuing connected transaction as defined in Chapter 14A of the Listing Rules. However, it is exempt from the reporting, annual review, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. The other related party transactions set out in note 41 to the consolidated financial statements did not constitute connected transactions or continuing connected transactions under Chapter 14A of the Listing Rules.

Employee's remuneration and policy

As at 31 December 2017, the Group employed 11,324 persons (31 December 2016: 10,026 persons), most of the Group's employees work in the chain restaurants of the Group in the PRC. The number of employees will be changed from time to time as may be necessary and the remuneration will be determined by reference to the practice of the industry.

The Group conducted regular reviews on its remuneration policy and overall remuneration payment. Besides retirement scheme and internal training courses, employees may be granted discretionary bonus and/or share options based on their performances.

The total remuneration payment of the Group for the year ended 31 December 2017 was approximately RMB590,245,000 (31 December 2016: RMB561,516,000).



Report of the Directors

Permitted Indemnity

Subject to the applicable laws, every director of the Group's companies shall be entitled to be indemnified by the relevant company against all costs, charges, losses, expenses and liabilities incurred by him or her in the execution and discharge of his or her duties or in relation thereto pursuant to their respective articles of associations. Such provisions were in force during the course of the financial year ended 31 December 2017 and remained in force as of the date of this report. The Company has taken out insurance against the liability and costs associated with defending any proceedings which may be brought against directors of the Group.

Sufficiency of public float

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Directors confirm that the Company has maintained the amount of public float as required by the Listing Rules up to the date of this Annual Report.

Auditor

The consolidated financial statements have been audited by Deloitte Touche Tohmatsu. A resolution for its re-appointment as auditor for the ensuing year will be proposed at the forthcoming AGM.

On behalf of the Board

Poon Wai

Chairman and Chief Executive Officer

Hong Kong, 20 March 2018



Independent Auditor's Report

Deloitte.

德勤

TO THE SHAREHOLDERS OF AJISEN (CHINA) HOLDINGS LIMITED

(incorporated in the Cayman Islands with limited liability)

Opinion

We have audited the consolidated financial statements of Ajisen (China) Holdings Limited (the "Company") and its subsidiaries (collectively referred to as "the Group") set out on pages 59 to 144, which comprise the consolidated statement of financial position as at 31 December 2017, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2017, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



Independent Auditor's Report

Key Audit Matters *(continued)*

Key audit matter

How our audit addressed the key audit matter

Fair value loss of the Group's investment in Baidu Takeout Delivery as originally included in financial assets designated as at fair value through profit or loss ("FVTPL")

We identified the measurement of the fair value loss on the investment in the takeout business of Baidu, Inc. known as "Baidu Takeout Delivery" (百度外賣) arising from the merger transaction of Baidu Takeout Delivery and Ele.me (the "Merger") as a key audit matter due to its significance in the context of the Group's consolidated financial statements, combined with the management judgments involved in the fair value determination of the share consideration as agreed in the Merger agreement.

As disclosed in Note 21 (a) to the consolidated financial statements, during the year ended 31 December 2017, as a result of the Merger, the Group was compensated with a total consideration of RMB152,370,000 comprising of RMB88,882,000 in cash and RMB63,487,000 in series G-1 shares issued by the holding company of Ele.me ("Series G-1 Shares"). After the completion of the above transaction a fair value loss of RMB957,059,000 was recognised on investment in Baidu Takeout Delivery, which represents the difference between 1) the carrying amount of the investment in Baidu Takeout Delivery and 2) the fair value of the total consideration as agreed at the date of the Merger.

As stated in Note 21 (a) to the consolidated financial statements, the Group accounted for Series G-1 Shares received as financial assets designated as at FVTPL. The management determined the fair value of the Series G-1 Shares received with reference to the issue price of the Series G-1 Shares that were agreed and accepted by other independent third party investors relating to the Merger.

Our procedures in relation to the fair value loss on its investment in Baidu Takeout Delivery included:

- Inquiring the management of the Group on the business rationale of the Merger;
- Evaluating the competence and capabilities of the management of the Group in the fair value determination;
- Obtaining an understanding of the valuation processes and significant assumptions from the management of the Group and assessing if the valuation approach meets the requirement of HKFRSs and industry norms; and
- Obtaining the information upon which the valuation is based and assessing the suitability of this information as the basis for valuation, including but not limited to, obtaining the Merger agreement, the shareholders' agreement of Ele.me, background of the third party investors relating to the merger transaction in ascertaining whether the issue price of Series G-1 Shares can be relied upon the determination of fair value of the investment in Ele.me at the date of the Merger.

Key Audit Matters *(continued)*

Key audit matter

How our audit addressed the key audit matter

Valuation of the Group's investments in Ele.me and Yunxi as included in financial assets designated as at FVTPL

We identified the measurement of the Group's investments in Ele.me and Yunxi as included in financial assets designated as at FVTPL as a key audit matter due to its significance in the context of the Group's consolidated financial statements, combined with the management judgments involved in the fair value determination of such financial assets.

As disclosed in Note 21 (a) and (b) to the consolidated financial statements, as at 31 December 2017, the carrying amounts of the investments in Ele.me and Yunxi were included in financial assets designated as at FVTPL amounted to approximately RMB63,487,000 and RMB122,000,000 respectively. The Group has determined that the fair value of its investment in Ele.me as at 31 December 2017 amounted to RMB63,487,000, which approximated to its fair value at the date of the Merger. For its investment in Yunxi, the Group recognised a fair value gain of RMB22,000,000 in the consolidated statement of profit or loss and other comprehensive income for the year ended 31 December 2017.

As stated in Note 21 to the consolidated financial statements, the fair value of the investment in Ele.me was determined with reference to the issue price of the Series G-1 Shares that were agreed and accepted by other independent third party investors relating to the Merger and taking into consideration any adjustment factors for the period since the date of Merger up to 31 December 2017. The fair value of the investment in Yunxi was determined with reference to its issue price of recently issued shares that were subscribed by other independent third party investors. Changes in the key inputs and assumptions on which the fair value of these assets is based could significantly affect the Group's assessment resulting in a fair value loss being recognised.

Our procedures in relation to the valuation of Group's investments in Ele.me and Yunxi as included in financial assets designated as at FVTPL included:

- Obtaining an understanding of the management controls over the valuation of the investments in Ele.me and Yunxi;
- Obtaining an understanding of the valuation processes and significant assumptions from the management of the Group and assessing if the valuation approach meets the requirement of HKFRSs and industry norms; and
- Obtaining the information upon which the valuation is based and assessing the suitability of this information as the basis for valuation, including but not limited to, 1) for the investment in Ele.me, obtaining and reading the Merger agreement, the shareholders' agreement of Ele.me and industry and company-specific public market information for the period since the date of Merger up to 31 December 2017 and 2) for the investment in Yunxi, obtaining and reading the sale and purchase agreement and the size and the background of the third party investors relating to the recently issued shares in ascertaining whether the issue prices of the Series G-1 Shares and the newly issued shares respectively can be relied upon the determination of fair value of the investments in Ele.me and Yunxi as at 31 December 2017.



Independent Auditor's Report

Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



Independent Auditor's Report

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements *(continued)*

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Joseph Wing Ming Chan.

Deloitte Touche Tohmatsu

Certified Public Accountants

Hong Kong

20 March 2018

Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the Year ended 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
Revenue	5	2,332,283	2,379,096
Cost of inventories consumed		(577,756)	(666,603)
Staff costs		(590,245)	(561,516)
Depreciation and amortisation		(151,342)	(163,417)
Property rentals and related expenses		(382,927)	(388,087)
Other operating expenses		(328,475)	(357,718)
Profit from operation		301,538	241,755
Other income	7	88,575	84,922
Other gains and losses	8	(914,322)	612,645
Share of results of associates		(4,107)	(2,849)
Finance costs	9	(5,546)	(9,628)
(Loss) profit before taxation	10	(533,862)	926,845
Taxation	12	(50,793)	(156,662)
(Loss) profit for the year		(584,655)	770,183
Other comprehensive income (expense), net of income tax			
<i>Items that will not be reclassified to profit or loss:</i>			
Gain on revaluation of property, plant and equipment on transfer of investment properties		1,562	4,533
Deferred tax liability on recognition of revaluation of property, plant and equipment on transfer of investment properties		(742)	(2,744)
		820	1,789
<i>Items that may be reclassified subsequently to profit or loss:</i>			
Gain on revaluation of available-for-sale investments		–	2,168
Deferred tax liability on recognition of revaluation of available-for-sale investments		–	(542)
Reclassification of cumulative gain on fair value change previously recognised in other comprehensive income to profit or loss on an available-for-sale investment		(1,626)	–
Exchange differences arising on translation of foreign operation		(32,688)	87,110
		(34,314)	88,736
Other comprehensive (expense) income for the year, net of income tax		(33,494)	90,525
Total comprehensive (expense) income for the year		(618,149)	860,708

(continued)



Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the Year ended 31 December 2017

	NOTE	2017 RMB'000	2016 RMB'000
<hr/>			
(Loss) profit for the year attributable to:			
Owners of the Company		(486,650)	665,292
Non-controlling interests		(98,005)	104,891
		(584,655)	770,183
<hr/>			
Total comprehensive (expense) income attributable to:			
Owners of the Company		(506,595)	748,836
Non-controlling interests		(111,554)	111,872
		(618,149)	860,708
<hr/>			
		2017 RMB	2016 RMB
(Loss) earnings per share	14		
– Basic		(0.45)	0.61
– Diluted		(0.45)	0.61

Consolidated Statement of Financial Position

At 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
Non-current assets			
Investment properties	15	492,042	474,228
Property, plant and equipment	16	874,763	849,173
Prepaid lease payments	17	64,999	75,603
Intangible assets		5,350	5,725
Interest in associates	22	144,644	94,014
Interest in a joint venture	23	5,143	–
Loan to an associate		1,250	1,337
Rental deposits		81,802	82,748
Goodwill	18	6,801	7,277
Deferred tax assets	19	1,484	1,712
Available-for-sale investments	20	6,906	52,428
Financial assets designated as at FVTPL	21	245,487	1,272,943
		1,930,671	2,917,188
Current assets			
Inventories	24	70,397	82,356
Trade and other receivables	25	135,524	101,024
Amount due from a related party	26	12	12
Taxation recoverable		2,335	1,261
Pledged bank deposits	27	380	380
Bank balances and cash	27	1,534,103	1,313,304
		1,742,751	1,498,337
Current liabilities			
Trade and other payables	28	224,898	274,550
Amounts due to related companies	29	5,071	5,168
Amounts due to directors	29	441	471
Amount due to a shareholder	29	27,756	27,564
Amounts due to non-controlling interests	29	13,516	13,943
Amounts due to associates	29	12,063	4,602
Dividend payable		24	26
Taxation payable		50,162	46,703
Bank loans	30	269,532	237,552
		603,463	610,579

(Continued)



Consolidated Statement of Financial Position

At 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
Net current assets		1,139,288	887,758
Total assets less current liabilities		3,069,959	3,804,946
Non-current liabilities			
Long-term bank loans	30	50,586	57,388
Deferred tax liabilities	19	73,424	128,505
		124,010	185,893
Net assets		2,945,949	3,619,053
Capital and reserves			
Share capital	31	108,404	108,404
Reserves		2,623,575	3,239,384
Equity attributable to owners of the Company		2,731,979	3,347,788
Non-controlling interests		213,970	271,265
Total equity		2,945,949	3,619,053

The consolidated financial statements on pages 59 to 144 were approved and authorised for issue by the Board of Directors on 20 March 2018 and are signed on its behalf by:

Poon Wai
DIRECTOR

Poon Ka Man, Jason
DIRECTOR

Consolidated Statement of Changes In Equity

For the year ended 31 December 2017

Attributable to owners of the Company

	Share capital	Share premium	Special reserve	Share options reserve	Capital reserve	Properties revaluation reserve	Investment revaluation reserve	Translation reserve	Statutory surplus reserve fund	Retained profits	Subtotal	Non-controlling interests	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2017	108,404	1,887,197	(234,729)	73,660	1,159	38,462	1,626	(153,572)	129,917	1,495,664	3,347,788	271,265	3,619,053
Loss for the year	-	-	-	-	-	-	-	-	-	(486,650)	(486,650)	(98,005)	(584,655)
Other comprehensive income (expense) for the year	-	-	-	-	-	820	(1,626)	(19,139)	-	-	(19,945)	(13,549)	(33,494)
Total comprehensive income (expense) for the year	-	-	-	-	-	820	(1,626)	(19,139)	-	(486,650)	(506,595)	(111,554)	(618,149)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	(15,750)	(15,750)
Dividends recognised as distribution (Note 13)	-	-	-	-	-	-	-	-	-	(111,440)	(111,440)	-	(111,440)
Recognition of equity-settled share-based payments	-	-	-	2,226	-	-	-	-	-	-	2,226	-	2,226
Transfer on forfeiture of share options	-	-	-	(10,074)	-	-	-	-	-	10,074	-	-	-
Transfer	-	-	-	-	-	-	-	-	9,372	(9,372)	-	-	-
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	70,009	70,009
At 31 December 2017	108,404	1,887,197	(234,729)	65,812	1,159	39,282	-	(172,711)	139,289	898,276	2,731,979	213,970	2,945,949

(Continued)



Consolidated Statement of Changes In Equity

For the year ended 31 December 2017

	Attributable to owners of the Company												
	Share capital	Share premium	Special reserve	Share options reserve	Capital reserve	Properties revaluation reserve	Investment revaluation reserve	Translation reserve	Statutory surplus reserve fund	Retained profits	Subtotal	Non-controlling interests	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2016	108,404	1,887,197	(234,729)	75,087	1,159	36,673	-	(233,701)	111,499	1,000,562	2,752,151	167,023	2,919,174
Profit for the year	-	-	-	-	-	-	-	-	-	665,292	665,292	104,891	770,183
Other comprehensive income for the year	-	-	-	-	-	1,789	1,626	80,129	-	-	83,544	6,981	90,525
Total comprehensive income for the year	-	-	-	-	-	1,789	1,626	80,129	-	665,292	748,836	111,872	860,708
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	(9,000)	(9,000)
Dividends recognised as distribution (Note 13)	-	-	-	-	-	-	-	-	-	(159,778)	(159,778)	-	(159,778)
Recognition of equity-settled share-based payments	-	-	-	6,579	-	-	-	-	-	-	6,579	-	6,579
Transfer on forfeiture of share options	-	-	-	(8,006)	-	-	-	-	-	8,006	-	-	-
Transfer	-	-	-	-	-	-	-	-	18,418	(18,418)	-	-	-
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	1,370	1,370
At 31 December 2016	108,404	1,887,197	(234,729)	73,660	1,159	38,462	1,626	(153,572)	129,917	1,495,664	3,347,788	271,265	3,619,053

(Continued)



Consolidated Statement of Changes In Equity

For the year ended 31 December 2017

The special reserve mainly represents the aggregate of:

- (a) An amount of approximately RMB41 million, being the difference between the paid-in capital of Ajisen (China) International Limited (“Ajisen International”) and the subsidiaries involved in the group reorganisation which was effected in 2007.
- (b) A net amount of approximately RMB45 million, being the difference between (i) the share premium which resulted from the issue of shares of the Ajisen International, of RMB219 million to acquire additional interests in subsidiaries (which resulted in a goodwill of approximately RMB36 million and (ii) an amount of approximately RMB174 million, being the difference between the fair value and the carrying amount of the additional interest in these subsidiaries prior to the acquisition, which represented a revaluation increase in the net assets attributable to the Group’s additional interest in the subsidiaries effected in 2007.
- (c) A net debit amount of approximately RMB321 million, being the difference between (i) the consideration which comprised cash consideration of RMB184 million and share consideration of RMB137 million of the acquisition of Luck Right Limited (“Luck Right”) and its subsidiaries from Ms. Poon Wai in 2008 and (ii) the share capital of Luck Right.

Share options reserve represents fair values of share options recognised as expense over their vesting periods on a straight-line basis. Fair values of share options previously recognised in this reserve will be transferred to share premium when the share options are exercised. Fair values of share options previously recognised in this reserve will be transferred to retained profits when the share options are forfeited after the vesting date or are still not exercised at the expiry date.

Capital reserve represents the difference between the actual amount contributed and the registered paid-in capital of certain subsidiaries.

Properties revaluation reserve represents the difference between (i) the carrying amounts and (ii) the fair values of property interests previously classified as property, plant and equipment by the Group at the dates the Group changed their intention and transferred these property interests to investment properties.

Investment revaluation reserve represents gain or loss on revaluation of available-for-sale investments.

As stipulated by the relevant laws and regulations for foreign investment enterprises in People’s Republic of China (the “PRC”), the Company’s PRC subsidiaries are required to maintain a statutory surplus reserve fund which is non-distributable. Appropriations to such reserve is made out of profit after taxation of the statutory financial statements of the PRC subsidiaries while the amounts and allocation basis are decided by their board of directors annually. The statutory surplus reserve fund can be used to make up prior year losses, if any, and can be applied in conversion into capital by means of capitalisation issue.



Consolidated Statement of Cash Flows

For the year ended 31 December 2017

	2017 RMB'000	2016 RMB'000
OPERATING ACTIVITIES		
(Loss) profit before taxation	(533,862)	926,845
Adjustments for:		
Fair value loss (gain) on financial assets designated as at FVTPL	935,059	(646,090)
Fair value gain on investment properties	(23,036)	(11,446)
Depreciation of property, plant and equipment	149,376	161,007
Finance costs	5,546	9,628
Bank interest income	(13,226)	(23,943)
Loss on disposal of property, plant and equipment	6,091	11,290
Impairment loss on available-for-sale investments	–	465
Impairment loss on goodwill	–	25,118
Operating lease rentals in respect of prepaid lease payments	1,966	2,410
Share-based payment expenses	2,226	6,579
Share of results of associates	4,107	2,849
Reclassification of cumulative gain on fair value change previously recognised in other comprehensive income to profit or loss on an available-for-sale investment	(1,626)	–
Operating cash flows before movements in working capital	532,621	464,712
Decrease (increase) in rental deposits	946	(1,541)
Decrease in inventories	11,959	12,755
Decrease in prepaid lease payments	–	3,534
Increase in trade and other receivables	(34,735)	(3,888)
(Decrease) increase in trade and other payables	(47,930)	17,867
Cash generated from operations	462,861	493,439
Income tax paid	(100,814)	(86,491)
NET CASH FROM OPERATING ACTIVITIES	362,047	406,948

(Continued)

Consolidated Statement of Cash Flows

For the year ended 31 December 2017

	2017 RMB'000	2016 RMB'000
INVESTING ACTIVITIES		
Interest received	13,226	23,943
Dividend income from interest in an associate	812	–
Proceeds on disposal of property, plant and equipment	1,949	3,693
Purchase of property, plant and equipment	(201,673)	(114,119)
Acquisition of associates	(14,440)	(92,563)
Acquisition of a joint venture	(5,143)	–
Purchase of financial assets designated as at FVTPL	(39,578)	(120,422)
Proceeds on disposal of financial assets designated as at FVTPL	88,882	–
Withdrawal of pledged bank deposits	–	302,958
NET CASH (USED IN) FROM INVESTMENT ACTIVITIES	(155,965)	3,490
FINANCING ACTIVITIES		
Advance from related companies	3,703	3,326
Repayment to related companies	(3,800)	(4,059)
Advance from directors	3,366	3,395
Repayment to directors	(3,396)	(3,455)
Advance from associates	16,108	4,602
Repayment to associates	(8,647)	–
Advance from a shareholder	61,662	59,815
Repayment to a shareholder	(61,470)	(59,455)
Contribution from non-controlling interests	70,009	1,370
Bank loans raised	216,335	10,734
Repayment of bank loans	(171,836)	(310,815)
Interest paid	(5,546)	(9,628)
Dividends paid to shareholders of the Company	(107,667)	(165,008)
Dividends paid to non-controlling interests	(15,750)	(9,000)
NET CASH USED IN FINANCING ACTIVITIES	(6,929)	(478,178)
Net increase (decrease) in cash and cash equivalents	199,153	(67,740)
Cash and cash equivalents at 1 January	1,313,304	1,335,062
Effect of foreign exchange rate changes on the balance of cash held in foreign currencies	21,646	45,982
Cash and cash equivalents at 31 December, representing bank balances and cash	1,534,103	1,313,304



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

1. General

Ajisen (China) Holdings Limited (the “Company”) was incorporated and registered as an exempted company with limited liability on 6 April 2006 under the Companies Law of the Cayman Islands and acts as an investment holding company. Its shares have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 30 March 2007. Its immediate holding company is Favour Choice Limited, a company which is incorporated in the British Virgin Islands and wholly-owned by Anmi Holdings Limited, a company which is incorporated in the British Virgin Islands and wholly-owned by Anmi Trust and controlled by Ms. Poon Wai (“Ms. Poon”) who is also the Chairwoman and Managing Director of the Company. The addresses of the registered office and the principal place of business of the Company are disclosed in the “Corporation Information” section to the annual report.

The principal activities of the Group is operation of restaurants, manufacture and sales of noodles and related products, and investment holding.

The consolidated financial statements are presented in Renminbi (“RMB”), which is also the functional currency of the Company and the PRC operating subsidiaries of the Company. The functional currency of Hong Kong operating subsidiaries is Hong Kong dollars (“HK\$”). Details of the subsidiaries of the Company (together with the Company hereinafter defined as the “Group”) are set out in Note 42.

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”)

Amendments to HKFRSs that are mandatorily effective for the current year

The Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time in the current year.

Amendments to HKAS 7	<i>Disclosure Initiative</i>
Amendments to HKAS 12	<i>Recognition of Deferred Tax Assets for Unrealised Losses</i>
Amendments to HKFRS 12	<i>As part of the Annual Improvements to HKFRSs 2014-2016 Cycle</i>

Except as described below, the application of the amendments to HKFRSs in the current year has had no material effect on the Group’s financial performance and positions for the current and prior years and/or on the disclosure set out in these consolidated financial statements.

Amendments to HKAS 7 Disclosure Initiative

The Group has applied these amendments for the first time in the current year. The amendments require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both cash and non-cash changes. In addition, the amendments also require disclosures on changes in financial assets if cash flows from those financial assets were, or future cash flows will be, included in cash flows from financing activities.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”) (continued)

Amendments to HKAS 7 Disclosure Initiative (continued)

Specifically, the amendments require the following to be disclosed: (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

A reconciliation between the opening and closing balances of these items is provided in Note 39. Consistent with the transition provisions of the amendments, the Group has not disclosed comparative information for the prior year. Apart from the additional disclosure in Note 39, the application of these amendments has had no impact on the Group’s consolidated financial statements.

New and revised HKFRSs in issue but not yet effective

The Group has not early applied the following new and revised HKFRSs that have been issued but are not yet effective:

HKFRS 9	<i>Financial Instruments</i> ¹
HKFRS 15	<i>Revenue from Contracts with Customers and related Amendments</i> ¹
HKFRS 16	<i>Leases</i> ²
HKFRS 17	<i>Insurance Contracts</i> ⁴
HK(IFRIC)-Int 22	<i>Foreign Currency Transactions and Advance Consideration</i> ¹
HK(IFRIC)-Int 23	<i>Uncertainly over Income Tax Treatments</i> ²
Amendments to HKFRS 2	<i>Classification and Measurement of Share-based Payment Transactions</i> ¹
Amendments to HKFRS 4	<i>Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts</i> ¹
Amendments to HKFRS 9	<i>Prepayment Features with Negative Compensation</i> ²
Amendments to HKFRS 10 and HKAS 28	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> ³
Amendments to HKAS 28	<i>Long-term Interests in Associates and Joint Ventures</i> ²
Amendments to HKAS 28	<i>As part of the Annual Improvements to HKFRSs 2014-2016 Cycle</i> ¹
Amendments to HKAS 40	<i>Transfers of Investment Property</i> ¹
Amendments to HKFRSs	<i>Annual Improvements to HKFRSs 2015-2017 Cycle</i> ²

¹ Effective for annual periods beginning on or after 1 January 2018.

² Effective for annual periods beginning on or after 1 January 2019.

³ Effective for annual periods beginning on or after a date to be determined.

⁴ Effective for annual periods beginning on or after 1 January 2021.

Except for the new and amendments to HKFRSs and Interpretations mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs and Interpretations will have no material impact on the consolidated financial statements in the foreseeable future.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”) (continued)

HKFRS 9 Financial Instruments

HKFRS 9 introduces new requirements for the classification and measurement of financial assets, financial liabilities, general hedge accounting and impairment requirements for financial assets.

Key requirements of HKFRS 9 which are relevant to the Group are:

- All recognised financial assets that are within the scope of HKFRS 9 are required to be subsequently measured at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. Debt instruments that are held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets, and that have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are generally measured at fair value through other comprehensive income (“FVTOCI”). All other financial assets are measured at their fair value at subsequent accounting periods. In addition, under HKFRS 9, entities may make an irrevocable election to present subsequent changes in the fair value of an equity investment (that is not held for trading) in other comprehensive income, with only dividend income generally recognised in profit or loss.
- In relation to the impairment of financial assets, HKFRS 9 requires an expected credit loss model, as opposed to an incurred credit loss model under HKAS 39. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

Based on the Group’s financial instruments and risk management policies as at 31 December 2017, the directors of the Company considered the following potential impact on initial application of HKFRS 9:



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”) *(continued)*

HKFRS 9 Financial Instruments *(continued)*

Classification and measurement:

- Debt instruments classified as loan receivables carried at amortised cost as disclosed in Notes 25, 26, 27 and loan to an associate respectively: these are held within a business model whose objective is to collect the contractual cash flows that are solely payments of principal and interest on the principal outstanding. Accordingly, these financial assets will continue to be subsequently measured at amortised cost upon the application of HKFRS 9;
- Equity securities classified as available-for-sale investments carried at cost less impairment as disclosed in Note 20: these securities qualified for designation as measured at FVTOCI under HKFRS 9, however, the Group plans not to elect the option for designating these securities to be measured at FVTOCI and will measure these securities at fair value with subsequent fair value gains or losses to be recognised in profit or loss.
- All other financial assets and financial liabilities will continue to be measured on the same bases as are currently measured under HKAS 39.

Impairment

In general, the directors of the Company considered that the application of the expected credit loss model of HKFRS 9 would result in earlier provision of credit losses which are not yet incurred in relation to the Group’s financial assets measured at mortised costs and other items that subject to the impairment provisions upon application of HKFRS 9 by the Group.

Based on the assessment by the directors of the Company, if the expected credit loss model were to be applied by the Group, the accumulated amount of impairment loss to be recognised by Group as at 1 January 2018 would be slightly increased as compared to the accumulated amount recognised under HKAS 39 mainly attributable to expected credit losses provision on trade and other receivables, amount due from a related party, loan to an associate and pledged bank deposits. Such further impairment recognised under expected credit loss model would reduce the opening retained profits and increase the deferred tax assets at 1 January 2018.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”) (continued)

HKFRS 15 Revenue from Contracts with Customers

HKFRS 15 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. HKFRS 15 will supersede the current revenue recognition guidance including HKAS 18 *Revenue*, HKAS 11 *Construction Contracts* and the related Interpretations when it becomes effective.

The core principle of HKFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under HKFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when ‘control’ of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in HKFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by HKFRS 15.

In 2016, the HKICPA issued Clarification to HKFRS 15 in relation to the identification of performance obligations, principal versus agent considerations, as well as licensing application guidance.

The directors of the Company considered that the application of HKFRS 15 in the future might result in more disclosures, however, the directors of the Company do not anticipate that the application of HKFRS 15 will have a material impact on the timing and amounts of revenue recognised in the respective reporting.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”) *(continued)*

HKFRS 16 Leases

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede HKAS 17 *Leases* and the related interpretations when it becomes effective.

HKFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions of operating leases and finance leases are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. For the classification of cash flows, the Group currently presents upfront prepaid lease payments as investing cash flows in relation to leasehold lands for owned use and those classified as investment properties while other operating lease payments are presented as operating cash flows. Upon application of HKFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be presented as financing cash flows by the Group.

Under HKAS 17, the Group has already recognised prepaid lease payments for leasehold lands where the Group is a lessee. The application of HKFRS 16 may result in potential changes in classification of these assets depending on whether the Group presents right-of-use assets separately or within the same line item at which the corresponding underlying assets would be presented if they were owned.

In contrast to lessee accounting, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify either as an operating lease or a finance lease.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

2. Application of New and Revised Hong Kong Financial Reporting Standards (“HKFRSs”) *(continued)*

HKFRS 16 Leases *(continued)*

Furthermore, extensive disclosures are required by HKFRS 16.

As at 31 December 2017, the Group has non-cancellable minimum operating lease commitments as lessee of RMB788,326,000 as disclosed in Note 38. A preliminary assessment indicates that these arrangements will meet the definition of a lease. Upon application of HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases.

In addition, the Group currently considers refundable rental deposits paid of RMB92,503,000 and refundable rental deposits received of RMB6,488,000 as rights and obligation under leases to which HKAS 17 applies. Based on the definition of lease payments under HKFRS 16, such deposits are not payments relating to the right to use the underlying assets, accordingly, the carrying amounts of such deposits may be adjusted to amortised cost and such adjustments are considered as additional lease payments. Adjustments to refundable rental deposits paid would be included in the carrying amount of right-of-use assets. Adjustments to refundable rental deposits received would be considered as advance lease payments.

Furthermore, the application of new requirements may result in changes in measurement, presentation and disclosure as indicated above.

Amendments to HKAS 40 Transfers of Investment Property

The amendments clarify that a transfer to, or from, investment property necessitates an assessment of whether a property meets, or has ceased to meet, the definition of investment property, supported by observable evidence that a change in use has occurred. The amendments further clarify that situations other than the ones listed in HKAS 40 may evidence a change in use, and that a change in use is possible for properties under construction. For example, change in use for transfer from properties under development for sale in the ordinary course of business to investment properties could be evidenced by inception of an operating lease to another party. Currently, the Group accounts for such transfer only upon commencement of an operating lease.

The directors of the Company anticipate that the application of these amendments will result in early recognition of such transfers on the Group’s consolidated financial statements in future periods should there be a change in use of any of its properties.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited and by the Hong Kong Companies Ordinance.

The consolidated financial statements have prepared on the historical cost basis except for certain properties and financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are within the scope of HKAS 17 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial instruments and investment properties which are transferred at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Basis of consolidation *(continued)*

Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relevant components of equity including reserves and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKAS 39, when applicable, the cost on initial recognition of an investment in an associate.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently whenever there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit on a pro-rata basis on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal or any of the cash-generating unit within group of cash-generating units in which the Group monitors goodwill.

The Group's policy for goodwill arising on the acquisition of an associate is described below.

Investment in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Investment in associates and joint ventures *(continued)*

The results and assets and liabilities of associates and joint venture are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is or the portion so classified is accounted for in accordance with HKFRS 5 *Non-current Assets Held for Sale and Discontinued Operations*. Any retained portion of an investment in an associate and joint venture that has not been classified as held for sale shall be accounted for using the equity method. The financial statements of associates and joint ventures used for equity accounting purposed are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. Changes in net assets of the associate/joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is include within the carrying amount of the investment. Any excess of the Group's share of the net fair value of identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The requirements of HKAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate or a joint venture. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 *Impairment of Assets* as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Investment in associates and joint ventures *(continued)*

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKAS 39, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing the relevant interest in the associate is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassified to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reducing in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with an associate or a joint venture of the Group, profit and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, rebates and the other similar allowance.

Revenue is recognised when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Revenue recognition *(continued)*

Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered and title have passed, at which time all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the Group; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Royalty revenue

Royalty revenue is recognised on an accrual basis in accordance with the substance of the relevant agreement (provided that it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably). Royalties determined on a time basis are recognised on a straight-line basis over the period of the agreement. Royalty arrangements that are based on production, sales and other measures are recognised by reference to the underlying arrangement.

Interest income

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The Group as lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset. Other than investment properties measured under fair value model, such costs are recognised as an expense on a straight-line basis over the lease term.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Leasing *(continued)*

The Group as lessee

Operating lease payments, including the cost of acquiring land held under operating leases, are recognised as an expense on a straight-line basis over the lease term. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

Leasehold land and building

When the Group makes payments for a property interest which includes both leasehold land and building elements, the Group assesses the classification of each element as a finance or an operating lease separately based on the assessment as to whether substantially all the risks and rewards incidental to ownership of each element have been transferred to the Group, unless it is clear that both elements are operating leases in which case the entire property is accounted as an operating lease. Specifically, the entire consideration (including any lump-sum upfront payments) are allocated between the leasehold land and the building elements in proportion to the relative fair values of the leasehold interests in the land element and building element of the lease at initial recognition.

To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land that is accounted for as an operating lease is presented as 'prepaid lease payments' in the consolidated statement of financial position and is amortised over the lease term on a straight-line basis. When the lease payments cannot be allocated reliably between the leasehold land and building elements, the entire property is generally classified as if the leasehold land is under a finance lease.

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise, except for exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the Group's interests in associates and joint ventures.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Foreign currencies *(continued)*

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. RMB) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributed to non-controlling interests as appropriate).

Goodwill on identifiable assets acquired arising on an acquisition of a foreign operation is treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in other comprehensive income.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as a deduction from the carrying amount of the relevant asset in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

Retirement benefit costs and termination benefit

Payments to state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

A liability for a termination benefit is recognised at the earlier of when the Group entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Share-based payment arrangements

Equity-settled share-based payment transactions

Share options granted to employees

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share-based transactions are set out in Note 32 to the Group's consolidation financial statements.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share options reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimate, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share options reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When share options are excised, the amount previously recognised in share options reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to retained earnings.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before taxation' as reported in the consolidated statement of profit or loss and other comprehensive income because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Taxation *(continued)*

Deferred tax (continued)

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, associates and a joint venture, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax is also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Property, plant and equipment

Property, plant and equipment including buildings, leasehold land (classified as finance leases) and freehold land held for use in the production or supply of goods or services, or for administrative purposes (other than properties under construction as described below), are stated in the consolidated statement of financial position at cost, less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies (continued)

Property, plant and equipment (continued)

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is recognised so as to write off the cost of assets other than properties under construction less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

If an item of property, plant and equipment becomes an investment property because its use has changed as evidenced by end of owner-occupation, any difference between the carrying amount and the fair value of that item (including the relevant prepaid lease payments) at the date of transfer is recognised in other comprehensive income and accumulated in properties revaluation reserve. On the subsequent sale or retirement of the asset, the relevant revaluation reserve will be transferred directly to retained profits.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values. All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purposes are classified and accounted for as investment properties and are measured using the fair value model. Gains or losses arising from changes in the fair value of investment property are included in profit or loss for the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposals. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the period in which the item is derecognised.

If an investment property becomes an item of property, plant and equipment because its use has changed as evidenced by commencement of owner-occupation, the fair value of that item at the date of change in use shall be treated as its deemed cost for subsequent accounting in accordance with HKAS 16 *Property, Plant and Equipment*.

3. Significant Accounting Policies *(continued)*

Intangible assets

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses (see the accounting policy in respect of impairment losses on tangible and intangible assets below).

Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

Impairment on tangible and intangible assets other than goodwill (see the accounting policy in respect of goodwill above)

At the end of the reporting period, the Group reviews the carrying amounts of its tangible and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Intangible assets with indefinite useful lives are tested for impairment annually, and whenever there is an indicator that they may be impaired.

When it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Intangible assets *(continued)*

Impairment on tangible and intangible assets other than goodwill (see the accounting policy in respect of goodwill above) (continued)

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on the weighted average method basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets

Financial assets are classified into the following specified categories: financial assets at fair value through profit or loss (“FVTPL”), loans and receivables and available-for-sale (“AFS”) financial assets. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Financial instruments *(continued)*

Financial assets (continued)

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL, of which interest income is included in net gains or losses.

Financial assets at FVTPL

Financial assets are classified as at FVTPL when the financial asset is (i) held for trading, or (ii) it is designated as at FVTPL, or (iii) contingent consideration that may be received by an acquirer as part of a business combination to which HKFRS 3 applies.

A financial asset is classified as held for trading if:

- it has been acquired principally for purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

A financial asset other than a financial asset held for trading or contingent consideration that may be received by an acquirer as part of a business combination may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial asset forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and HKAS 39 permits the entire combined contract (asset or liability) to be designated as at FVPTL.

Financial assets at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial assets and is included in the other gains and losses line item. Fair value is determined in the manner described in Note 34.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Financial instruments *(continued)*

Financial assets (continued)

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables (including trade and other receivables, bank balances and cash and pledged bank deposits, amount due from a related party and loan to an associate) are measured at amortised cost using the effective interest method, less any impairment.

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

Available-for-sale investments

Available-for-sale ("AFS") financial assets are non-derivatives that are either designated as AFS or are not classified as (a) loans and receivable. (b) held-to-maturity investments or (c) financial assets at FVTPL.

Equity and debt securities held by the Group that are classified as AFS financial assets and are traded in an active market are measured at fair value at the end of each reporting period except for unquoted equity investments whose fair value cannot be reliably measured. Changes in the carrying amount of AFS debt instruments relating to interest income calculated using the effective interest method, and changes in foreign exchange rates, if applicable are recognised in profit or loss. Dividends on AFS equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established. Other changes in the carrying amount of AFS financial assets are recognised in other comprehensive income and accumulated under the heading of investments revaluation reserve. When the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss (see the accounting policy in respect of impairment loss on financial assets below).

AFS equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured and derivatives that are linked to and must be settled by delivery of such unquoted equity investments are measured at cost less any identified impairment losses at the end of each reporting period (see accounting policy in respect of impairment loss on financial assets below).

Impairment of financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of the reporting period. Financial assets are considered to be impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

For AFS equity investments, a significant or prolonged decline in the fair value of that investment below its cost is considered to be objective evidence of impairment.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Financial instruments *(continued)*

Financial assets (continued)

Impairment of financial assets (continued)

For all other financial assets, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial reorganisation; or
- disappearance of an active market for that financial asset because of financial difficulties.

For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period, observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate.

For financial assets carried at cost, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of the estimate future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss will not be reversed in subsequent periods.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade and other receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

When an AFS financial asset is considered to be impaired, cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss in the period.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

In respect of AFS equity investments, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to impairment loss is recognised in other comprehensive income and accumulated under the heading of investment revaluation reserve.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

3. Significant Accounting Policies *(continued)*

Financial instruments *(continued)*

Financial instruments (continued)

Financial liabilities and equity instruments

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integrate part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition. Interest expense is recognised on an effective interest basis.

Financial liabilities at amortised cost

Financial liabilities including bank loans, trade and other payables, and amounts due to related companies/directors/a shareholder/non-controlling interests/associates are subsequently measured at amortised cost, using the effective interest method.

Derecognition

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

The Group derecognised financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid or payable is recognised in profit or loss.

4. Key Source of Estimation and Uncertainty Critical Accounting Judgements

In the application of the Group's accounting policies which are described in Note 3 to the consolidated financial statements, the management has made various estimates based on past experience, expectations of the future and other information. The critical judgements and key source of estimation uncertainty at the end of the report period, which have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

Key source of estimation uncertainty

Fair value measurements and valuation processes

Some of the Group's assets are measured at fair value for financial reporting purposes. The board of directors of the Company has set up a valuation team, which is headed up by the chief financial officer of the Company, to determine the appropriate valuation approaches and inputs for fair value measurements.

In estimating the fair value of the financial assets and liabilities, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuers to perform the valuation. The valuation team works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs to the model. The chief financial officer reports the valuation findings to the board of directors of the Company regularly to explain the cause of fluctuations in the fair value of the related financial assets and liabilities.

The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of certain types of financial instruments. Notes 15 and 34 provide detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair value of various assets and liabilities.

Useful lives and residual value of property, plant and equipment

The Group's management determines the residual values, useful lives and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual residual value and useful lives of property, plant and equipment of similar nature and functions and may vary significantly as a result of keen competitions from competitors, resulting in higher depreciation charge and/or write-off or write-down of obsolete assets when residual value or useful lives are less than previously estimated.

At 31 December 2017, the carrying amount of property, plant and equipment amounted to approximately RMB874,763,000 (31 December 2016: RMB849,173,000).



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

4. Key Source of Estimation and Uncertainty Critical Accounting Judgements *(continued)*

Critical judgements in applying accounting policies

Deferred taxation on investment properties in the PRC and in Hong Kong

For the purposes of measuring deferred tax liabilities or deferred tax assets arising from investment properties that are measured using the fair value model, the directors of the Company have reviewed the Group's investment property portfolios and concluded that the Group's investment properties in the PRC and in Hong Kong are not held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties over time, rather than through sale. Therefore, in determining the Group's deferred taxation on investment properties in the PRC and in Hong Kong, the directors of the Company have determined that the presumption that the carrying amounts of investment properties measured using the fair value model are recovered entirely through sale is not rebutted and deferred tax liabilities have been recognised.

However, the Group has not recognised any deferred taxes on changes in fair value of investment properties located in Hong Kong as the Group is not subject to any income taxes on disposal of these investment properties.

5. Revenue

	2017 RMB'000	2016 RMB'000
Operation of restaurants	2,211,658	2,219,230
Manufacture and sales of noodles and related products	120,625	159,866
	2,332,283	2,379,096

6. Segment Information

Information reported to Ms. Poon, the Group's chief operating decision maker, for the purposes of resource allocation and assessment of performance, is analysed by different operating divisions and geographical locations. This is also the basis upon which the Group is organised and specifically focuses on the Group's three operating divisions, namely operation of restaurants, manufacture and sales of noodles and related products and investment holding. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

The Group's operating and reportable segments under HKFRS 8 are as follows:

Operation of restaurants	– operation of restaurants in the PRC – operation of restaurants in Hong Kong
Manufacture and sales of noodles and related products	– manufacture and sales of packaged noodles and related products in the PRC and Hong Kong
Investment holding	– leasing of property interests and investment in financial instruments

Information regarding these segments is presented below.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

6. Segment Information (continued)

Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable and operating segment:

For the year ended 31 December 2017

	Operation of restaurants			Manufacture and sales of noodles and related products RMB'000	Investment holding RMB'000	Segment total RMB'000	Elimination RMB'000	Total RMB'000
	PRC RMB'000	Hong Kong RMB'000	Total RMB'000					
Revenue								
– external sales	2,029,791	181,867	2,211,658	120,625	–	2,332,283	–	2,332,283
– inter-segment sales	–	–	–	744,436	–	744,436	(744,436)	–
	2,029,791	181,867	2,211,658	865,061	–	3,076,719	(744,436)	2,332,283
Segment profit (loss)	347,095	7,182	354,277	45,168	(882,839)	(483,394)	–	(483,394)
Unallocated income								13,226
Unallocated expenses								(58,148)
Finance costs								(5,546)
Loss before taxation								(533,862)
Taxation								(50,793)
Loss for the year								(584,655)

For the year ended 31 December 2016

	Operation of restaurants			Manufacture and sales of noodles and related products RMB'000	Investment holding RMB'000	Segment total RMB'000	Elimination RMB'000	Total RMB'000
	PRC RMB'000	Hong Kong RMB'000	Total RMB'000					
Revenue								
– external sales	2,009,126	210,104	2,219,230	159,866	–	2,379,096	–	2,379,096
– inter-segment sales	–	–	–	585,128	–	585,128	(585,128)	–
	2,009,126	210,104	2,219,230	744,994	–	2,964,224	(585,128)	2,379,096
Segment profit (loss)	313,954	(17,756)*	296,198	12,278	676,050	984,526	–	984,526
Unallocated income								23,943
Unallocated expenses								(71,996)
Finance costs								(9,628)
Profit before taxation								926,845
Taxation								(156,662)
Profit for the year								770,183

* No further impairment loss on the goodwill allocated to cash generating unit of certain restaurants operated in Hong Kong was recognised for the year ended 31 December 2017 (for the year ended 31 December 2016: RMB25,118,000).



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

6. Segment Information *(continued)*

Other information

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 3. Segment profit represents the profit earned by each segment without allocation of central administrative costs and directors' salaries and finance costs. This is the measure reported to the chief operating decision maker, Ms. Poon, for the purposes of resource allocation and assessment of segment performance.

Measures of total assets and total liabilities are not reported as these financial information is not reviewed by the Group's chief operating decision maker for the assessment of performance and resources allocation of the Group's business activities.

All of the Group's non-current assets other than financial assets designated as at FVTPL, available-for-sale investments, loan to an associate, interest in associates, interest in a joint venture and deferred tax assets, including investment properties, property, plant and equipment, prepaid lease payments, intangible assets, goodwill and rental deposits, are located in the Group entities' countries of domicile, the PRC and Hong Kong, at the end of each reporting period.

The following is an analysis of the Group's non-current assets other than financial assets designated as at FVTPL, available-for-sale investments, loan to an associate, interest in associates, interest in a joint venture and deferred tax assets by geographical location of assets:

	2017	2016
	RMB'000	RMB'000
The PRC	1,156,560	1,108,706
Hong Kong	369,197	386,048
	1,525,757	1,494,754

All of the Group's revenue from external customers are attributed to the location of the relevant group entities, which is the PRC and Hong Kong, during the years ended 31 December 2017 and 31 December 2016.

None of the customers accounted for 10% or more of the total revenue of the Group during each of the years ended 31 December 2017 and 31 December 2016.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

7. Other Income

	2017 RMB'000	2016 RMB'000
Royalty income from sub-franchisee	25,821	15,805
Government grant (<i>note</i>)	14,375	16,607
Bank interest income	13,226	23,943
Property rental income, net of direct outgoings	23,451	21,829
Compensation received from landlord for early termination of operating leases of restaurants	385	672
Others	11,317	6,066
	88,575	84,922

Note: The amount of government grant represents the incentive subsidies received from the PRC local district authorities for the business activities carried out by the Group in the district. There are no specific conditions attached to the grant.

8. Other Gains and Losses

	2017 RMB'000	2016 RMB'000
Fair value (loss) gain on financial assets designated as at FVTPL	(935,059)	646,090
Fair value gain on investment properties	23,036	11,446
Loss on disposal of property, plant and equipment	(6,091)	(11,290)
Reclassification of cumulative gain on fair value change previously recognised in other comprehensive income to profit or loss on an available-for-sale investment	1,626	–
Net foreign exchange gain (loss)	2,166	(8,018)
Impairment loss on goodwill	–	(25,118)
Impairment loss on available-for-sale investments	–	(465)
	(914,322)	612,645

9. Finance Costs

	2017 RMB'000	2016 RMB'000
Interest on bank loans	5,546	9,628



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

10. (Loss) Profit Before Taxation

	2017 RMB'000	2016 RMB'000
(Loss) profit before taxation has been arrived at after charging:		
Cost of inventories consumed (<i>note a</i>)	577,756	666,603
Directors' remuneration (<i>Note 11</i>)	3,366	3,395
Other staff's salaries, wages and other benefits	518,030	488,615
Other staff's retirement benefits scheme contributions	66,629	62,945
Other staff's share-based payment expenses	2,220	6,561
Total staff costs	590,245	561,516
Advertising and promotion expenses	16,239	48,821
Depreciation of property, plant and equipment	149,376	161,007
Auditor's remuneration	2,500	2,500
Non-audit services	692	693
	3,192	3,193
Fuel and utility expenses	111,450	115,168
Operating lease rentals in respect of		
– land lease	1,966	2,410
– rented premises (<i>note b</i>)	331,624	337,891
	333,590	340,301

Notes:

- a. This represents costs of raw materials and consumables used.
- b. Included in the operating lease rentals in respect of rented premises are minimum lease payments of approximately RMB248,835,000 (2016: RMB242,261,000) and contingent rent of approximately RMB82,789,000 (2016: RMB95,630,000).

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

11. Directors', Chief Executive's and Employees' Remuneration

The emoluments paid or payable to directors and the chief executive are as follows:

	2017						2016					
	Fees	Salaries and other benefits	Performance related incentive bonuses	Share-based payment expenses	Retirement benefits contributions	Total	Fees	Salaries and other benefits	Performance related incentive bonuses	Share-based payment expenses	Retirement benefits contributions	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Executive directors												
Ms. Poon	-	1,771	123	-	16	1,910	-	1,772	123	-	16	1,911
Mr. Poon Ka Man Jason	-	763	63	-	16	842	-	764	64	-	16	844
Non-executive directors												
Mr. Wong Hin Sin, Eugene	-	-	-	-	-	-	24	-	-	-	-	24
Mr. Katsuaki Shigenitsu	108	-	-	1.5	-	109.5	106	-	-	4.5	-	110.5
Independent non-executive directors												
Mr. Peter Lo	176	-	-	1.5	-	177.5	173	-	-	4.5	-	177.5
Mr. Jen Shek Voon	176	-	-	1.5	-	177.5	173	-	-	4.5	-	177.5
Mr. Wang Jincheng	148	-	-	1.5	-	149.5	146	-	-	4.5	-	150.5
	608	2,534	186	6	32	3,366	622	2,536	187	18	32	3,395

Note: The performance related incentive bonuses for the years ended 31 December 2017 and 31 December 2016 were determined based on performance of the Group and individuals.

Ms. Poon is also the Chief Executive of the Company and her emoluments disclosed above include those for services rendered by her as the Chief Executive.

Mr. Wong Hin Sun, Eugene resigned as the non-executive director of the Company with effect from 22 February 2016.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Group. The non-executive directors' and independent non-executive directors' emoluments shown above were for their services as directors of the Company.

There was no arrangement under which a director or the chief executive waived or agreed to waive any remuneration during the year.



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11. Directors', Chief Executive's and Employees' Remuneration (continued)

Of the five individuals with the highest emoluments in the Group, two (2016: two) were directors of Company whose emoluments are included in the disclosures above. The emoluments of the remaining three (2016: three) individuals are as follows:

	2017 RMB'000	2016 RMB'000
Employees		
– Salaries and other benefits	2,754	2,755
– Performance related incentive bonuses	392	233
– Share-based payment expenses	65	483
– Retirement benefits scheme contributions	104	98
	3,315	3,569

Their emoluments are within the following bands:

	No. of employees	
	2017	2016
Nil to HK\$1,000,000	1	–
HK\$1,000,001 to HK\$2,000,000	1	2
HK\$2,000,001 to HK\$2,500,000	1	1
	3	3

During the years ended 31 December 2017 and 31 December 2016, no emoluments were paid by the Group to the directors and five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived any emoluments during the years ended 31 December 2017 and 31 December 2016.

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12. Taxation

	2017 RMB'000	2016 RMB'000
Hong Kong Profits Tax		
– Current year	2,319	3,039
PRC Income Tax		
– Current year	99,700	87,377
– Over provision in prior years	(3,560)	(6,578)
	96,140	80,799
Deferred taxation (credit) charge (Note 19)	(47,666)	72,824
	50,793	156,662

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for the years ended 31 December 2017 and 31 December 2016.

Under the Law of the People's Republic of China on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% except the followings:

Pursuant to the relevant provincial policy and written approval obtained from the State Tax Bureau in Chongqing ("Chongqing STB") in 2016, Chongqing Weiqian Food & Restaurant Management Co., Ltd. 重慶味千餐飲管理有限公司 ("Chongqing Weiqian"), which is located in Chongqing, the PRC, applied a preferential tax rate of 15% ("Preferential Tax Treatment") from 2016 to 2020. According to the Chongqing STB, the preferential tax rate needs to be applied by Chongqing Weiqian and approved year by year. As such, the Group applied the standard enterprise income tax rate of 25% for Chongqing Weiqian and reduced the income tax liability only after obtaining the written approval.

During the year ended 31 December 2017, Chongqing Weiqian was granted a preferential tax rate of 15% for the year 2016, and therefore, Chongqing Weiqian reversed the income tax liability of approximately RMB4,384,000 which was previously recognised in the year 2016.

During the year ended 31 December 2016, Chongqing Weiqian was granted a preferential tax rate of 15% for the year 2015, and therefore, Chongqing Weiqian reversed the income tax liability of approximately RMB4,211,000 which was previously recognised in the year 2015.

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12. Taxation (continued)

According to the EIT Law, 10% withholding tax shall be imposed to any gain arising from the transfer of the PRC established equity investments by the entities incorporated elsewhere other than the PRC which are deemed as non-resident enterprises. During the year ended 31 December 2017, the Group reversed the deferred tax liability recognised in respect of temporary differences attributable to the fair value change of the financial assets designated as at FVTPL amounting to RMB64,539,000 (for the year ended 31 December 2016: the Group recognised the deferred tax charge amounting to RMB64,609,000).

Under relevant tax law and implementation regulations in the PRC, dividends paid out of the net profits derived by the PRC operating subsidiaries after 1 January 2008 are subject to the PRC withholding tax at a rate of 10% or a lower treaty rate in accordance with relevant tax laws in the PRC. Under the relevant tax treaty, withholding tax rate on distributions to Hong Kong resident companies is 5%. Withholding tax has been provided for based on the anticipated dividends to be distributed by the PRC entities.

Tax charge for the year is reconciled to profit before taxation as follows:

	Hong Kong				PRC				Total			
	2017		2016		2017		2016		2017		2016	
	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000	%
(Loss) profit before taxation	(960,905)		587,407		427,043		339,438		(533,862)		926,845	
Tax at the applicable income tax rate	(158,549)	16.5	96,922	16.5	106,761	25.0	84,859	25.0	(51,788)	9.7	181,781	19.6
Tax effect of expenses not deductible for tax purposes	-	-	4,417	0.8	201	0.0	477	0.1	201	(0.0)	4,894	0.5
Tax effect of income not taxable for tax purpose	(2,398)	0.2	(1,672)	(0.3)	-	-	(273)	(0.1)	(2,398)	0.4	(1,945)	(0.2)
Tax effect of tax losses not recognised	8,951	(0.9)	11,631	2.0	1,813	0.4	1,887	0.6	10,764	(2.0)	13,518	1.5
Tax effect of utilisation of tax losses previously not recognised	(2,396)	0.2	(395)	(0.1)	(196)	(0.0)	(198)	(0.1)	(2,592)	0.5	(593)	(0.1)
Effect of different tax rate on fair value change on financial assets designated as at FVTPL*	93,375	(9.8)	(41,996)	(7.1)	-	-	-	-	93,375	(17.5)	(41,996)	(4.5)
Withholding tax on dividends from the PRC subsidiaries	-	-	-	-	5,191	1.2	6,929	2.0	5,191	(1.0)	6,929	0.7
Over provision in prior years	-	-	-	-	(3,560)	(0.8)	(6,578)	(1.9)	(3,560)	0.7	(6,578)	(0.7)
Others	(20)	0.0	(77)	(0.0)	(2,902)	(0.7)	(227)	(0.1)	(2,922)	0.5	(304)	0.0
Land appreciation tax effect	-	-	-	-	4,522	1.1	956	0.3	4,522	(0.8)	956	0.1
Tax charge and effective rate for the year	(61,037)	6.4	68,830	11.7	111,830	26.2	87,832	25.9	50,793	(9.5)	156,662	16.9

* Amount represents the withholding tax reversal (provision) on financial assets designated as at FVTPL.

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13. Dividends

	2017 RMB'000	2016 RMB'000
Dividends recognised as distribution during the year:		
Interim, paid – RMB0.02 (HK2.50 cents) per share for 2017 (2016: paid – RMB0.04 (HK4.90 cents) per share for 2016)	23,610	46,326
Final, paid – RMB0.08 (HK9.30 cents) per share for 2016 (2016: paid – RMB0.10 (HK12.00 cents) per share for 2015)	87,830	113,452
	111,440	159,778

A final dividend of RMB0.04 (HK5.00 cents) per ordinary share (2016: a final dividend of RMB0.08 (HK9.30 cents) per share), in an aggregate amount of RMB43,662,000 (HK\$54,577,000) has been proposed by the directors of the Company and is subject to approval by the shareholders in the annual general meeting.

14. (Loss) Earnings Per Share

Calculation of the basic and diluted (loss) earnings per share attributable to the owners of the Company is based on the following data:

(Loss) earnings

	2017 RMB'000	2016 RMB'000
(Loss) earnings for the purposes of basic and diluted earnings per share, being (loss) profit for the year attributable to owners of the Company	(486,650)	665,292



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14. (Loss) Earnings Per Share *(continued)*

Number of shares

	2017	2016
Weighted average number of ordinary shares for the purpose of calculating basic (loss) earnings per share	1,091,538,820	1,091,538,820
Effect of dilutive potential ordinary shares relating to: – outstanding share options	–	–
Weighted average number of ordinary shares for the purpose of calculating diluted (loss) earnings per share	1,091,538,820	1,091,538,820

All (31 December 2016: all) outstanding share options of the Company have not been included in the computation of diluted (loss) earnings per share as they did not have dilutive effect to the Company's (loss) earnings per share during the year ended 31 December 2017 because the exercise prices of these options were higher than the average market prices of the Company's shares during the year.

15. Investment Properties

	RMB'000
FAIR VALUE	
At 1 January 2016	436,501
Exchange alignment	17,991
Transfer from property, plant and equipment and prepaid lease payments	8,290
Net increase in fair value recognised in profit or loss	11,446
At 31 December 2016	474,228
Exchange alignment	(19,422)
Transfer from property, plant and equipment and prepaid lease payments	14,200
Net increase in fair value recognised in profit or loss	23,036
At 31 December 2017	492,042

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15. Investment Properties (continued)

All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purposes are measured using the fair value model and are classified and accounted for as investment properties.

The fair values of the Group's investment properties were valued by CHFT Advisory and Appraisal Limited (2016: Crowe Horwath (HK) Consulting & Valuation Limited), an independent qualified professional valuer not related to the Group, on 1 August 2017, 1 October 2017 (dates of change of intention of the use of the property interests) and 31 December 2017 (2016: 1 January 2016, 1 March 2016, 1 April 2016, 1 May 2016 (dates of change of intention of the use of the property interests) and 31 December 2016).

In determining the fair value of the relevant properties, the directors of the Company have set up a valuation team, which is headed by the chief financial officer of the Company, to determine the appropriate valuation approaches and inputs for fair value measurements. There has been no change from the valuation approach used in the prior year.

During the year ended 31 December 2017, the Group transferred certain of its property interests held under operating leases with carrying values of approximately RMB4,830,000 (2016: RMB3,700,000) from property, plant and equipment, and RMB7,808,000 (2016: RMB57,000) from prepaid lease payments to investment properties. The resulting revaluation surplus of approximately RMB1,562,000 (2016: RMB4,533,000) relating to such property interests as at the date of transfer had been credited to the properties revaluation in equity.

Details of the Group's investment properties are as follows:

	2017	2016
	RMB'000	RMB'000
Commercial property units located in Hong Kong	284,042	288,928
Commercial property units located in the PRC	208,000	185,300
	492,042	474,228



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15. Investment Properties (continued)

The following table gives information about how the fair values of these investment properties as at 31 December 2017 are determined (in particular, the valuation approaches and inputs used), as well as the fair value hierarchy into which the fair value measurements are categorise based on the degree to which the inputs to the fair value measurements are observable.

Carrying Value of Investment Properties held by the Group in the Consolidated Statements of Financial Positions	Fair Value Hierarchy	Valuation technique(s)	Significant unobservable input(s)	Range
Completed investment properties in the PRC RMB207,500,000 (31 December 2016: RMB184,806,000)	Level 3	A combination of the following approaches:		
		Direct comparison approach	Price per square meter ¹	RMB1,846 to RMB66,600 (2016: RMB1,800 to RMB61,082)
		Income capitalisation approach	Market rent per square meter per month ¹	RMB1.9 to RMB63.1 (2016: RMB5.2 to RMB63.1)
			Capitalisation rate ²	5.5% to 11.0% (2016: 5.5% to 11.0%)
Car parking spaces in the PRC RMB500,000 (31 December 2016: RMB494,000)		Direct comparison approach	Price per unit ¹	RMB180,000 to RMB315,000 (2016: RMB175,000 to RMB312,000)
Completed investment properties in HK RMB273,510,000 (31 December 2016: RMB279,460,000)	Level 3	Direct comparison approach	Price per square foot ¹	RMB2,636 to RMB30,458 (2016: RMB2,589 to RMB37,133)
		Direct comparison approach	Price per unit ¹	RMB962,132 to RMB1,103,401 (2016: RMB914,106 to RMB1,296,765)
Car parking spaces in HK RMB10,532,000 (31 December 2016: RMB9,468,000)		Direct comparison approach	Price per unit ¹	RMB962,132 to RMB1,103,401 (2016: RMB914,106 to RMB1,296,765)

¹ Any significant isolated increases (decreases) in these inputs would result in a significantly higher (lower) fair value measurement.

² Any significant isolated increases (decreases) in these inputs would result in a significantly lower (higher) fair value measurement.

There are no transfers into or out of level 3 during the year.

In estimating the fair value of the properties, the best use of the properties is their current use.

At 31 December 2017, the Group pledged certain of its investment properties to secure general banking facilities granted to the Group. Details are set out in Note 37.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

16. Property, Plant and Equipment

	Buildings	Leasehold improvements	Furniture, fixtures and equipment	Motor vehicles	Plant and machinery	Construction in progress	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
COST							
At 1 January 2016	663,377	722,712	77,367	8,688	307,232	80,425	1,859,801
Exchange alignment	11,436	3,766	306	100	1,600	-	17,208
Additions	380	52,658	13,032	17	15,494	14,213	95,794
Transfer	1,313	9,443	1,206	-	-	(11,962)	-
Transfer to investment properties	(6,107)	-	-	-	-	-	(6,107)
Disposals	(6,242)	(20,830)	(13,041)	(1,609)	(10,923)	-	(52,645)
At 31 December 2016	664,157	767,749	78,870	7,196	313,403	82,676	1,914,051
Exchange alignment	(11,731)	(3,878)	(289)	(107)	(1,679)	-	(17,684)
Additions	5,686	76,081	13,747	540	20,653	83,244	199,951
Transfer	28,986	14,237	7,411	-	7,341	(57,975)	-
Transfer to investment properties	(6,700)	-	-	-	-	-	(6,700)
Disposals	-	(17,379)	(4,041)	(1,228)	(10,930)	-	(33,578)
At 31 December 2017	680,398	836,810	95,698	6,401	328,788	107,945	2,056,040
DEPRECIATION							
At 1 January 2016	125,290	522,179	55,679	8,019	228,061	-	939,228
Exchange alignment	1,120	2,216	214	72	1,090	-	4,712
Provided for the year	27,975	90,949	17,470	145	24,468	-	161,007
Transfer to investment properties	(2,407)	-	-	-	-	-	(2,407)
Eliminated on disposal	(3,455)	(11,127)	(12,274)	(1,603)	(9,203)	-	(37,662)
At 31 December 2016	148,523	604,217	61,089	6,633	244,416	-	1,064,878
Exchange alignment	(1,455)	(2,586)	(228)	(69)	(1,231)	-	(5,569)
Provided for the year	29,966	83,361	9,583	162	26,304	-	149,376
Transfer to investment properties	(1,870)	-	-	-	-	-	(1,870)
Eliminated on disposals	-	(11,166)	(2,961)	(1,210)	(10,201)	-	(25,538)
At 31 December 2017	175,164	673,826	67,483	5,516	259,288	-	1,181,277
CARRYING VALUES							
At 31 December 2017	505,234	162,984	28,215	885	69,500	107,945	874,763
At 31 December 2016	515,634	163,532	17,781	563	68,987	82,676	849,173



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16. Property, Plant and Equipment (continued)

The above items of property, plant and equipment, except for construction in progress, are depreciated on a straight-line method at the following rates per annum:

Buildings	20 years
Leasehold improvements	Over the shorter of the period of the respective lease or 10 years
Furniture, fixtures and equipment	15% – 20%
Motor vehicles	20%
Plant and machinery	15% – 20%

The Group's buildings which are situated in the PRC are erected on land with medium-term leases.

At 31 December 2017 and 31 December 2016, the Group pledged certain of its property, plant and equipment to secure the general banking facilities granted to the Group. Details are set out in Note 37.

17. Prepaid Lease Payments

	2017 RMB'000	2016 RMB'000
CARRYING VALUES		
At 1 January	77,637	82,574
Exchange alignment	(1,065)	1,064
Refund receivable from landlord for early termination of operating leases of restaurants	–	(3,534)
Transfer to investment properties during the year	(7,808)	(57)
Charged to profit or loss	(1,966)	(2,410)
At 31 December	66,798	77,637
Less: Amount to be amortised within one year included in trade and other receivables	(1,799)	(2,034)
Non-current portion	64,999	75,603
Prepaid lease payments comprise:		
Land use rights situated in the PRC under medium-term lease	51,869	61,131
Leasehold land situated in Hong Kong under medium-term lease	14,929	16,506
	66,798	77,637

At 31 December 2017 and 31 December 2016, the Group pledged certain of its leasehold land to secure the general banking facilities granted to the Group. Details are set out in Note 37.

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18. Goodwill

	RMB'000
COST	
At 1 January 2016	31,111
Exchange alignment	2,106
At 31 December 2016	33,217
Exchange alignment	(2,176)
At 31 December 2017	31,041
IMPAIRMENT	
At 1 January 2016	–
Recognised during the year	(25,118)
Exchange alignment	(822)
At 31 December 2016	(25,940)
Exchange alignment	1,700
At 31 December 2017	(24,240)
CARRYING VALUES	
At 31 December 2017	6,801
At 31 December 2016	7,277

As at 31 December 2017, a goodwill before impairment amounting RMB29,787,000 is allocated to the cash generating unit of certain restaurants operated in Hong Kong (“Hong Kong Restaurants CGU”) and a goodwill amounting RMB1,254,000 is allocated to the cash generating unit of certain restaurants operated in the PRC (“the PRC Restaurants CGU”).

During the year ended 31 December 2016, the Group recognised an impairment loss of RMB25,118,000 in relation to goodwill on Hong Kong Restaurants CGU.

The recoverable amounts of the Hong Kong Restaurants CGU are determined from value in use calculations. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates and expected changes to selling prices and direct costs during the forecast period. The management estimates discount rates using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the Hong Kong Restaurants CGU. The growth rates are referenced to industry growth forecasts. Changes in selling prices and direct costs are based on past practices and expectations of future changes in the market.

During the year ended 31 December 2017, the Group engaged an independent qualified professional valuer to assist in performing impairment review for goodwill of the Hong Kong Restaurant CGU based on cash flow forecasts derived from the most recent financial budgets for the next five years approved by the management using a discount rate of 13.00% (2016: 13.71%) which reflects current market assessments of the time value of money and the risks specific to the Hong Kong Restaurants CGU. The cash flows beyond the next five years are extrapolated using a growth rate of 3.0% (2016: 3.0%) per annum. The growth rates are by reference to industry growth forecasts.

Based on the valuation, no further impairment loss has been provided during the year ended 31 December 2017.

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19. Deferred Taxation

The following is the deferred tax assets (liabilities) recognised by the Group and movements thereon during the year.

	Revaluation of properties in the PRC RMB'000	Land appreciation tax in the PRC RMB'000 (note)	Withholding tax on fair value change of financial assets designated as at FVTPL RMB'000	Withholding tax on undistributed dividends RMB'000	Revaluation of available- for-sale investments RMB'000	Difference in depreciation RMB'000	Others RMB'000	Total RMB'000
At 1 January 2016	(16,536)	(25,824)	-	(7,762)	-	914	(4,092)	(53,300)
Exchange alignment	(45)	-	(3,010)	(227)	-	62	-	(3,220)
Charge to profit or loss	(330)	(956)	(64,609)	(6,929)	-	-	-	(72,824)
Reversal on payment of withholding tax	-	-	-	5,837	-	-	-	5,837
Charge to equity	(597)	(2,147)	-	-	(542)	-	-	(3,286)
At 31 December 2016	(17,508)	(28,927)	(67,619)	(9,081)	(542)	976	(4,092)	(126,793)
Exchange alignment	49	-	3,080	125	-	(65)	-	3,189
(Charge) credit to profit or loss	(7,625)	(4,522)	64,539	(5,191)	542	-	(77)	47,666
Reversal on payment of withholding tax	-	-	-	4,740	-	-	-	4,740
Charge to equity	(273)	(469)	-	-	-	-	-	(742)
At 31 December 2017	(25,357)	(33,918)	-	(9,407)	-	911	(4,169)	(71,940)

Note: As the Group's investment properties located in the PRC are held under a business model whose objective is to gain the economic benefits through sale, land appreciation tax is calculated and provided on properties revaluation reserve (charge to equity) when such property, plant and equipment are transferred to investment properties and on change on fair values of investment properties (charge to profit or loss) in the consolidated statement of profit or loss and other comprehensive income.

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19. Deferred Taxation (continued)

The following is the analysis of the deferred tax balances for financial reporting purposes:

	2017 RMB'000	2016 RMB'000
Deferred tax assets	1,484	1,712
Deferred tax liabilities	(73,424)	(128,505)
	(71,940)	(126,793)

As at 31 December 2017, the Group has accumulated unutilised tax losses of approximately RMB336,314,000 (2016: RMB290,038,000) available for offset against future profits. No deferred tax asset has been recognised in respect of the unutilised tax losses due to the unpredictability of future profit streams. The unrecognised tax losses may be carried forward indefinitely except the losses which expire as follows:

	2017 RMB'000	2016 RMB'000
Year of expiry		
2017	–	862
2018	5,016	5,674
2019	4,070	4,070
2020	1,752	1,752
2021	7,643	7,643
2022	7,251	–
	25,732	20,001

Under the EIT Law, withholding tax is imposed on dividends declared in respect of profits earned by the PRC subsidiaries from 1 January 2008 onwards. Except for the deferred tax liabilities provided for the undistributed profits of certain PRC operating subsidiaries of approximately RMB188,140,000 (2016: RMB181,620,000), deferred tax liabilities have not yet been provided for in the consolidated financial statements in respect of temporary differences attributable to undistributed profits of the PRC subsidiaries as at 31 December 2017 amounting to approximately RMB1,232,026,000 (2016: RMB1,105,893,000) as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.



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20. Available-for-sale Investments

	2017 RMB'000	2016 RMB'000
Unlisted equity investments, at fair value (note 1)	–	45,522
Unlisted equity investments, at cost (note 2)	25,278	24,112
Exchange alignment	(1,203)	1,166
	24,075	25,278
Less: provision for impairment	18,371	17,221
Exchange alignment	(1,202)	1,151
	6,906	6,906
	6,906	52,428

Note 1: The balance as at 31 December 2016 represented an investment made by the Group in the 8.33% equity interest in Jiangsu Hong Xuan Ecological Agriculture Company Limited (“Hong Xuan”), which is engaging in agriculture business. During the year ended 31 December 2017, the Group has been able to increase its influence over Hong Xuan after the Group has been able to appoint one director into its board of directors. As such, the Group reclassified this investment of RMB45,522,000 from an available-for-sale investment to an investment in an associate. Accordingly, the cumulative gain on fair value of RMB1,626,000 previously recognised in other comprehensive income were reclassified from equity to profit or loss.

Note 2: The above investments are measured at cost less impairment at the end of each reporting period because the range of reasonable fair value estimates is so significant that the directors of the Company are of the opinion that fair values cannot be measured reliably. During the year ended 31 December 2017, no additional impairment loss (for the year ended 31 December 2016: RMB465,000 impairment loss) has been made on the Group’s unlisted equity investments.

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21. Financial Assets Designated as at FVTPL

	RMB'000
At 1 January 2016	454,496
Exchange alignment	51,935
Addition	120,422
Gain on fair value change	646,090
At 31 December 2016	1,272,943
Exchange alignment	(43,093)
Addition	39,578
Disposal	(88,882)
Loss on fair value change	(935,059)
At 31 December 2017	245,487

The components of financial assets designated as at FVTPL are as follow:

	2017 RMB'000	2016 RMB'000
Baidu Takeout Delivery	–	1,152,521
Ele.me	63,487	–
Yunxi	122,000	50,000
Jiahua Anyuan Fund	60,000	70,422
	245,487	1,272,943



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21. Financial Assets Designated as at FVTPL (continued)

During the year ended 31 December 2017, the Group has additionally invested in the following investments:

- a. During the year, as a result of a merger of the takeout business of Baidu, Inc. known as “Baidu Takeout Delivery” (百度外賣) in the PRC (“Project BW”), in which the Group originally invested RMB454,496,000 (US\$70,000,000) and took up less than 10% equity interest through the 86% equity investment in Hina Group Fund III Limited Partnership (“Hina Fund III”) of the Group towards the end of 2015, with Ele.me (餓了麼), which is a similar takeout business operating in PRC (the “Merger”), the Group was paid in aggregate RMB152,370,000 (US\$23,520,000), comprising of (i) RMB88,882,000 (US\$13,720,000) in cash, and (ii) RMB63,487,000 (US\$9,800,000) worth of Series G-1 Shares in the holding company of Ele.me (“Ele.me”). After the Merger, the former investment in Project BW was exchanged as investment in Ele.me, and such investment was presented as financial assets designated as at FVTPL in the statement of financial position of the Hina Fund III and in the consolidated statement of financial position of the Group. The fair value of the shares in Ele.me was made with reference to the respective recent investment cost, i.e. share price in the Merger, on initial recognition. As at 31 December 2017, the Group has been fully paid with cash and shares.

Based on the issue price of Series G-1 Shares in the Merger, the management of the Group determined that the fair value of the investment in Ele.me as at 31 December 2017 is RMB63,487,000 (US\$9,800,000) and therefore the Group has recognised a fair value loss on financial assets designated as at FVTPL of approximately RMB957,059,000 (US\$142,730,000) in the consolidated statement of profit and loss and other comprehensive income for the year ended 31 December 2017.

- b. During the year, certain other investors made a cash capital contribution of RMB50,000,000 in Shanghai JingJing Investment Center (Limited Partnership) (“Jingjing”), a consolidated subsidiary towards the end of 2016, and as such the equity interest of Jingjing held by the Group was diluted from 99.99% to approximately 50%. The Group still holds the majority shares in Jingjing. In 2016, Jingjing invested RMB50,000,000 in Guangzhou Yunxi Information Technology Co., Ltd. (“Yunxi”) and an additional RMB50,000,000 during the year. Therefore, as at 31 December 2017, Jingjing invested RMB100,000,000 in Yunxi, which represents approximately 8.6957% equity interest of Yunxi.

Based on the valuation of Yunxi, the management of the Company determined that the fair value of the investment as at 31 December 2017 is RMB122,000,000 and therefore the Group has recognised a fair value gain on financial asset designated as at FVTPL of approximately RMB22,000,000 in the consolidated statement of profit and loss and other comprehensive income for the year ended 31 December 2017 (for the year ended 31 December 2016: Nil).

- c. During the year, certain other investors made a cash capital contribution of RMB20,000,000 in Jiahua Mingde (Tianjin) Enterprise Management and Consulting Partnership (Limited Partnership) (“Jiahua Mingde”), a consolidated subsidiary towards the end of 2016, and as such the equity interest of Jiahua Mingde held by the Group was diluted from 99.99% to approximately 71.33%. In 2016, Jiahua Mingde invested RMB70,422,000 in Anhui Jiahua Anyuan Investment Fund Partnership (Limited Partnership) (“Jiahua Anyuan Fund”). During the year, Jiahua Mingde withdrew an investment of RMB20,422,000 and made a new investment of RMB10,000,000 in Jiahua Anyuan Fund. Therefore, as at 31 December 2017, Jiahua Mingde invested RMB60,000,000 in Jiahua Anyuan Fund, which represents approximately 16% equity interest of Jiahua Anyuan Fund.

The management of the Company considered that the carrying amounts of the investment costs approximate its fair values and as such no fair value change was recognised during the year.

The Group has engaged an independent qualified professional valuer to assist the management of the Company in determining the fair value of these investments as at 31 December 2017. As these investments are not publicly traded, for Ele.me and Yunxi, the key input for the valuation of fair value is the price agreed and accepted by other independent third party investors relating to the Merger and the price paid by other third investors in recent funding rounds. For the other investment, the fair value valuation is made with reference to the recent investment cost of its investment on initial recognition.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

22. Interest in Associates

	2017 RMB'000	2016 RMB'000
Cost of investment in associates	151,341	96,734
Share of post-acquisition results and other comprehensive expense	(6,697)	(2,720)
	144,644	94,014

Subsequent to the reclassification of Hong Xuan from an available-for-sale investment to an investment in an associate as disclosed in Note 20, during the year, certain other investors of Hong Xuan have subscribed for new shares of Hong Xuan and therefore the equity interest held by the Group was diluted to approximately 7.858%.

During the year, the Group made a cash capital contribution of RMB12,800,000, representing 29% of total capital contribution in Shenzhen Jupeng Kitchen Equipment Co., Ltd. ("Shenzhen Jupeng"), an independent unlisted third party established in the PRC. Shenzhen Jupeng is principally engaged in the manufacturing and sale of kitchen equipment. As the Group has the right to appoint one director into the board of directors of Shenzhen Jupeng, the Group has significant influence over Shenzhen Jupeng. As such, the Group has accounted for Shenzhen Jupeng as an investment in an associate.

During the year, the Group made an additional cash capital contribution of RMB1,640,000 in Hubei Jupeng Kitchen Equipment Co., Ltd. ("Hubei Jupeng"). As at 31 December 2017, the equity interest held by the Group was 29% (as at 31 December 2016: 29%). During the year, the Group received the dividend amounting to RMB812,000 from Hubei Jupeng (for the year ended 31 December 2016: nil).

23. Interest in a Joint Venture

	2017 RMB'000	2016 RMB'000
Cost of investment in a joint venture	5,143	–



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For the Year ended 31 December 2017

23. Interest in a Joint Venture *(continued)*

On 28 April 2017, the Group entered into a joint venture cooperation agreement with two independent third parties to the admission and management of Beijing Feicui Jinghua & Restaurant Management Co., Ltd. ("Feicui Jinghua"), which is principally engaged in operating restaurants. The total register capital of Feicui Jinghua was RMB19,608,000 and the Group took up approximately 42% of equity interest. As at 31 December 2017, the Group has invested an amount of RMB5,143,000 in Feicui Jinghua and the remaining RMB7,429,000 has yet to be invested.

Pursuant to its articles of association, the financial and operating policies of Feicui Jinghua are governed by resolutions resolved in the Feicui Jinghua's shareholders' meeting. The Group holds 42% of total voting rights, while a valid resolution of shareholders' meeting requires more than two-thirds of total votes. Decisions about relevant activities of Feicui Jinghua require unanimous consent from the Group and the other equity holder sharing control. Therefore, Feicui Jinghua is accounted for as a joint venture in the consolidated financial statements of the Group.

As at 31 December 2017, the cost of investment in this joint venture is RMB5,143,000 and the share of post-acquisition profits and other comprehensive income is nil.

24. Inventories

	2017 RMB'000	2016 RMB'000
Raw materials and consumables	61,259	70,475
Work in progress	344	407
Finished goods	8,794	11,474
	70,397	82,356

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For the Year ended 31 December 2017

25. Trade and other Receivables

	2017 RMB'000	2016 RMB'000
Trade receivables		
– a related company	935	1,075
– others	36,311	17,803
	37,246	18,878
Rental and utility deposits	16,962	12,805
Property rentals paid in advance for restaurants	24,638	22,000
Advance to suppliers	23,434	23,101
Deductible value added tax	15,839	6,159
Other receivables	17,405	18,081
	135,524	101,024

The related company is a company in which Ms. Poon has controlling interests.

Customers including both independent third parties and related company of noodles and related products are normally granted 60 to 90 days credit period upon issuance of invoices, except for certain well established customers for which the credit terms are up to 180 days. There was no credit period for customers relating to sales from operation of restaurants. The following is an ageing analysis of trade receivables net of allowance for doubtful debts presented based on invoice dates at the end of the reporting period, which approximated the respective revenue recognition dates:

	2017 RMB'000	2016 RMB'000
Ageing		
0 to 30 days	32,739	15,040
31 to 60 days	134	739
61 to 90 days	674	9
91 to 180 days	–	91
181 to 365 days	714	1
Over 365 days	2,985	2,998
	37,246	18,878



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

25. Trade and other Receivables (continued)

No interest is charged on the trade receivables. Major debtors comprising the Group's trade receivables that are neither past due nor impaired at 31 December 2017 and 31 December 2016 have no default history and of good credit quality.

Included in the Group's trade receivable balances are debtors with a carrying amount of approximately RMB3,699,000 (as at 31 December 2016: RMB2,999,000) which are past due for over 180 days as at 31 December 2017 for which the Group has not provided for impairment loss as these balances are mainly due from related parties and certain group-buying companies with good credit. The Group does not hold any collateral over the balances.

In determining the recoverability of the trade receivables, the Group reassesses any change in the credit quality of the trade receivables since the credit was granted and up to the end of the reporting period. After reassessment, the directors of the Company believe that no allowance is required.

The balances of the Group's other receivables are unsecured, interest-free and repayable on demand. As at 31 December 2017 and 31 December 2016, other receivables of the Group are neither past due nor impaired as they have no default history and there are continuous subsequent settlement.

26. Amount due from a Related Party

Details of the amount due from a related party are as follows:

Name of the related party	2017 RMB'000	2016 RMB'000	Maximum amount outstanding during the year RMB'000
Well Keen International Ltd., a company in which Ms. Poon Wai has controlling interests	12	12	12

The amount is unsecured, non-trade related, interest-free and repayable on demand.

As at 31 December 2017 and 31 December 2016, amount due from a related party of the Group are neither past due nor impaired as it has no default history. The Group does not hold collateral over the balance.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

27. Bank Balances and Cash/Pledged Bank Deposits

As at 31 December 2017, pledged bank deposits held by the Group amounting to RMB380,000 (2016: RMB380,000) represent deposits pledged to banks to secure advances on construction, which is classified as current assets. Details are set out in Note 37.

Bank balances and cash comprise cash held by the Group and short-term bank deposits with an original maturity of one year or less which carry interest at market rates ranging from 0.35% to 4.30% (2016: 0.35% to 4.00%) per annum.

The Group's bank balances and cash that were denominated in United States dollars("US\$"), HK\$ and other foreign currencies of the relevant group entities were re-translated in RMB and stated for reporting purposes as:

	2017 RMB'000	2016 RMB'000
– US\$	15,078	68,448
– HK\$	133,300	50,330
– Others	1,347	21,450
	149,725	140,228

Certain bank balances and cash of approximately RMB1,384,378,000 (2016: RMB1,173,076,000) were denominated in RMB which is not a freely convertible currency in the international market. The exchange rate of RMB is determined by the Government of the PRC and the remittance of these funds out of the PRC is subject to exchange restrictions imposed by the Government of the PRC.



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For the Year ended 31 December 2017

28. Trade and other Payables

	2017 RMB'000	2016 RMB'000
Trade payables		
– related companies	6,474	5,336
– others	89,348	88,715
	95,822	94,051
Payroll and welfare payables	33,651	38,969
Customers' deposits received	8,618	10,190
Payable for acquisition of property, plant and equipment	15,418	28,687
Payable for property rentals	26,376	30,540
Other taxes payable	22,645	25,308
Others	22,368	46,805
	224,898	274,550

The related companies are companies in which Mr. Katsuaki Shigemitsu, who is a director and shareholder of the Company, has controlling interests.

The average credit period for purchase of goods is 60 days (31 December 2016: 60 days). The following is an ageing analysis of trade payables presented based on invoice dates at the end of the reporting period:

Ageing	2017 RMB'000	2016 RMB'000
0 to 30 days	60,373	61,956
31 to 60 days	26,496	23,133
61 to 90 days	1,252	1,072
91 to 180 days	1,221	4,532
Over 180 days	6,480	3,358
	95,822	94,051

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29. Amount(s) due to Related Companies/Directors/a Shareholder/Non-Controlling Interests/Associates

The amount(s) due to related companies/directors/a shareholder/non-controlling interests/associates are unsecured, non-trade related, interest-free and repayable on demand.

Either Ms. Poon or Mr. Katsuaki Shigemitsu has controlling interests in these related companies.

30. Bank Loans

	2017 RMB'000	2016 RMB'000
Secured bank loans with carrying amounts repayable:		
Within one year	269,532	237,552
In more than one year but not more than two years	3,104	3,256
In more than two years but not more than five years	9,698	10,170
In more than five years	37,784	43,962
	320,118	294,940
Less: amounts shown as non-current liabilities	(50,586)	(57,388)
Amounts shown as current liabilities	269,532	237,552



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

30. Bank Loans (continued)

The carrying amounts of the Group's bank loans are analysed as follows:

The amounts due are based on scheduled repayment dates set out in the loan agreements.

Denominated in	Interest rate	2017 RMB'000	2016 RMB'000
HK\$	Hong Kong Interbank Offered Rate ("HIBOR") plus 1.30% (2016: HIBOR plus 1.30%)	–	169,957
HK\$	HIBOR plus 1.35% (2016: HIBOR plus 1.35%)	50,155	53,671
HK\$	Prime rate of the counterparty bank minus 3.25% (2016: prime rate of the counterparty bank minus 3.25%)	48,426	54,716
HK\$	HIBOR plus 2.0% (2016: 2.0%)	–	10,734
HK\$	Prime rate of the counterparty bank minus 2.80% (2016: prime rate of the counterparty bank minus 2.80%)	5,203	5,862
HK\$	HIBOR plus 1.20% (2016: nil)	216,334	–
		320,118	294,940

As at 31 December 2017, the weighted average effective interest rate on the bank loans was 1.78% (31 December 2016: 1.92%), and is further analysed as follows:

	2017	2016
Denominated in HK\$	1.78%	1.77%
Denominated in US\$	–	2.07%

Detail of the assets of the Group as at 31 December 2017 and 2016 that have been pledged as collateral to secure the general bank facilities of the Group are set out in Note 37.

Notes to the Consolidated Financial Statements

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31. Share Capital

	Number of shares	Share capital RMB'000
Authorised:		
Ordinary shares of HK\$0.10 each		
At 1 January 2016, 31 December 2016, 1 January 2017 and 31 December 2017	10,000,000,000	1,000,000
Issued and fully paid:		
At 1 January 2016, 31 December 2016, 1 January 2017 and 31 December 2017	1,091,538,820	108,404

All shares issued during the years ended 31 December 2017 and 31 December 2016 ranked pari passu in all respects with all shares then in issue.

32. Share Option Schemes

The Company adopted its share option scheme (the "Share Option Scheme") and pre-IPO share option scheme (the "Pre-IPO Share Option Scheme").

(a) Share Option Scheme

The purpose of the Share Option Scheme is to enable the Company to grant option to the eligible participants in recognition of their contribution made or to be made to the Group. Under the Share Option Scheme, the board of directors of the Company (the "Board") may offer to grant an option to any director or employee, or any advisor, consultant, individual or entity who in the opinion of the Board has contributed or will contribute to the growth and development of the Group.

The total number of shares issued and which may fall to be issued upon exercise of the options granted pursuant to the Share Option Scheme to an eligible participant in any 12-month period shall not exceed 1% of the number of shares in issue unless approved by shareholders in a general meeting. The maximum number of shares in respect of which options may be granted under the Share Option Scheme shall not in aggregate exceed 10% of the Shares in issue as the date of approval of the Share Option Scheme, i.e. a total of 100,000,000 shares.

No consideration is payable on the grant of the Company's options. The exercise price of a share in respect of option granted under the Share Option Scheme will be determined by the Board provided that it shall not be less than the higher of: (i) the closing price of the shares as stated in the daily quotations sheet of the Stock Exchange on the date of grant, and (ii) the average closing price of the shares as stated in the daily quotations sheets of the Stock Exchange for the 5 business days immediately preceding the date of grant, and (iii) the nominal value of the shares.



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32. Share Option Schemes (continued)

(a) Share Option Scheme (continued)

The following table disclosed movements of the Company's shares options under the Share Option Schedule during the years ended 31 December 2017 and 31 December 2016.

For the year ended 31 December 2017

Grant date	Exercise price HK\$	Outstanding at 1 January 2017	Granted during the year	Exercised during the year	Forfeited during the year	Outstanding at 31 December 2017
Employees						
25 June 2008	3.726	40,000	-	-	-	40,000
31 December 2008	3.726	62,500	-	-	(57,500)	5,000
3 July 2009	4.938	27,500	-	-	-	27,500
2 July 2010	8.884	443,000	-	-	(115,000)	328,000
26 August 2011	5.530	9,001,000	-	-	(1,759,000)	7,242,000
15 October 2012	5.530	400,000	-	-	-	400,000
2 July 2013	6.310	600,000	-	-	-	600,000
27 August 2013	8.740	1,210,000	-	-	(60,000)	1,150,000
25 October 2013	8.350	1,050,000	-	-	-	1,050,000
30 June 2014	6.020	150,000	-	-	-	150,000
25 September 2014	6.450	100,000	-	-	-	100,000
8 January 2015	5.900	150,000	-	-	-	150,000
17 April 2015	5.060	2,200,000	-	-	-	2,200,000
2 July 2015	4.104	2,440,000	-	-	(370,000)	2,070,000
19 July 2017 (note i)	3.504	-	2,500,000	-	-	2,500,000
		17,874,000	2,500,000	-	(2,361,500)	18,012,500
Directors						
22 January 2009	3.308	137,500	-	-	-	137,500
15 October 2012	5.530	400,000	-	-	-	400,000
		537,500	-	-	-	537,500
		18,411,500	2,500,000	-	(2,361,500)	18,550,000
Exercisable at the end of the year		13,772,750				14,118,540
Weighted average exercise price (HK\$)		5.56	3.504	-	5.12	5.34

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

32. Share Option Schemes (continued)

(a) Share Option Scheme (continued)

For the year ended 31 December 2016

Grant date	Exercise price	Outstanding at 1 January 2016 HK\$	Granted during the year	Exercised during the year	Forfeited during the year	Outstanding at 31 December 2016
Employees						
25 June 2008	3.726	40,000	-	-	-	40,000
31 December 2008	3.726	70,000	-	-	(7,500)	62,500
3 July 2009	4.938	27,500	-	-	-	27,500
2 July 2010	8.884	673,000	-	-	(230,000)	443,000
26 August 2011	5.530	10,988,000	-	-	(1,987,000)	9,001,000
15 October 2012	5.530	400,000	-	-	-	400,000
2 July 2013	6.310	600,000	-	-	-	600,000
27 August 2013	8.740	1,210,000	-	-	-	1,210,000
25 October 2013	8.350	1,050,000	-	-	-	1,050,000
19 December 2013	7.690	50,000	-	-	(50,000)	-
14 April 2014	7.050	200,000	-	-	(200,000)	-
30 June 2014	6.020	300,000	-	-	(150,000)	150,000
25 September 2014	6.450	100,000	-	-	-	100,000
8 January 2015	5.900	250,000	-	-	(100,000)	150,000
2 April 2015	4.700	100,000	-	-	(100,000)	-
17 April 2015	5.060	2,200,000	-	-	-	2,200,000
2 July 2015	4.104	2,890,000	-	-	(450,000)	2,440,000
		21,148,500	-	-	(3,274,500)	17,874,000
Directors						
22 January 2009	3.308	137,500	-	-	-	137,500
15 October 2012	5.530	500,000	-	-	(100,000)	400,000
		637,500	-	-	(100,000)	537,500
		21,786,000	-	-	(3,374,500)	18,411,500
Exercisable at the end of the year		11,455,700				13,772,750
Weighted average exercise price (HK\$)		5.50	-	-	5.16	5.56



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32. Share Option Schemes (continued)

(a) Share Option Scheme (continued)

The details of the share options granted during the year ended 31 December 2017 are set out below:

Note i: Share options granted on 19 July 2017:

- (1) The share options granted under the Share Option Scheme on 19 July 2017 were at an exercise price of HK\$3.504 per share.
- (2) The exercise period is from 19 July 2017 to 18 July 2027.
- (3) For the share options granted on 19 July 2017, the options will be vested in 5 tranches, i.e. the first 20% on 19 July 2018, the second 20% on 19 July 2019, the third 20% on 19 July 2020, the fourth 20% on 19 July 2021 and the balance on 19 July 2021.
- (4) The fair values of the share options of the Company at the grant date were calculated using the Binomial option pricing model. The inputs into the model were as follows:

	Granted on 19 July 2017
Share price	HK\$3.470
Exercise price	HK\$3.504
Expected volatility	47.19%
Expected life (years)	10 years
Risk-free interest rates	1.55%
Expected dividend yield	4.09%
Exercise Multiple	2.2

The closing price of the Company's shares on the date immediately before the date of grant was HK\$3.470. The risk-free interest rates were based on the yield of Hong Kong Exchange Fund Note. Expected volatility was determined by using the historical volatility of the Group's share price over the previous years. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions and behavioural considerations. Changes in variables and assumptions may result in changes in fair values of the share options.

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32. Share Option Schemes (continued)

(a) Share Option Scheme (continued)

No share options were granted during the year ended 31 December 2016.

The Group recognised the total expense of RMB2,226,000 (2016: RMB6,579,000) for the year ended 31 December 2017 in relation to share options granted by the Company under the Share Option Scheme. The Group transferred the expense of RMB10,074,000 (2016: RMB8,006,000) which was previously recognised to retained earnings because the share options were forfeited after the vesting date.

(b) Pre-IPO Share Option Scheme

The purpose and the principal terms of the Pre-IPO Share Option Scheme, save as:

- (i) the exercise price per share is 85% of the final offer price per share upon listing of the Company;
- (ii) no option granted under the Pre-IPO Share Option Scheme will be exercisable within twelve months from the listing date; and
- (iii) no further option will be offered or granted under the Pre-IPO Share Option Scheme after the listing of the Company.

	Number of Options								
	Outstanding at 1 January 2016	Exercise during the year	Forfeited during the year	Lapsed during the year	Outstanding at 31 December 2016	Exercise during the year	Forfeited during the year	Lapsed during the year	Outstanding at 31 December 2017
Grantees	388,500	-	(2,500)	-	386,000	-	(386,000)	-	-
Employees	388,500	-	(2,500)	-	386,000	-	(386,000)	-	-



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33. Information of the Statement of Financial Position of the Company

	2017 RMB'000	2016 RMB\$'000
Non-current assets		
Interests in a subsidiary	60,506	60,506
Amounts due from subsidiaries	419,488	452,177
	479,994	512,683
Current assets		
Amounts due from subsidiaries	151,831	163,663
Bank balances and cash	5,145	567
	156,976	164,230
Current liabilities		
Other payables	2,658	2,822
Bank loans	107,667	–
Dividend payable	24	26
	110,349	2,848
Net current assets	46,627	161,382
Total assets less current liabilities	526,621	674,065
Capital and reserves		
Share capital	108,404	108,404
Reserves (note i)	418,217	565,661
Total equity	526,621	674,065

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33. Information of the Statement of Financial Position of the Company

(continued)

Note i: Reserves

	Share premium RMB'000	Share options reserve RMB'000	Special reserve RMB'000 (note)	Accumulated losses RMB'000	Total RMB'000
At 1 January 2016	1,887,197	75,087	(320,594)	(961,909)	679,781
Total comprehensive income for the year	–	–	–	39,079	39,079
Recognition of equity-settled share-based payments	–	6,579	–	–	6,579
Transfer on forfeiture of share options	–	(8,006)	–	8,006	–
Dividends recognised as distribution (Note 13)	–	–	–	(159,778)	(159,778)
At 31 December 2016	1,887,197	73,660	(320,594)	(1,074,602)	565,661
Total comprehensive expense for the year	–	–	–	(38,230)	(38,230)
Recognition of equity-settled share-based payments	–	2,226	–	–	2,226
Transfer on forfeiture of share options	–	(10,074)	–	10,074	–
Dividends recognised as distribution (Note 13)	–	–	–	(111,440)	(111,440)
At 31 December 2017	1,887,197	65,812	(320,594)	(1,214,198)	418,217

Note: A debit amount of approximately RMB321 million represents the aggregate amount of the consideration which was settled by the Company with (i) cash consideration of approximately RMB184 million and (ii) share consideration of approximately RMB137 million for the acquisition of Luck Right and its subsidiaries from Ms. Poon in 2008.



Notes to the Consolidated Financial Statements

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34. Financial Instruments

(a) Categories of financial instruments

	2017 RMB'000	2016 RMB'000
Financial assets		
Loans and receivables	1,589,953	1,346,717
Available-for-sale investments	6,906	52,428
Financial assets designated as at FVTPL	245,487	1,272,943
	1,842,346	2,672,088
Financial liabilities		
Liabilities measured at amortised costs	549,764	563,516

(b) Financial risk management objectives and policies

The Group's major financial instruments include financial assets designated as at FVTPL, available-for-sale investments, loan to an associate, trade and other receivables, amount due from a related party, bank balances and cash, pledged bank deposits, trade and other payables amounts due to related companies/ a shareholder/directors/non-controlling interests/associates and bank loans. Details of these financial instruments are disclosed in respective notes. The Group's activities expose it to a variety of financial risks: market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

Currency risk

The Group's exposure to foreign currency risk is arising mainly from the bank balances of the Group and inter-company balances of certain Hong Kong operating subsidiaries which are denominated in foreign currencies of the relevant group entities. Except for the bank balances and inter-company balances denominated in foreign currencies of the relevant group entities, the group entities did not have any other monetary assets or liabilities denominated in foreign currencies as at the end of the reporting period.

The carrying amounts of the Group's bank balances that are denominated in foreign currency of group entities, representing US\$, as at 31 December 2017 and 31 December 2016 are approximately RMB15,078,000 and RMB68,448,000, respectively.

The carrying amounts of inter-company balances of certain Hong Kong operating subsidiaries that are denominated in foreign currency of group entities, representing RMB, as at 31 December 2017 and 31 December 2016 are approximately RMB301,000,000 and RMB301,000,000, respectively.

The Group currently does not have a foreign currency hedging policy but the directors of the Company monitor foreign exchange exposure by closely monitoring the foreign exchange risk profile by way of arrangement of foreign currency forward contracts and will consider hedging significant foreign currency exposure should the need arise.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

34. Financial Instruments *(continued)*

(b) Financial risk management objectives and policies *(continued)*

Currency risk (continued)

Sensitivity analysis

This sensitivity analysis details the Group's sensitivity to a 5% appreciation and depreciation in each relevant foreign currency against functional currency, RMB. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currencies denominated monetary items and adjusts their translation at the end of the year end for a 5% change in foreign currency rates. A positive number below indicates an increase in post-tax profit for the year and a negative number below indicates a decrease in post-tax profit for the year where the relevant foreign currencies fluctuate 5% against RMB.

	2017 RMB'000	2016 RMB'000
US\$ impact <i>(note)</i>		
– US\$ strengthens against RMB by 5%	565	2,235
– US\$ weakens against RMB by 5%	(565)	(2,235)

Note: The directors of the Company consider that exposure of the Group's HK operating subsidiaries to US\$ is insignificant as that HK\$ is pegged to US\$.

The Group has no outstanding foreign currency forward contracts as at 31 December 2017 and 31 December 2016.

In the opinion of the directors of the Company, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the reporting period end exposures do not reflect the exposure during the year.

Interest rate risk

As at 31 December 2017 and 31 December 2016, the Group is exposed to cash flow interest rate risk in relation to variable-rate bank balances and bank loans (see Note 27 and 30 for details of these balances). The management monitors interest rate exposures and will consider hedging significant interest rate risk should the need arise.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

34. Financial Instruments *(continued)*

(b) Financial risk management objectives and policies *(continued)*

Interest rate risk (continued)

Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for interest-bearing financial instruments at the end of each reporting period assuming the financial instruments existed at the end of each reporting period were outstanding for the whole year.

A 15 basis point increase or decrease in interest rate for variable-rate bank balances outstanding as at 31 December 2017 and 50 basis point increase or decrease in interest rate for variable bank loans for the year ended 31 December 2017 represent management's assessment of the reasonably possible change in interest rates.

For the year ended 31 December 2017, if the interest rate on bank balances had been 15 basis points higher or lower and all other variables were held constant, the Group's post-tax profit would increase or decrease approximately RMB1,752,000 (2016: RMB1,119,000).

For the year ended 31 December 2017, if interest rates of bank loans had been 50 basis points higher or lower and all other variables were held constant, the Group's post-tax profit would decrease or increase approximately RMB1,125,000 (2016: RMB992,000).

Other price risk

The Group's equity price risk is mainly concentrated on the investment in Ele.me as included in financial assets designated as at FVTPL. The Group has appointed a special team to closely monitor the price risk.

Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to equity price risk at the end of each reporting date.

If the prices of the respective equity instruments had been 10% higher/lower: the post-tax profit for the year ended 31 December 2017 would increase/decrease by RMB5,713,830 as a result of the changes in fair value of the investment in Project BW as included in financial assets designated as at FVTPL.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

34. Financial Instruments *(continued)*

(b) Financial risk management objectives and policies *(continued)*

Credit risk

As at 31 December 2017, the Group's principal financial assets are available-for-sale investments, financial assets designated as at FVTPL, trade and other receivables, amount due from a related party, pledged bank deposits, and bank balances and cash. The Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The Group's credit risk is primarily attributable to its trade and other receivables. As at 31 December 2017, the five largest trade receivables, including four (2016: four) based in the PRC and one (2016: one) based in Hong Kong who are engaged in sales of consumer products accounted for approximately 47.4% (2016: 39.3%) of total trade receivables (net of allowance). The amounts presented in the consolidated statement of financial position are net of allowances for doubtful receivables, if any, estimated by the Group's management based on prior experience and their assessment of the current economic environment. The Group reviews the recoverable amount of each individual material trade debtor and related party at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider the Group's credit risk is significantly reduced.

There is concentration of credit risk on bank balances and cash for the Company as at 31 December 2017 and 31 December 2016. As at 31 December 2017, balances with three (2016: three) largest banks accounted for 37% (2016: 28%) of the aggregate amount of pledged bank deposits and bank balances and cash (2016: pledged bank deposits, bank balances and cash) of the Group. The credit risk on liquid funds is limited because majority of counterparties are banks with high credit-ratings assigned by international credit-rating agencies and state owned banks with good reputation.

Also, there is concentration of credit risk on financial assets designated as at FVTPL and available-for-sale investments for the Company as at 31 December 2017 and 31 December 2016. The Group reviewed financial positions of those investments and appointed a team responsible for assessing the fair value at the end of each reporting period. In this regard, the directors of the Company consider the Group's credit risk is significantly reduced.

Liquidity risk management

The directors of the Company have adopted a liquidity risk management framework for the management of the Group's short-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining banking facilities and by continuously monitoring forecasted and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities based on the agreed repayment terms. The table has been drawn up based on the undiscounted cash flows on financial liabilities based on the earliest date in which the Group can be required to pay. The tables include both interest and principal cash flows.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

34. Financial Instruments (continued)

(b) Financial risk management objectives and policies (continued)

Liquidity risk management (continued)

	Weighted average effective interest rate %	On demand or less than six months RMB'000	Six months to one year RMB'000	One year to five years RMB'000	Over five years RMB'000	Total undiscounted cash flows RMB'000	Carrying amounts RMB'000
At 31 December 2017							
Financial liabilities							
Trade and other payables	-	170,799	-	-	-	170,799	170,799
Amounts due to related companies	-	5,071	-	-	-	5,071	5,071
Amounts due to directors	-	441	-	-	-	441	441
Amount due to a shareholder	-	27,756	-	-	-	27,756	27,756
Amounts due to non-controlling interests	-	13,516	-	-	-	13,516	13,516
Amounts due to associates	-	12,063	-	-	-	12,063	12,063
Bank loans-variable interest rate	1.78%	4,600	271,089	16,389	41,852	333,930	320,118
		234,246	271,089	16,389	41,852	563,576	549,764

At 31 December 2016

Financial liabilities							
Trade and other payables	-	216,828	-	-	-	216,828	216,828
Amounts due to related companies	-	5,168	-	-	-	5,168	5,168
Amounts due to directors	-	471	-	-	-	471	471
Amount due to a shareholder	-	27,564	-	-	-	27,564	27,564
Amounts due to non-controlling interests	-	13,943	-	-	-	13,943	13,943
Amount due to an associate	-	4,602	-	-	-	4,602	4,602
Bank loans-variable interest rate	1.92%	4,758	239,120	17,538	49,171	310,587	294,940
		273,334	239,120	17,538	49,171	579,163	563,516

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

34. Financial Instruments (continued)

(c) Fair value measurements of financial instruments

This note provides information about how the Group determines fair values of various financial assets.

(i) Fair value of the Group's financial assets that are measured at fair value on a recurring basis

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used).

Financial assets	Fair value as at		Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)
	31/12/2017	31/12/2016			
Available-for-sale investments, at fair value	N/A	RMB45,522,000	Level 3	Market approach—a valuation technique that uses prices and other relevant information obtained from market transactions.	These investments are not publicly traded in an open market. Therefore, the fair value of these investments were determined with reference to the issue prices for recently issued shares of each investment, taking into consideration any adjustment factors for the period since the date of recent issuance up to 31 December 2017.
Financial assets designated as at FVTPL	RMB245,487,000	RMB1,272,943,000			

A slightly increase in the adjustment factors would result in a significant increase in the fair value measurement of these investments, and vice versa.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

34. Financial Instruments (continued)

(c) Fair value measurements of financial instruments (continued)

(ii) Fair value of financial assets and financial liabilities that are not measured at fair value on a recurring basis (but fair value disclosures are required)

The directors of the Company consider that the carrying amounts of financial assets and liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

(iii) Reconciliation of Level 3 fair value measurements

	Available- for-sale investments, at fair value RMB'000	Financial assets designated as at FVTPL RMB'000	Total RMB'000
At 1 January 2016	43,354	454,496	497,850
Exchange alignment	–	51,935	51,935
Addition	–	120,422	120,422
Gain on fair value change	2,168	646,090	648,258
At 31 December 2016	45,522	1,272,943	1,318,465
Exchange alignment	–	(43,093)	(43,093)
Addition	–	39,578	39,578
Disposal	–	(88,882)	(88,882)
Reclassification	(45,522)	–	(45,522)
Less on fair value change	–	(935,059)	(935,059)
At 31 December 2017	–	245,487	245,487

35. Capital Risk Management

The Group manages its capital to ensure that the group entities will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance.

The capital structure of the Group consists of net debt (bank loans as detailed in Note 30 offset by bank balances and cash) and equity attributable to owners of the Company comprising share capital and reserves as disclosed in the consolidated financial statements.

The management of the Group reviews the capital structure regularly. The Group considers the cost of capital and the risks associated with each class of capital, and will balance its overall capital structure through the payment of dividends, new share issues of the Company as well as the raising of bank loans.

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

36. Capital Commitments

	2017 RMB'000	2016 RMB'000
Capital expenditure contracted for but not provided in the consolidated financial statements in respect of the acquisition of		
– property, plant and equipment	84,883	128,377
– Interest in a joint venture	7,429	–
	92,312	128,377

37. Pledge of Assets

	2017 RMB'000	2016 RMB'000
Investment properties	284,042	288,928
Property, plant and equipment	15,200	17,201
Prepaid lease payments	14,929	16,506
Pledged bank deposits	380	380
	314,551	323,015

38. Operating Lease Commitments

The Group as lessee

At the end of each reporting period, the Group was committed to make the following future minimum lease payments in respect of rented premises under non-cancellable operating leases which fall due as follows:

	2017 RMB'000	2016 RMB'000
Within one year	280,215	278,158
In the second to fifth year inclusive	487,593	487,390
Over five years	20,518	29,181
	788,326	794,729

The leases are negotiated for terms from two to ten years.

In respect of certain leases, the Group is committed to pay a minimum fixed rental payment plus additional rent on certain percentage of sales whenever the Group's sales achieved prescribed amounts as specified in relevant rental agreements.



Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

38. Operating Lease Commitments (continued)

The Group as lessor

The Group's properties with carrying amounts of approximately RMB492,042,000 (2016: RMB 474,228,000) were held for rental purposes. These properties are expected to generate an annualised rental yield of approximately 4.8% (2016: 4.6%) on an ongoing basis.

At the end of each reporting period, the Group had contracted with tenants for the following future minimum lease payments in respect of premises rented out:

	2017 RMB'000	2016 RMB'000
Within one year	20,502	18,208
In the second to fifth year inclusive	52,535	40,177
Over five years	35,306	38,131
	108,343	96,516

39. Reconciliation of Liabilities Arising from Financing Activities

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities:

	Amounts due to related companies RMB'000	Amounts due to directors RMB'000	Amount due to a shareholder RMB'000	Amounts due to non- controlling interests RMB'000	Amounts due to associates RMB'000	Dividend payable RMB'000	Bank loans RMB'000	Total RMB'000
At 1 January 2017	5,168	471	27,564	13,943	4,602	26	294,940	346,714
Financing cash flows	(97)	(30)	192	-	7,461	(107,667)	38,953	(61,188)
Foreign exchange translation	-	-	-	(427)	-	(3,775)	(19,321)	(23,523)
Dividends recognised as distribution	-	-	-	-	-	111,440	-	111,440
Interest expenses	-	-	-	-	-	-	5,546	5,546
At 31 December 2017	5,071	441	27,756	13,516	12,063	24	320,118	378,989

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

40. Retirement Benefits Scheme

The Group's qualifying employees in Hong Kong participate the Mandatory Provident Fund (the MPF) in Hong Kong. The assets of the MPF are held separately from those of the Group in funds under the control of trustee. The Group operates the MPF Scheme for all qualifying employees in Hong Kong. The Group contributes at the lower of RMB1,298 (HK\$1,500) per month or 5% of the relevant payroll costs to the MPF Scheme.

The employees of the PRC subsidiaries are members of the state-managed retirement benefits scheme operated by the PRC government. The PRC subsidiaries are required to contribute a certain percentage of their payroll to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefits scheme is to make the required contributions under the scheme.

The total cost charged to profit or loss for the year is approximately RMB66,661,000 (2016: RMB62,976,000) and as at 31 December 2017, amounts due to the MPF and state-managed retirement plans included in trade and other payables is approximately RMB1,182,000 (as at 31 December 2016: RMB689,000).

41. Related Party Transactions

(a) During the year, the Group has the following significant transactions with related parties:

Relationship with related party	Nature of transaction	2017 RMB'000	2016 RMB'000
Shigemitsu Industry Co., Ltd., a company Mr. Katsuaki Shigemitsu has controlling interests	Sales of noodles and related products	806	600
	Purchases of raw materials	35,820	33,880
	Franchise commissions paid – for restaurant operating in Hong Kong	1,161	1,116
	– for restaurant operating in the PRC	24,864	24,860
	Technical fee paid	623	559
Ms. Poon	Property rentals paid	1,964	1,991
Companies in which Mr. Poon Ka Man, Jason, a director of the Company, has controlling interests	Decoration expenses paid	2,891	1,871
Japan Foods Holding Ltd., non-controlling interests of a subsidiary	Franchise commission paid	812	1,455

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For the Year ended 31 December 2017

41. Related Party Transactions

(b) The remuneration of directors and other members of key management during the year was as follows:

	2017 RMB'000	2016 RMB'000
Short-term employee benefits	6,474	6,334
Retirement benefits scheme contributions	135	129
Share-based payment	72	501
	6,681	6,964

The remuneration of directors and key executives is determined by the remuneration committee of the Company having regard to the performance of individual and market trends.

42. Principal Subsidiaries

Details of the Company's principal subsidiaries at 31 December 2017 and 31 December 2016 are as follows:

Name of subsidiary	Place of incorporation/ establishment/ operations	Nominal value of issued and fully paid share capital/ registered capital	Proportion of Ownership Interest/ Voting Rights Held by the Company		Principal activities
			2017	2016	
Ajisen International (note1)	British Virgin Islands	US\$1,000	100%	100%	Investment holding
Ajisen (Hong Kong) Limited	British Virgin Islands	US\$990	100%	100%	Investment holding
Ajisen Investments Limited	British Virgin Islands	US\$50,000	100%	100%	Investment holding
Ajisen China Group Management Limited	Hong Kong	HK\$10,000	100%	100%	Provision of management services to group companies
Brilliant China Holdings Limited	Hong Kong	HK\$10,000	100%	100%	Operating the Group's Hong Kong office and food processing Ajisen factory
Colour Wave Development Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Festive Profits Limited	British Virgin Islands	US\$100	100%	100%	Investment holding

Notes to the Consolidated Financial Statements

For the Year ended 31 December 2017

42. Principal Subsidiaries (continued)

Name of subsidiary	Place of incorporation/ establishment/ operations	Nominal value of issued and fully paid share capital/ registered capital	Proportion of Ownership Interest/ Voting Rights Held by		Principal activities
			the Company 2017	2016	
Fortune Choice Limited	Hong Kong	HK\$10,000	100%	100%	Holding company of Shenzhen factory and trading of noodles
Gold Regent Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Hong Kong Ajisen Co., Ltd.	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Hong Kong Ajisen Food Company Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Nice Concept Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Long Wave Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Ocean Talent Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Pacific Smart Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Seamax Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Sunny Pearl Investment Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Top Overseas Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Wintle Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant
Well Good Limited	Hong Kong	HK\$10,000	100%	100%	Operating an Ajisen chain restaurant



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42. Principal Subsidiaries (continued)

Name of subsidiary	Place of incorporation/ establishment/ operations	Nominal value of issued and fully paid share capital/ registered capital	Proportion of Ownership Interest/ Voting Rights Held by		Principal activities
			the Company 2017	2016	
Ajisen International Limited	Hong Kong	US\$1,000	80%	80%	Operating Ajisen sub-franchise restaurants in Europe
Colour Rise Limited	Hong Kong	HK\$10,000	80%	80%	Operating Ajisen sub-franchise restaurants in Europe
Big Benefit Group Limited (note 2)	British Virgin Islands	US\$50,000	100%	–	Investment holding
So Pho International Limited (note 2)	British Virgin Islands	US\$100	70%	–	Investment holding
Fully Brave Limited (note 2)	Hong Kong	HK\$10,000	70%	–	Investment holding
領先食品(上海)發展有限公司 Lead Food (Shanghai) Development Co. Ltd.	PRC wholly foreign owned enterprise	US\$1,200,000	100%	100%	Operating a noodle factory in Shanghai, the PRC
上海領先餐飲管理有限公司 Shanghai Lead Food & Restaurant Management Co. Ltd.	PRC wholly foreign owned enterprise	US\$20,000,000	100%	100%	Investment holding and operating Ajisen chain restaurants in Shanghai, the PRC
南京味千餐飲管理有限公司 Nanjing Weiqian Food & Restaurant Management Co. Ltd.	PRC sino-foreign equity joint venture	RMB30,000,000	100%	100%	Operating Ajisen chain restaurants in Nanjing, the PRC
杭州味千餐飲管理有限公司 Hanzhou Weiqian Food & Restaurant Management Co. Ltd.	PRC sino-foreign equity joint venture	RMB20,000,000	100%	100%	Operating Ajisen chain restaurants in Nanjing, the PRC
山東味千餐飲管理有限公司 Shandong Weiqian Food & Restaurant Management Co. Ltd.	PRC limited liability enterprise	RMB10,000,000	55%	55%	Operating Ajisen chain restaurants in Shandong, the PRC

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42. Principal Subsidiaries (continued)

Name of subsidiary	Place of incorporation/ establishment/ operations	Nominal value of issued and fully paid share capital/ registered capital	Proportion of Ownership Interest/ Voting Rights Held by		Principal activities
			the Company 2017	2016	
北京味千餐飲管理有限公司 Beijing Weiqian Food & Restaurant Management Co. Ltd.	PRC sino-foreign equity joint venture	US\$2,200,000	55%	55%	Operating Ajisen chain restaurants and food processing centre in Beijing, the PRC
重慶味千餐飲管理有限公司 Chongqing Weiqian Food & Restaurant Management Co. Ltd.	PRC limited liability enterprise	RMB1,500,000	100%	100%	Operating Ajisen chain restaurants in Chongqing, the PRC
大連味千餐飲有限公司 Dalian Weiqian Food Co., Ltd.	PRC limited liability enterprise	RMB500,000	51%	51%	Operating Ajisen chain restaurants in Dalian, the PRC
味千拉麵飲食服務(深圳) 有限公司 Weiqian Noodle Food Service (Shenzhen) Co., Ltd.	PRC limited liability enterprise	RMB210,000	100%	100%	Operating Ajisen chain restaurants in Guangdong province, Wuhan and Chengdu, the PRC
領鮮食品(上海)有限公司 Lingxian Food (Shanghai) Co., Ltd.	PRC limited liability enterprise	US\$15,000,000	100%	100%	Operating a noodle factory in Shanghai, the PRC
味千拉麵深圳有限公司 Weiqian Noodle (Shenzhen) Co., Ltd.	PRC wholly foreign owned enterprise	RMB18,437,000	100%	100%	Operating a noodle factory in Shenzhen, the PRC
領馳食品發展(上海)有限公司 Lingchi Food Development (Shanghai) Co., Ltd.	PRC wholly foreign owned enterprise	US\$20,000,000	100%	100%	Operating a noodle factory in Shanghai, the PRC
東莞領馳食品有限公司 Dongguan Lingchi Food., Ltd.	PRC wholly foreign owned enterprise	US\$20,000,000	100%	100%	Operating a noodle factory in Dongguan, the PRC
青島領馳食品有限公司 Qingdao Lingchi Food Co., Ltd.	PRC wholly foreign owned enterprise	RMB\$3,000,000	100%	100%	Operating a noodle factory in Shandong, the PRC



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42. Principal Subsidiaries (continued)

Name of subsidiary	Place of incorporation/ establishment/ operations	Nominal value of issued and fully paid share capital/ registered capital	Proportion of Ownership Interest/ Voting Rights Held by		Principal activities
			the Company 2017	2016	
Hina Group Fund III, Limited Partnership	Cayman Islands limited partnership	US\$70,000,000	86%	86%	Investment holding
Shanghai JingJing Investment Center (Limited Partnership)	PRC limited partnership	RMB50,010,000	50%	99.99%	Investment holding
Jiahua Mingde (Tianjin) Enterprise Management and Consulting partnership (Limited Partnership)	PRC limited partnership	RMB100,010,000	71.4%	99.99%	Investment holding

Note 1: This company was directly held by the Company.

Note 2: These companies were newly established by the Group during the year.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of all the subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

None of the subsidiaries had any debt securities outstanding at the end of the year, or at any time during the year.

Properties Held for Investment

Name/Location	Type	Carrying values in existing state at 31 December 2017 RMB'000	Lease term
1. Workshops 1 to 24 on 10/F and Car Parking Space 1 on 3/F, Wah Yiu Industrial Centre, Nos. 30-32 Au Pui Wan Street, Shatin, New Territories, Hong Kong	C	86,350	Medium-term lease
2. Storages/Workshops B on G/F and 1/F, Workshops B on 2/F to 6/F and Roof B, Storage B on B/F and Car Parking Space Nos. 4, 5, 7, L1, L4, L5, L7 and L8 on G/F, Ajisen Group Tower, Nos. 24-26 Sze Shan Street, Yau Tong, Kowloon, Hong Kong	C	212,238	Medium-term lease
3. Shop 5, G/F, Wo Fung Court, No. 8 Wo Fung Street, Luen Wo Market, Fanling, New Territories, Hong Kong	C	15,381	Medium-term lease
4. 9/F, Tower 2, Ever Gain Plaza, No. 88 Container Road, Kwai Chung, New Territories, Hong Kong	C	81,668	Medium-term lease
5. Unit 3101, Level 31, 31/F, Golden Bell Plaza, No. 98 Huaihai Middle Road, Luwan District, Shanghai, the PRC	C	47,500	Medium-term lease
6. Room 51801 and 51802, 18/F Unit 5, Block 1, Wangzuo Guojicheng, No. 3 Tongyan Road New District, Xi'an City Shaanxi Province, the PRC	C	5,900	Medium-term lease



Properties Held for Investment

Name/Location	Type	Carrying values in existing state at 31 December 2017 RMB'000	Lease term
7. Unit 2602, 22/F, Full Town No. 9 Dongsanmian Zhong Road, Chaoyang District Beijing City, the PRC	C	12,500	Medium-term lease
8. Units 903 to 908, Block A, Xinian Centre, Tairanjiu Road, Futian District, Shenzhen City, Guangdong Province, the PRC	C	15,400	Medium-term lease
9. Units 2110 to 2116, 2118, 2121, 2214 and Two Underground Car Parking spaces, No. 1399 Haining Road, Zhabei District, Shanghai City, the PRC	C	9,800	Medium-term lease
10. An Industry Property located in Zhongguo Chuancai Chanyehua Yuan, Pi Country, Chengdu City, Sichuan Province, The PRC	C	40,500	Medium-term lease
11. No. 2, Block D, No. 951 Xinfei Road, Songjiang District, Shanghai City, The PRC	C	18,900	Medium-term lease
12. Units B-614, A-1216 and A-1217, Tai'an Court, Tairan Nineth Road, Futian District, Shenzhen City, Guangdong Province, The PRC	C	8,500	Medium-term lease
13. Unit 4206-4207, No. 67 Zhujiang Road, Xuanwu District, Nanjing City, Jiangsu Province, the PRC	C	14,800	Medium-term lease

Properties Held for Investment

Name/Location	Type	Carrying values in existing state at 31 December 2017 RMB'000	Lease term
14. Unit B of Block 11, No. 951 Xinfei Road Songjiang District, Shanghai City, The PRC	C	12,800	Medium-term lease
15. Certain Parcels of vacant land and an industrial property located at No. 2285 Jiangchun Road, Minhang District, Shanghai City, the PRC	C	25,000	Medium-term lease
16. Shop 2, Level 2, Block A and Shop 4 Level 2, Block C, Huaye Commercial and Residential Estate, No. 65 Meijiang 2nd Road, Jiangnan District, Meijiang District, Guangdong Province, the PRC,	C	17,800	Medium-term lease
17. Various Portions of level 1 to 3 Block 1, Xinguang Road, Phase III Jinhe Industrial District, Jinhe Community District, Zhangmutou Town, Dongguan City, Guangdong Province, the PRC	C	5,400	Medium-term lease
18. Site No.1, Xinguang Road, Phase III Jinhe Industrial District, Jinhe Community District, Zhangmutou Town, Dongguan City, Guangdong Province, the PRC	C	8,900	Medium-term lease

Type of properties: C- commercial

Note: These property interests are 100% attributable to the Group.



Financial Summary

	Year ended 31 December				
	2013	2014	2015	2016	2017
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
RESULTS					
Turnover	2,587,789	2,614,896	2,545,055	2,379,096	2,332,283
Profit (Loss) before taxation	295,601	329,802	295,603	926,845	(533,862)
Taxation	(64,207)	(94,571)	(90,322)	(156,662)	(50,793)
Profit (Loss) for the year	231,395	235,232	205,281	770,183	(584,655)
Attributable to:					
– owners of the Company	216,962	217,021	184,558	665,292	(486,650)
– non-controlling interests	14,433	18,211	20,723	104,891	(98,005)
	231,395	235,232	205,281	770,183	(584,655)
ASSETS AND LIABILITIES					
Total assets	3,178,440	3,282,056	3,896,438	4,415,525	3,673,422
Total liabilities	(535,350)	(530,988)	(977,264)	(796,472)	(727,473)
Net assets	2,643,090	2,751,067	2,919,174	3,619,053	2,945,949

这一碗 让心里好满

“味千拉面”不是用面来做人的生意，
而是追求用人来做面的生意。



J A P A N
K U M A M O T O
C H I N A
A U S T R A L I A
S I N G A P O R E
T H A I L A N D
P H I L I P P I N E
V I E T N A M
U S A
M A L A Y S I A
C A N A D A
C A M B O D I A
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